

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday February 3 1983

Wall Street: full  
closing prices,  
Pages 32-34

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## NEWS SUMMARY

### GENERAL

#### Chinese angry at Korean exercise

China sharply attacked U.S. participation in a big military exercise in South Korea in a move apparently calculated to reinforce its new, independent foreign policy stance.

The attack coincided with the arrival in Peking of Mr. George Schultz, U.S. Secretary of State, for talks aimed at easing the recent strains between the two countries.

#### Release blocked

A partisan judge ordered the release of Mary Reid, 20, an alleged Irish terrorist, but prosecutors immediately appealed and put her back in jail for 30 more days.

#### Bombs defused

Police defused two letter bombs sent to the Soviet embassy and the offices of Soviet Weekly in London. No one has claimed responsibility.

#### Senator's bid

Sen Alan Cranston, supporter of a nuclear weapons freeze, became the first person to announce his candidature for the U.S. presidency.

#### Lorry violence

Violence in a strike by independent U.S. truckers, now three days old, has left one driver dead, 27 people hurt and 200 trucks damaged by bullets, rocks and firebombs.

#### Suspect arrested

A man suspected of sending threatening letters to Jews and scattering anti-semitic slogans was arrested near Stuttgart.

#### Visit postponed

The planned visit to London of an Arab League delegation was called off for at least the third time. The UK Foreign Office announced the postponement yesterday after receiving a message from King Hassan of Morocco who was to have led the team. *See story, Page 3.*

#### Rhine-Danube link

West Germany's Kohl Government decided to complete the Rhine-Danube canal, reversing the Schmidt administration decision to halt the project halfway through. *Page 2.*

#### Gandhi son's post

Indian Premier Indira Gandhi's son Rajiv has been appointed a general secretary of the ruling Congress Party as part of a reorganisation. *Page 3.*

#### Afghan hostages

Soviet and Afghan Government troops took 100 elders as hostages in an offensive against a guerrilla stronghold, according to Afghan rebel sources.

#### Invasion 'planned'

Argentina's invasion of the Falkland Islands was planned three months in advance on the assumption Britain would make no serious attempt to recapture them, according to an Argentine military strategist. *Page 4.*

#### Briefly...

Soviet clinics have been ordered to stay open 9 pm every night in a drive to improve services and reduce absenteeism.

Earth tremor shook area of southern Italy hit by a massive quake in 1980.

International express train jumped the rails near Lodi, central Greece, killing the driver and injuring four passengers.

Philippine President Ferdinand Marcos' wife Imelda voted herself a 10 per cent payout.

### BUSINESS

#### Aerofoil sails for British tanker

FIRST modern British commercial vessel to go to sea under partial wind power should start tests next year in the North Sea. The tanker, using computer-controlled aerofoil sails which give twice as much thrust as cloth, is believed to be the first such use of sail power in Europe. *Page 22.*

DOLLAR rose in London to DM2.495 (DM2.492) FFf 1.9775 (FFf 1.97625). Swiss 2.0475 (Swf 2.0425) and Y242.25 (Y239.15). Its trade-weighted index was 122.1 (121.1) *Page 38.*

STERLING closed at an all-time low of \$1.315, a fall of 80 points on the day, but rose to DM 2.725 (DM 2.725). FFf 1.972 (FFf 1.972). Its trade-weighted index was 113.3 (113.1) *Page 38.*

GOLD closed in London at \$499.5, 58 down from Tuesday's close. In Frankfurt and Zurich it was \$10 down at \$498.5. In New York the COMEX February settlement was \$497.4 (598.7). *Page 38.*

WALL STREET: Dow Jones index closed up at 258 to 1062.64. *Page 31. Full share listings, Pages 32-34.*

LONDON: FT Industrial Ordinary index improved by 3.8 to 632.2. Government Securities finished virtually unchanged, with a few marginal declines. *Page 31. FT Share Information Services, Pages 36, 37.*

TOKYO: Nikkei Dow index rose 2.53 to 8168.05. Stock Exchange index was 1.36 ahead on 583.71. *Pages 31, 34.*

HONG KONG: Hang Seng index closed at 872 to 894.51. *Page 31, 34.*

AUSTRALIAN all-shares index edged up 1.9 to 545.1. *Page 31, 34.*

FRANKFURT: Commerzbank index slipped 3.5 to 759.3. *Page 31, 34.*

CHILE is seeking an extra \$813m in credits from international institutions as part of its plan to reschedule foreign debts due this year and next.

U.S. rules on import curbs are unlikely to be strengthened following a policy review in Washington. *Page 22.*

ARGENTINA received the first of four West German-built frigates fitted with British turbines.

FORMER editor of Britain's Sun newspaper, Sir Albert 'Larry' Lamb, received compensation of £213,000 (\$324,000) when he left the paper of News International, UK branch of Rupert Murdoch's newspaper empire. In another 'golden handshake', Mr. Saxon Tate received £90,000 after his contract as vice-chairman of sugar group Tate & Lyle was terminated.

SIEMENS, West German electrical group, raised net profits from DM 509m to a record DM 738m (\$351m) in the year to September. The company is buying the distribution and controls division of Gould of the U.S. *Page 23.*

TRW, U.S. electronics and motor component group, reported profits down from \$228.5m to \$196.3m in 1982 on sales 3 per cent lower at \$2.13bn. Earnings advanced, however, in fourth quarter from \$26.5m to \$31.5m on sales off 4.7 per cent to \$1.21bn.

## Gulf Oil prepares to abandon Europe's 'nightmarish market'

BY PAUL BETTS IN NEW YORK

FOR Mr James Lee, the jovial but hard-nosed chairman of Gulf Oil, Europe has been nothing less than the oil industry's 'most nightmarish market'. Gulf, under the leadership of Mr Lee, has been transforming itself from an international into a domestic U.S. oil company, and is now about to complete a total withdrawal from the West European market.

Mr Lee announced on Tuesday that after long negotiations, Gulf had sold its assets in the Benelux to the Kuwait Petroleum Company, the state oil company of Kuwait, a nation which has been expanding heavily in the industrialised countries of the West, including the U.S.

The sale of Gulf's marketing and refining assets in Belgium, the Netherlands and Luxembourg to the Kuwaiti company followed the sale last week to Royal Dutch/Shell of Gulf's interests in Switzerland, and Mr Lee added that Gulf was now negotiating with other parties the disposition of its other European assets, including those in the UK.

In many respects, what is happening at Gulf these days is a reflection of the uncertainty and turmoil in the oil industry. Gulf, which has been called the smallest of that notorious group known as the Seven Sisters, is known worldwide, and although clearly in an enviable financial position compared with some other companies, it has had to adjust to hard times.

Withdrawal from European marketing and refining operations is only one aspect of a strategy which has seen Gulf increasingly abandon the international scene for the domestic U.S. market. But even in the U.S., Gulf plans some violent corporate surgery. Mr Ronald Hall, Gulf's vice-president for marketing, said this would include a two-thirds reduction of the company's service stations. In hard numbers, that means Gulf will cut its petrol stations from 5,400 at present to about 2,000.

Austerity, a word which did not feature in oil company dictionaries a few years ago, has led at Gulf to a 4 per cent reduction in personnel last year or 2,300 people. Mr Lee said the company had hired an outside consultant for an extensive review of staff and overhead costs. The aim was to make net savings of between \$100m to \$200m by next year.

Although Gulf would continue to be an international operator, Mr Lee said the company would take a very careful look at where it went. It would remain in Nigeria and West Africa, in Canada and the North Sea.

"We will tolerate three or four countries, but not the 13 countries we were in at one stage and from where we are pulling back as rapidly as possible," Mr Lee said.

Gulf has also reduced dramatically its purchases of Nigerian crude oil. Mr Charles Bowman, Gulf's president of refining and marketing, said: "We're reducing our reliance on Nigerian crude. Whereas it made up 65 per cent of our foreign crude runs in 1980, the figure for 1983 will be under 10 per cent. In fact, this month it will be zero."

Gulf last week reported earnings of \$800m for 1982 or 27 per cent lower than the previous year. While few companies last year matched Gulf's cash flow of more than \$3.5bn, Mr Lee said that was irrelevant.

"The bottom line is that we were able to generate a return of only 10.4 per cent on our shareholders' equity and I find that unacceptable."

The current withdrawal from Europe and the scaling-down of international operations, coupled with budget and staff cuts, are all designed to try to speed up the recovery at Gulf and enable the company once again to become a profit leader in the industry. Indeed, Gulf, once the fifth largest U.S. oil company, has now had to hand over the fifth place to Standard Oil of Indiana.

Continued on Page 22  
Petrofina advances, Page 23

## Reagan says Fed must be flexible on money growth

BY ANATOLE KALETSKY IN WASHINGTON

A fundamental shift has taken place in the U.S. Administration's attitude to the conduct of monetary policy, President Ronald Reagan indicated yesterday in his annual economic report to Congress.

Compliance with rigidly predetermined money supply targets could be inappropriate at a time of rapid economic change and the Federal Reserve Board must "use its judgment to modify monetary growth rates so as to keep the growth of total spending in the economy (nominal gross national product) on the right track," the president's Council of Economic Advisors (CEA) stated repeatedly in its 1983 annual report.

The President said in his personal message, which preceded the CEA report, that "the Federal Reserve will continue to face major difficulties in guiding the growth of the money supply at a time when major regulatory changes have made it difficult to rely on the old guidelines."

The CEA then expanded on this theme, and concluded that the Fed must "use its judgment to adjust money growth rates and the corresponding targets" to the new economic circumstances. The CEA suggests that the Fed should "recalibrate" its monetary targets by linking them to the growth of total money spending in the economy.

The principle of targeting money growth rates is not an end in itself but only a means of achieving control of nominal GNP," it stated.

Last year's recession was largely attributable to unprecedented and as yet "not fully understood" changes in the relationship, called "velocity," which linked the money supply with the growth on nominal GNP.

It then pointed out that "strictly speaking inflexible monetary growth rates were appropriate only if the trend in velocity is constant."

It also gave a warning, however, against a purely discretionary monetary policy or one which attempted to keep interest rates at a pre-determined level.

Congressional initiatives to force the Fed into targeting interest rates, whether in nominal or real terms would exacerbate inflationary pressure and lead to economic instability, it said.

## EEC faces fight on business 'perks' tax

BY JOHN WYLES IN BRUSSELS

EUROPEAN business organisations are gearing up for a vigorous lobby against an EEC proposal to force companies to pay full value-added tax (VAT) on a variety of "perks" and other expenditures, from food and drinks to cars.

If adopted unchanged by member governments, the European Commission's 12th VAT directive would broadly outlaw tax exemptions for business spending on food and drink, lodging and accommodation, entertainment, gifts and cars. The Commission has decided on a very restrictive approach in an attempt to avoid an endless debate on the difference between a perk and a necessary business expense. For example, tax on cars would be deductible only where the vehicle was a "stock in trade," such as a taxi or for use by driving schools and car hire companies.

Similarly, business travel costs would be deductible only when incurred in moving staff from one location to another, or picking them up at home. Hotels and catering suppliers would remain free to deduct the "input" costs of their services.

Business lobbyists are still working out a co-ordinated position, but unofficially they are talking of "a very dangerous piece of legislation" and warning of a damaging increase in business costs.

Loudest protests will undoubtedly

## Renault to put \$50m into AMC

By Paul Betts in New York

RENAULT is injecting \$50m into American Motors Corporation (AMC), the U.S. car maker which is 49.4 per cent owned by the French group, to speed up AMC's current five-year joint product plan with Renault.

An AMC official yesterday said the new funds from the French company were a positive development for the financially troubled American car maker and reflected the successful launch of the Alliance, the U.S. version of the Renault 9, in the U.S. market.

The new funds will be supplied by Renault Holding SA, the French group's Swiss holding company, which has bought \$50m worth of 20-year subordinated debentures from American Motors.

The company also confirmed yesterday it is phasing out its Sprint/Concord car models, for which demand is declining. In contrast, since its introduction on the U.S. market in September, 30,173 Alliances were sold by the end of last year.

But AMC has continued to be plagued by losses, which for the first nine months of last year totalled \$150.8m compared with a loss of \$89.4m in the first nine months of 1981.

GM's dramatic shift of gear, Page 20

## Lockheed returns to financial health

By Richard Lambert in New York

LOCKHEED Corporation yesterday signalled its return to financial health after years of struggle and near disaster.

The Californian aerospace group reported net earnings of \$207m for 1982, together with a substantial improvement in the shape of its balance sheet. For the first time in more than a decade the auditors' opinion on its results will be unqualified.

In 1981, Lockheed reported earnings from continuing operations of \$155m. But its decision to phase out the loss-making L-1611 TriStar commercial aircraft programme brought substantial closure costs, and left it with a loss at the bottom line of \$288.8m.

The benefits came through in 1982, Mr Roy Anderson, Lockheed's chairman and chief executive, said yesterday that the company's production experience in phasing out the TriStar had been favourable, and settlements had been reached with certain significant suppliers.

"We believe, as do our auditors, that any future adjustment from the resolution of remaining uncertainties related to discontinuance of the programme will not have a material adverse effect on Lockheed's financial position," he added.

Lockheed is now mainly a contractor for the U.S. Government, which accounted for 81 per cent of its sales last year. Foreign customers took 15 per cent, and domestic commercial customers 4 per cent. Sales in 1982 rose from \$5.2bn to \$5.6bn.

Continued on Page 22

## Soviet offer of gas pipeline link for Turkey

BY METIN MUNIR IN ISTANBUL AND TERRY POVEY IN LONDON

THE SOVIET UNION has offered to build a spur to the Siberia-Europe pipeline, which runs through Romania and Bulgaria, to supply Turkey with natural gas.

Mr Ivan Grishin, a Soviet Deputy Foreign Trade Minister, made the proposal during a visit this week to Turkey, officials said in Ankara yesterday.

The project calls for the supply of 2bn cubic metres a year of natural gas to eastern Thrace, Istanbul, the country's most populated city, and much of Turkey's industry lies in this area.

Mr Grishin has been in Turkey discussing bilateral trade as well as the pipeline question. At the end of his visit yesterday a three-year trade agreement was signed to double the level of trade between the two neighbours. Turkey currently exports \$170m worth of goods to the Soviet Union, while some \$200m.

Further talks between Turkey and the Soviet Union on the spur scheme are due to be held in Moscow in April. Both Russia and Bulgaria supply Turkey with small quantities of electricity and the Soviet Union has also proposed increasing its supplies to eastern parts of the country.

This week's talks between Turkey and the Soviet Union follow the recent collapse of plans to build gas and crude oil pipelines from Iran to Turkey.

A proposal to build a natural gas pipeline connecting Iran and west Europe, passing through Turkey, remains on the table and its prospects seem slim. Iran and Turkey first considered gas pipeline schemes in the late

These various schemes were never carried out because of cost and the political risks involved in crossing an unstable Turkey. Last March Mr Turgut Ozal, then Turkey's Deputy Premier, led a high-level delegation to Tehran and signed a \$1bn barter deal between the two countries as well as an agreement to reconsider the pipeline schemes. But last week Turkey's Foreign Ministry announced that two of the schemes under study, a crude oil pipeline and a natural gas line for supplying Turkey's domestic needs, have been abandoned because of cost. The joint Iran-Turkey economic commission is due to meet in Ankara later this month to consider the fate of the third proposal, a line to Europe from Iran. Its almost inevitable that this plan will also be scrapped.

## 3 CHEERS FOR BROMLEY

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## EUROPEAN NEWS

## Dutch 'not committed' to deployment of cruise

BY WALTER ELLIS IN AMSTERDAM

MR RUUD LUBBERS, the Dutch Prime Minister, said yesterday that the Netherlands was "not committed" to the deployment of U.S. cruise missiles, but the Soviet Union ran a serious risk of making such a deployment inevitable by continuing to build up its SS-20 missile system.

Mr Lubbers was talking to journalists after a meeting in the Hague with Mr George Bush, the U.S. Vice-President, who was yesterday in the Netherlands on the second leg of his nuclear weapons consultations with European leaders.

The Netherlands is scheduled within the terms of a 1979 Nato agreement to accept 48 cruise missiles by 1986.

But Mr Lubbers reaffirmed yesterday that everything still hinges on progress at the nuclear disarmament talks in Geneva, and on progress towards the so-called "zero option" on intermediate range missiles.

Mr Bush, speaking earlier, left

the door open for a summit meeting between the U.S. and Soviet leaders in spite of Mr Andropov's rejection on Tuesday of President Ronald Reagan's offer to meet and sign an agreement on the abolition of intermediate nuclear weapons.

A summit meeting would not have to centre on the abolition of nuclear weapons, Mr Bush said. It could not be ruled out that the discussions could be based on a different agenda.

"What the President was saying in his offer to sign an agreement was to refocus attention and hold out his hand to Mr Andropov on a subject that I find is of enormous concern in Europe," the Vice-President said.

Talks between Mr Bush and Mr Lubbers were held in private and no details of what was said were announced. Mr Bush revealed only that Mr Lubbers and his Government had "said it on the line" about cruise deployment.

He said he had emerged from the consultations with a renewed sense of the unity of the alliance. This was later stressed by Mr Lubbers.

Mr Bush said: "We talked of the elimination of an entire generation of intermediate nuclear missiles... That is a stance steeped in morality. Let us hope someone in the Kremlin is listening."

Mr Lubbers said he hoped that Geneva talks could lead to a situation in which it would not be necessary to site cruise missiles in Europe. Discussions on steps toward realising the zero option could not be conducted in public, but such intermediate steps to reduce the numbers of weapons were not to be excluded.

Mr Bush left the Netherlands last night for Brussels, where he will talk to Belgian leaders and attend a meeting of the Nato Council. Mr Lubbers is to visit Washington on March 15 for talks with President Reagan.

## Banks urged to drop E. German loan curbs

By Leslie Collitt in East Berlin

A LEADING West German economic institute has told Western banks that there is no longer any justification for their restrictive attitude towards loans in East Germany now that it has reduced its net debt to them.

East Germany obtained only small loans of \$10m-\$20m from some European banks last year, U.S. banks refused to deal with the country because of the alleged risk.

DIW, the West German institute of economic research in West Berlin, says in its latest analysis that East Germany reduced its net indebtedness to Western banks by \$700m in the year to last September.

Since then, it has continued punctual repayments of interest and principal. East Germany's net debt to Western banks (without its cumulative debt in East-West German trade) is now estimated at about \$90m.

The institute estimates that East Germany will have to pay \$600m (\$394m) in interest this year compared to about \$10m last. It should earn about DM 1.75bn (\$466m) from service to West Berlin and West Germany this year and from sales from its hard-currency shops. Thus, its intake of D-Marks this year will exceed its interest payments.

Commenting on the report yesterday, West German Banker agreed that a fresh look should be taken based on East Germany's debt repayment and export performance. The country certainly deserved a market in the year and from sales from its hard-currency shops. Thus, its intake of D-Marks this year will exceed its interest payments.

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## Lisbon tries to borrow \$4bn abroad

BY DIANA SMITH IN LISBON

THE PORTUGUESE Government is asking Parliament to authorise foreign borrowing of up to \$4bn in the near future. This is more than Portugal borrowed during the whole of last year.

Of the total, \$650m will be new borrowing by the country to help meet the deficit on the provisional budget for 1993 that the outgoing Balsemão Government has sent to Parliament for urgent approval.

As soon as Parliament agrees to pass the government's proposals, President

Antonio Ramalho Eanes is expected to dissolve Parliament and set a date for an early general election.

Heated debate is expected today on the 151-page provisional budget, which is the subject of the opposition and the Christian Democrat parliamentary group, which belongs to the ruling coalition, objects in the extensive document that the government has chosen to present.

The Balsemão administration, however, felt it was necessary to have a detailed instrument laying down

instructions for government spending and borrowing in the period before the formation of a new government.

According to official figures, spending will total Esc 64,500m and revenue Esc 49,500m.

In addition to the foreign borrowing required, the government is also looking for up to ECU 150m (\$91.5m) from the European Investment Bank to help finance transport, energy and small enterprises and DM 18m from the Federal German Government to help finance energy saving and farm projects.

The government is seeking authorisation to borrow up to Esc 13,500m on the domestic market, which would be in the form of bond issues, either private or public, and at interest rates that, the minister says, must not exceed present rates.

The budget stipulates that foreign loans must be taken providing that they are not less favourable than those on the capital markets.

The foreign banking community has been awaiting an announcement of financial measures by the Balsemão Government.

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## Portugal is living beyond its means, writes Diana Smith in Lisbon

## Eanes gambles for economic stability

BY DIANA SMITH IN LISBON

IT IS a mark of the gravity of Portugal's economic situation that President Antonio Ramalho Eanes was forced last month to announce that he will dissolve parliament and call an early general election.

The country was clearly living beyond its means, becoming hampered by an unwieldy public sector, and political infighting had become so disruptive that the Government was unable to carry out badly needed reforms.

Gen Eanes preferred to risk action might inflict on the economy rather than let the divided Democratic Alliance (AD) continue its term of office into next year.

The AD had repeatedly promised to open up the nationalised banking, insurance and some manufacturing sectors to private capital, but never did so. Other unfulfilled election promises included measures to make it easier to lay off or dismiss disruptive workers and rationalise the sprawling public sector.

Against this background, the world recession had damaged Portugal's important European export markets, while industrial production fell, investment stagnated last year.

The country's balance of payments deficit was forecast to reach \$1.7bn (£1.2bn) in 1992, but actually hit \$3bn. The budget deficit officially remained stagnant at Esc 150bn (£1.05bn), but senior civil ser-

vants say it is more like Esc 180bn.

Meanwhile, domestic demand rose 4 per cent last year, at the same time as Portugal could afford. Demand for cars alone rose by 45 per cent in 1991 and petrol consumption by 7 per cent last year. This was despite interest rates of nearly 25 per cent, a barrage of import restrictions and giddily rising prices of essential foodstuffs.

"We Portuguese want to live like the Germans or Scandinavians, but not work like them," said Sr Angelo Correia, an outgoing cabinet minister recently.

The situation was made worse by the fact that the major public sector companies were riddled with debts and losses, and propped up only by the state's white elephants head on.

The outgoing Secretary of State for Finance reported that since 1975, these nationalised concerns had cost the country Esc900bn.

The Government hinted that increases in real wages should be curtailed and recommended a 18 per cent ceiling last year, with a forecast inflation rate of 17 per cent. But public sector managers buckled under pressure of Communist-led unions and gave wage increases of between 25 per cent and 28 per cent last year.

Even though the Government has now admitted to a 22.4 per cent inflation rate for last year,

the unions have still ensured some buying power for their members.

But this buying power was wielded in a country whose external finances were skidding deeper into the red as grants' remittances and tourist revenue dropped. Import costs were increasing—most notably, the oil import bill, which rose \$10m to \$30m last year. Export earnings fell marginally in dollar terms, although export volume increased 27 per cent.

Short-term foreign borrowing, which had earlier dipped from

its uncomfortable level of 30 per cent of the total foreign debt, was also rising, in a climate of what one Portuguese newspaper editor called "total indifference."

All this took place amid accusations of a large flight of capital through under-invoicing of exports. One estimate puts this at about \$30m a year. Confidence in the Government declined further, with reports of corruption in the bureaucracy and in the construction industry, which relies heavily on public works, including indirect jobs. The industry affects the livelihoods of 800,000 people—quarter of the total workforce.

The Government's belated answer to these problems was contained in its 1993 economic plan, a bleak paper calling for forcibly contained growth. But Sr Francisco Pinho Balsemão, the Prime Minister, left office before the plan and a tough 1993 budget, delayed until after the December 12 local elections, could be steered through parliament.

In theory, he was leaving it to another AD Cabinet to last year's economic threats. But in practice, he and his outgoing Cabinet have to obey Gen Eanes's instructions to rush through tax and allocation measures which will keep Portugal going until the general election is held. Each day, they are reminded of the economic crisis they could not talk about last year.

President Eanes... risking short-term damage

the unions have still ensured some buying power for their members.

But this buying power was wielded in a country whose external finances were skidding deeper into the red as grants' remittances and tourist revenue dropped. Import costs were increasing—most notably, the oil import bill, which rose \$10m to \$30m last year. Export earnings fell marginally in dollar terms, although export volume increased 27 per cent.

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## Gen Rogers condemns Soviet proposal for nuclear-free zone

BY JOHN WICKS IN DAVOS

GENERAL Bernard Rogers, the Supreme Allied Commander in Europe, yesterday condemned the latest Soviet proposal for a nuclear-free zone for battlefield weapons in Europe. Such zones "give the illusion of security without the substance," he said.

General Rogers was commenting on the proposal, published in Moscow last week, for a nuclear-free zone 500-600kms wide in central Europe. The proposal, which would clear most of West and East Germany of short-range tactical nuclear weapons, extended ideas put forward by the Palme Commission on disarmament, according to Tass, the official Soviet news agency.

Making the first official Nato comment on the proposal, Gen Rogers

noted at a management symposium here that the principal weakness of such nuclear-free zones was that they could not prevent the penetration of central Europe by longer-range land-based Soviet nuclear weapons.

Gen Rogers said he expected "a flurry of carrots and sticks" from the Soviet Union in the run-up to the West German election on March 6 - and ahead of elections in Britain if they are held this year. "We must examine the carrots very seriously," he added.

Gen Rogers said that a ban on intermediate range missiles in Europe, as proposed in President Reagan's zero option, would place a greater burden on Nato's conventional forces. He repeated his calls

for increased spending on conventional forces by the Western Alliance.

U.S. and Soviet officials in Geneva refused to say what was discussed at the first session in 1993 of the Strategic Arms Reduction talks yesterday. Both sides privately conceded, however, that they were dug in for what an American official described as a "complex long-haul effort."

U.S. officials doubt whether there will be any serious progress in the strategic talks until it becomes clear whether progress is possible in parallel negotiations in Geneva on limiting medium-range weapons, such as the cruise, Pershing and SS20 missiles.

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## Pact 'could be tied to Afghan pull-out'

BY STEPHANIE GRAY IN LONDON

A WITHDRAWAL of Soviet troops from Afghanistan and the so-called Brezhnev doctrine, permitting intervention in Eastern bloc countries, could be linked with a non-aggression treaty between Nato and the Warsaw Pact, West German officials said in London yesterday.

Speaking in advance of Chancellor Helmut Kohl's meeting tomorrow with Mrs Margaret Thatcher, the British Prime Minister, the officials said West Germany would urge "positive consideration" by Nato of last month's Warsaw Pact offer of such a treaty.

Britain and France had dismissed the proposals, which emerged from the Warsaw Pact meeting on January 5. Mr Francis Pym, the UK Foreign Secretary, noted that the alliance had committed itself to no first-use of nuclear weapons at its Bonn summit last summer. France suggested that no new pledges should be added to those already contained in the United Nations Charter.

East-West and transatlantic relations will dominate Herr Kohl's

talks with Mrs Thatcher, and those between Herr Hans-Dietrich Genscher, the West German Foreign Minister, and Mr Pym.

They are in addition to the regular six-monthly meetings between the two leaders and were arranged, at Herr Kohl's request, last October so that economic matters could be discussed more fully.

In the interim, however, the arrival of a new Soviet leadership and the resumption of arms control talks in Geneva, have overshadowed these issues. Herr Kohl will brief the British Prime Minister on among other things, visits to Bonn by Mr Andrei Gromyko, the Soviet Foreign Minister, Mr George Bush, the U.S. Vice-President and Herr Genscher's talks in Prague.

In spite of its clear public relations overtones, the officials said Bonn has taken seriously President Ronald Reagan's open letter to Europeans, offering to meet Mr Yuri Andropov "any time, any place" to agree on a ban of all U.S. and Soviet land-based, medium-range nuclear missiles.

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for increased spending on conventional forces by the Western Alliance.

## Swiss vote supports nuclear plant

BERNE—The Swiss Parliament's Upper House yesterday approved plans to continue work on a bitterly-disputed nuclear power plant near Basle in northern Switzerland.

Voting on the issue, the 200-member Lower House, where it is expected to face a rougher passage.

Before the debate, several senators received letter bombs and threatening letters from an anti-nuclear group, calling itself "Do-it-Yourself."

A bomb alert on Tuesday night cleared the Parliament building, but a police search failed to uncover any explosives.

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## West Germans take larger share of world car output

BY STEWART FLEMING IN FRANKFURT

THE WEST GERMAN motor industry raised its share of world car output from 13.3 per cent to 14.1 per cent in 1992, says the industry's federation reported yesterday.

Car production in West Germany itself rose by 4.3 per cent to 4.1m units in spite of a decline of 5.8 per cent, to 301,000, in the output of trucks. In its overseas plants the industry maintained output at just over 1m units.

The federation contrasts the

West German industry's performance with the 3 per cent decline in world motor industry production to 36.3m units. It says that Japanese output fell by 4 per cent to 10.7m units and U.S. output was 12 per cent down at 6.8m units.

Herr Horst Backmann, president of the federation, warns that, with exports weakening and the home market under pressure, production this year is unlikely to reach the levels reported for last year.

The project, begun in 1962 on the site of at least two earlier efforts, has already cost DM 1.8bn (\$428m) and is expected to need a further DM 975m, but at 1991 prices. The government spokesman said yesterday that it would be unreasonable to abandon the project now, though export volume increased 27 per cent.

Short-term foreign borrowing, which had earlier dipped from

its uncomfortable level of 30 per cent of the total foreign debt, was also rising, in a climate of what one Portuguese newspaper editor called "total indifference."

All this took place amid accusations of a large flight of capital through under-invoicing of exports. One estimate puts this at about \$30m a year. Confidence in the



## OVERSEAS NEWS

## Zimbabwe security forces accused of tribal violence

BY OUR HARARE CORRESPONDENT

MR JOSHUA NKOMO, Zimbabwe's opposition leader, yesterday accused the North Korean-trained Fifth Brigade of looting, rape and murder in Matabeleland, western Zimbabwe.

Mr Nkomo, leader of Zapu, was speaking in a parliamentary debate on a resolution accusing the government of trying to undermine the government.

At the weekend, Mr Nkomo told newsmen that more than 95 civilians had been killed by the security forces last week.

One of the victims was said to have been Mr Josiah Gumede, president of Zimbabwe-Rhodesia when Bishop Abel Muzorewa was Prime Minister in 1979. But immediately after Mr Nkomo's accusations last Friday it was announced that Mr Gumede was alive and well.

During the parliamentary debate yesterday Mr Nkomo was persistently interrupted with shouts of "Gumede, Gumede" as he criticised the security forces for their tribalistic violence against the Ndebele minority.

Mr Nkomo, in a moderate and reasoned argument, appealed for

the appointment of a parliamentary committee to investigate allegations of tribal violence in his native Matabeleland.

There were few indications of government support for his plea, though the some members of the Government front bench tried to silence their backbenchers.

Mr Nkomo said more than 400 incidents of violence by the security forces against Ndebele citizens had been reported in his constituency between January 21 and 27.

Just how serious the situation has become is difficult to ascertain. There is little doubt that the repression by the Fifth Brigade is brutal and heavyhanded. Eyewitness reports by white farmers support some of Mr Nkomo's allegations. The other side of the coin is just what the dissidents, who represent at most 20 per cent of the population hope to achieve.

On paper, short of partition their case would seem to be hopeless, especially as the Government appears increasingly to be committed to a military solution rather than a political one.

## Resentment over return of Ghanaian deportees

BY PETER BLACKBURN IN ASIOJIAN

WITH GROWING reports of harassment and deaths among the Chadians expelled from Nigeria, official Ghanaian reaction to the Nigerian move has become more bitter. The government-controlled Ghanaian Times has described the expulsions as "part of a conspiracy by external forces to destroy the revolution".

It accuses the "Kaduna Mafia" of using an electoral gimmick to blame Nigeria's economic and social problems on immigrants.

The exhausted and famished deportees have been given a mixed welcome by their compatriots. While there is sympathy for their suffering, there is also

resentment at the way they deserted Ghana in a "mad rush for pairs and cassette tapes" in the 1970s.

Ghana's weekly Spectator, however, said the Nigerian action was "inevitable" given the collapse of the oil boom. The paper added that the decision to "not accept them" was "a necessary step" in the expulsion of Nigerians and other aliens in 1980.

It pointed out that Nigeria was "keeping those who could have been of most use" and sending back the non-skilled. Food shortages are expected to grow and the country's health services will also be severely stretched.

## Gandhi's son appointed

BY K. K. SHARMA IN NEW DELHI

MR RAJIV GANDHI, MP and son of Mrs Indira Gandhi, the Indian Prime Minister, was yesterday appointed a general secretary of the Congress (I) Party as part of the plans to reorganise it following election reverses in south India last month.

Mr Gandhi had been tipped to become the Congress (I)'s president in March, but this has apparently been postponed because of the delay in holding internal party elections, and because Mrs Gandhi's propagation of dynastic rule is thought to be one of the reasons for the poll defeats.

Mrs Gandhi remains the

president of the party, but last week she appointed a senior and respected politician from Uttar Pradesh, Mr Kamalapati Tripathi, as the Congress "working president". Mr Tripathi has made no secret of the fact that he takes his orders from Mrs Gandhi and her son.

Rajiv was chosen by his mother for election to parliament a little after her controversial younger son, the late Sanjay Gandhi, was killed in an air crash in June 1980. Rajiv resigned his job as a pilot with Indian Airlines and, as Mrs Gandhi's chosen heir apparent, has been active in politics for nearly two years.



President Hosni Mubarak of Egypt held talks with Mrs Margaret Thatcher, the British Prime Minister, yesterday during a 24-hour visit to London on his way back from the U.S. and Canada. The Egyptian leader is believed to have expressed his belief that Britain and other European powers should do everything to assist in pushing forward President Reagan's Middle East proposals. Mr Francis Pym, the British Foreign Secretary, said after a visit to Cairo at the end of last year that there was an almost complete identity of views between the two countries and no outstanding bi-lateral issues.

## Arab League's London visit called off again

BY STEPHANIE GRAY IN LONDON

THE planned visit to London of an Arab League delegation has been called off for at least the third time. The UK Foreign Office said yesterday that a meeting rescheduled for next week has been postponed "for Moroccan domestic reasons".

It is thought to be a reference to the death in a car accident of King Hassan's closest security adviser. The Moroccan king was to have led the delegation - one of two teams canvassing support in the capitals of the five permanent members of the United Nations Security Council for an Arab peace plan decided at the Fes summit last September.

Previous postponements were the result of arguments over the inclusion of a representative of the Palestine Liberation Organisation in the team. British attempts to lay down conditions for the visit caused considerable Arab bitterness and forced Mr Francis Pym, the Foreign Secretary, to call off a visit to the Gulf last month. The delegates were to have met Mr Pym and Mrs Margaret Thatcher, the British Prime Minister.

The Foreign Office announced the postponement after Mr Mohamed Boucetta, the Moroccan Foreign Minister, flew to London to deliver a personal message from the King to Mrs Thatcher. Officials said last night it was hoped the meeting could be rearranged.

## Syria rejects withdrawal plan put by Israel

By Louis Fares in Damascus

SYRIA rejects all conditions proposed by Israel for the withdrawal of its troops from Lebanon. Mr Abdul Halim Khaddam, the Syrian Foreign Minister, said in an address to the Syrian Parliament on Monday night.

"Any condition to be dictated to Lebanon, if it affects Lebanon's interests, security, unity and future, also affects Syria's interests and security," he said.

Mr Khaddam also emphasised that the entire Arab-Israeli dispute was a pan-Arab issue. "We warn anyone against trying to bypass this fact and go beyond the Fes Arab summit resolutions which constitute the minimum consensus for Arab solidarity," he added.

## Ecuador oil 'price cut'

By Our Middle East Editor

PRESSURE on major oil producing countries to lower their prices persisted yesterday with indications that Ecuador had dropped its prices by \$1 a barrel and that Finland was anticipating more sizeable reductions in the cost of supplies from the Soviet Union.

In Kuwait, a senior official confirmed that several requests had been made in the past couple of days from potential buyers, but the Government had refused to sell at spot prices.

Oil company officials suggested earlier that Kuwait had negotiated a sale of crude at \$28.50 a barrel, compared with the official price of \$32.30. This was denied by the Oil Ministry. Sr Humberto Calderon Berriz, Venezuela's Oil Minister, said he believed that another Opec meeting may be held next week.

## Israel offers partial troop withdrawal from Lebanon

BY DAVID LENNON IN TEL AVIV

ISRAEL WOULD be willing to make a partial withdrawal from Lebanon as part of an interim agreement designed to help the negotiations on the complete withdrawal of all foreign forces from the country, according to officials here.

Jerusalem insists that this should not be regarded as splitting Lebanon into spheres of influence between Israel and Syria. Rather, it is intended to reduce the tensions in Lebanon and to break the deadlock in the current negotiations on a full withdrawal.

The idea is for Syria to make a parallel pullback of its forces within Lebanon, but the problem which remains unsolved is the status of the Palestinian guerrillas during this interim period.

Israel wants the complete evacuation of the Palestine Liberation Organisation (PLO) from Lebanon as a first stage. However, U.S. officials with whom these ideas are being discussed have questioned the possibility of demanding total PLO evacuation when the issue being negotiated is only a partial withdrawal of Israeli and Syrian forces.

Mr Philip Habib, the special U.S. Middle East envoy, who is due back in the region in the middle of next week, has been playing an active role in the discussions of the interim agreement. Jerusalem believes that Mr Habib takes a positive view of the interim arrangements as a way of testing the intentions of Israel, Syria and the PLO. Israel presumably would be

willing to pull back to the line 45 km north of its border which it regards as the necessary security zone to protect northern Israel against guerrilla shelling or rocket attacks.

Once on that line, Jerusalem would not be under as much pressure to complete the withdrawal, and the army could make the security arrangements it wants, without having to win the agreement of the Beirut Government.

During the direct negotiations with Lebanon and the U.S., Israel has so far failed to win Lebanese agreement to security arrangements which it is seeking. These include the stationing of Israeli forces in bases in southern Lebanon.

Time runs short for Reagan plan, Page 4

## Egypt refuses to fuel speculation on reforms

BY OUR MIDDLE EAST EDITOR

EGYPT IS fully committed to a major programme of economic reform but has resisted U.S. suggestions that it should make a public statement on precise policy aims. Dr Mustapha Said, the Minister of the Economy, said in London yesterday.

"We alone must be the people who will decide on the pace at which the programme will be implemented," he said. "To announce it in advance would be madness and a very silly economic decision because it would just fuel speculation."

Although the Minister declined to discuss details of his economic reform programme it is certain to include a substantial revision of the "open door" policy introduced by the late President Anwar Sadat in 1974.

Dr Said stressed that new investment had to be the top priority and that action had to be taken to restrain non-essential imports which had grown

alarmingly over the past few years.

There would also be moves to tackle "cost/price relationships" which in effect means dealing with the potentially explosive issue of official subsidies on a wide range of items. "We know just what we have to do. We have a policy and a programme. The real challenge is to implement it," said Dr Said.

Dr Said confirmed that during talks in Washington last month he had sought an increase in U.S. aid, currently running at about \$1.7bn a year, a request which is likely to have been repeated by President Hosni Mubarak last week.

The Minister, who is in London on a private visit, said Egypt had not suggested a specific increase and had not received any promise of additional help. Senior U.S. officials had responded with talks about the seriousness of the world

recession and the size of the American budget deficit.

However, Dr Said said that U.S. officials had been sympathetic to Egypt's request for greater flexibility in the utilisation of official aid. Instead of aid being committed to a specific project, Egypt would like it directed to particular sectors.

The Cairo Government also wants greater flexibility in switching aid commitments from individual projects which have not proved viable, although this would require Congressional approval.

Dr Said expressed cautious optimism about overall aid levels, the balance of payments performance and Egypt's "manageable" external debt. Total debt was just over \$17bn of which about 70 per cent was on a government-to-government basis.

Short-term obligations were at most \$1.5bn and servicing the total debt required only

18 per cent of foreign exchange earnings.

Egypt had no need for the foreseeable future to have recourse to international markets and was not planning a fresh approach to the International Monetary Fund. A team from the Fund is due in Cairo next month and Dr Said said the opportunity would be taken to establish "credibility, confidence and trust" in the Government's economic policies.

The Minister added that Egypt's performance on current account had been far better than expected during the first six months of the financial year starting July 1, 1982. The deficit was just \$388m, a trend which if maintained in the second half would produce a figure well below the estimated \$1.5bn deficit for the full 12 months.

However, Dr Said admitted that the decline in world oil prices would hurt Egypt.

# In a year full of questions, where can the businessman get some answers?

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## REPUBLIC OF IRELAND



## AMERICAN NEWS

Argentina  
planned  
invasion  
'for months'

BUENOS AIRES—The Argentine invasion of the Falkland Islands last April was planned three months in advance and was based on the assumption that Britain would make no serious attempt to recapture them, an Argentine military strategist said in an article published yesterday.

Retired General Juan Guglielmelli wrote in the magazine Estrategia (Strategy) that Gen Leopoldo Galtieri's military government took the decision to prepare an invasion immediately after it came to power in a coup in December 1981.

At first, the invasion plan was an option for use only if Argentine efforts to speed up negotiations on the islands' future bore no immediate fruit, said the general, who is former director of the country's war college and institute of higher military studies.

But lack of progress in a round of Anglo-Argentine talks at the United Nations last February reaffirmed the government's decision to go ahead with the invasion.

Gen Guglielmelli's assertions are at odds with findings of the official British inquiry into the origins of the Falklands conflict published last month.

A committee under the chairmanship of Lord Franks concluded that the invasion had been ordered only a few days before it took place on April 2 and that the British Government was not to blame for having failed to foresee it.

Gen Guglielmelli said yesterday the landing of Argentine scrap merchants on South Georgia had not been a pre-meditated provocation aimed at justifying military seizure of the islands. Neither was the invasion decision taken to divert attention from domestic economic and political problems.

The general said the decision to attack had been based on two false assumptions—that Britain would accept the invasion as an accomplished fact and not make a serious attempt to recapture the islands, and that if Britain did decide to hit back, the U.S. would side with Argentina and prevent a military clash.

The first of four West German-built frigates fitted with British turbines was handed over to the Argentine navy at a private ceremony in Hamburg yesterday.

The Administration is under pressure to take a lead on Lebanon, writes Reginald Dale, U.S. Editor

## Time runs short for Reagan's Middle East peace plan



U.S. Marines guarding Beirut ... while Israel drags its feet on troop withdrawals from Lebanon

IF THERE are three points on which most observers of the Middle East would now probably agree (excluding for the moment the Israelis), they are the following. (1) Time is running out for a broader peace settlement along the lines proposed by President Ronald Reagan in his September 1 initiative last year; (2) Israel is more or less deliberately dragging its feet in the negotiations with Beirut on troop withdrawals from Lebanon; (3) It is increasingly urgent for the U.S. to do something. The question is what?

To King Hussein of Jordan and President Hosni Mubarak of Egypt, both of whom have put their case in Washington in the last few weeks, the answer is obvious. As a first step, Washington must exert pressure on Jerusalem, or "use its influence" as Mr Mubarak prefers to say, to reach a speedy agreement on removing Israeli forces from all Lebanese territory.

A withdrawal agreement would, in theory at least, unlock the door to a number of desirable consequences. Mr Mubarak would be able to begin rebuilding Egyptian relations with Israel, which have deteriorated sharply since the Israeli invasion of Lebanon. A major obstacle (perhaps the major obstacle) would be removed from the tortuous path of King Hussein and the Palestine Liberation Organisation (PLO) to the negotiating table. Mr Reagan's initiative, calling for

Palestinian self-rule in association with Jordan, would be more or less back on course.

But time is short. There are now less than two weeks to go before the Algiers meeting of the Palestinian National Council, at which the U.S. is hoping that Mr Yasser Arafat, the PLO leader, will be authorised to explore further the possibility of negotiations with King Hussein.

King Hussein himself has set a March 1 deadline for the Arabs to give a green, or at least an amber light to the widening of the peace talks.

If an Israeli withdrawal agreement is not achieved soon, the Arabs are likely to lose confidence in Washington's leadership and Mr Menachem Begin, the Israeli Prime Minister, will be left free to spin out the negotiations with Lebanon until the advent of the U.S. electoral season turns the eyes of Washington politicians elsewhere.

The Reagan Administration is starting to suspect that this is indeed Mr Begin's objective. Mr Philip Habib, Mr Reagan's special Middle East envoy, is reported to have been appalled last month when he discovered the full detailed list of Israel's demands for a "normalisation of relations" settlement with Lebanon — demands which

apparently went even further than its initial proposals for the peace treaty with Egypt.

The fear in Washington is that Mr Begin will use such demands to prolong the negotiations, keeping his troops in Lebanon and King Hussein away from the negotiating table. The pressure on Mr Begin to agree to a Palestinian autonomy agreement would thus be dissipated.

Leaked reports in Washington that the Administration is considering the drastic step of cutting off military aid to Israel

so long as its forces remain in Lebanon have not been totally denied.

The Reagan Administration is still exceedingly, perhaps exaggeratedly, nervous about domestic Jewish opinion.

The well-established tradition is not to pursue controversial Middle East policies when elections are under way—another reason why time is running out.

Jewish opinion is not, however, totally behind Mr Begin. Earlier this week, Mr Edgar Bronfman, head of the World Jewish Congress, the largest international Jewish organisation, distanced himself from the official Israeli line and said that Israel would have to make political concessions to secure peace.

Ideally, Mr Reagan needs to come up with a policy which unites U.S. public opinion behind him in the same way

as his original September initiative, which even the Jewish lobby found something to say for.

One possibility would be to press more strongly for a freeze on Israeli settlements on the West Bank. That would please the Arabs, who feel that there will soon be little land left to negotiate about if the settlements continue unchecked. It would not, however, necessarily set the Israelis out of Lebanon.

Another might be to try to arrange some sort of U.S. or internationally backed, guarantee of the security of Israel's northern border—although that would not be to Israel's liking—while the Lebanese army is built up to take over the job.

An alternative approach would be to lean more heavily on Beirut to accept some of Israel's demands. The problem with that is that the Lebanese Government already seems more than willing to make some concessions, provided that they are private.

There is, of course, no pat solution. Until Mr Reagan takes a lead, however, it will increasingly look as if Washington has "run out of ideas," as one Western diplomat put it this week.

The U.S., as Mr Mubarak has warned, will risk losing its Arab friends, and Mr Begin will continue to set the pace and the agenda both for Israeli-U.S. relations and for the whole excruciatingly difficult search for a Middle East peace.

Venezuelan  
agency may  
be declared  
in default

By Peter Montaignon,  
Euromarkets Correspondent

VENEZUELA'S state development agency Corporacion Venezolana de Fomento risks being declared legally in default tomorrow because of its continued failure to make good arrears on a foreign loan it had guaranteed.

The agency is being sued by the Hong Kong subsidiary of Nordie Bank, the London-based consortium, over a payment of \$2.85m (£1.74m) due since last April on a loan raised by the tourism company Hoteles Vacacionales which it had guaranteed.

Despite repeated promises by Venezuelan ministers and other government officials that the money would be forthcoming, CVF had still not transferred the sum to Nordie Bank yesterday. The first court hearing into the case is scheduled for tomorrow.

Unless CVF pays the money by then or defends the case, the court is expected to empower Nordie Bank to seize the amount due from CVF's account in a large U.S. bank in New York.

Nordie has already secured an attachment order against CVF assets in New York.

CVF's failure to pay the money so far was being blamed yesterday by foreign bankers on a "bureaucratic paralysis" in Caracas.

## Strong dollar creates 'severe problems' for exporters

BY ANATOLE KALETSKY IN WASHINGTON

THE SHARP appreciation of the dollar over the past three years has not led to "a persistent" loss of competitiveness for the U.S., although it has created severe temporary problems for U.S. exporters and manufacturers of goods which compete with imports.

This is the general conclusion of an analysis of international pressures on the U.S. economy presented in yesterday's annual report of the Council of Economic Advisers.

U.S. trade with Japan, in particular, was badly hit by the fall in the yen relative to the dollar. But there was no evidence that Japanese Government policy had deliberately attempted to keep the yen per-

manent contribution to the protection of the public against bank failures or undue concentrations of economic power.

"Other government measures such as federal deposit insurance and broadened and strengthened federal supervision appear to have been more effective in this role," the council said.

The council also recognised that the Act, which bars banks from most areas of the

securities industry, has been eroded in recent years as both banking organisations and securities firms have attempted either directly or indirectly to enter each other's traditional lines of business.

While the financial and securities industries now operate relatively unencumbered by unnecessary regulations, the council said "several opportunities for further deregulation remain."

changes "even though the result will be an increase in Japan's current account surplus." Because Japan's high

domestic savings rate "gives Japan a natural role as an exporter of capital to the rest of the world," says the report.

In any case, U.S. industry's recent loss of competitiveness has been due to the appreciation of the dollar against all currencies, rather than the depreciation of the yen.

The "primary reason" for this has been "unusually high real interest rates in the U.S. relative to other countries."

These stem from large budget deficits and a faster than expected process of disinflation. The problem of the strong dollar and of large trade deficits will be resolved when these domestic macroeconomic problems are resolved.

First 'peace candidate'  
enters presidential race

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

SENATOR ALAN CRANSTON of California, an impassioned supporter of a nuclear weapons freeze, yesterday became the first Democrat to announce his formal candidature for the Presidency in 1984.

Mr Cranston, 68, who enters the race some way behind the two leading contenders in the Democratic race, former Vice-President Walter Mondale and former astronaut Senator John Glenn of Ohio, is so far little known outside his home state.

He is gambling on what he believes to be the strength of anti-nuclear feeling in the country, rather than focusing on the more conventional issues

of economic policy and unemployment like most of his rivals. Yesterday, he sought to grab national attention by presenting himself as the first major "peace candidate" for President since the Vietnam war.

If elected, Mr Cranston would be one year older than President Ronald Reagan when he won the Presidency in 1980—a factor that many political experts believe will weigh heavily against him.

Mr Cranston, however, has just published his prowess as a physical fitness enthusiast—he holds a record in his age group for the 100-yard sprint.

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Some key Interbank figures as of June 30 1982:

Total Deposits: TL 30.683.736/000

Total Assets: TL 47.985.809.000

Shareholders Equity: TL 1.801.511.000

Share Capital increased to TL 4.000.000.000 (TL 1.375.000.000 paid up at June 30 1982)

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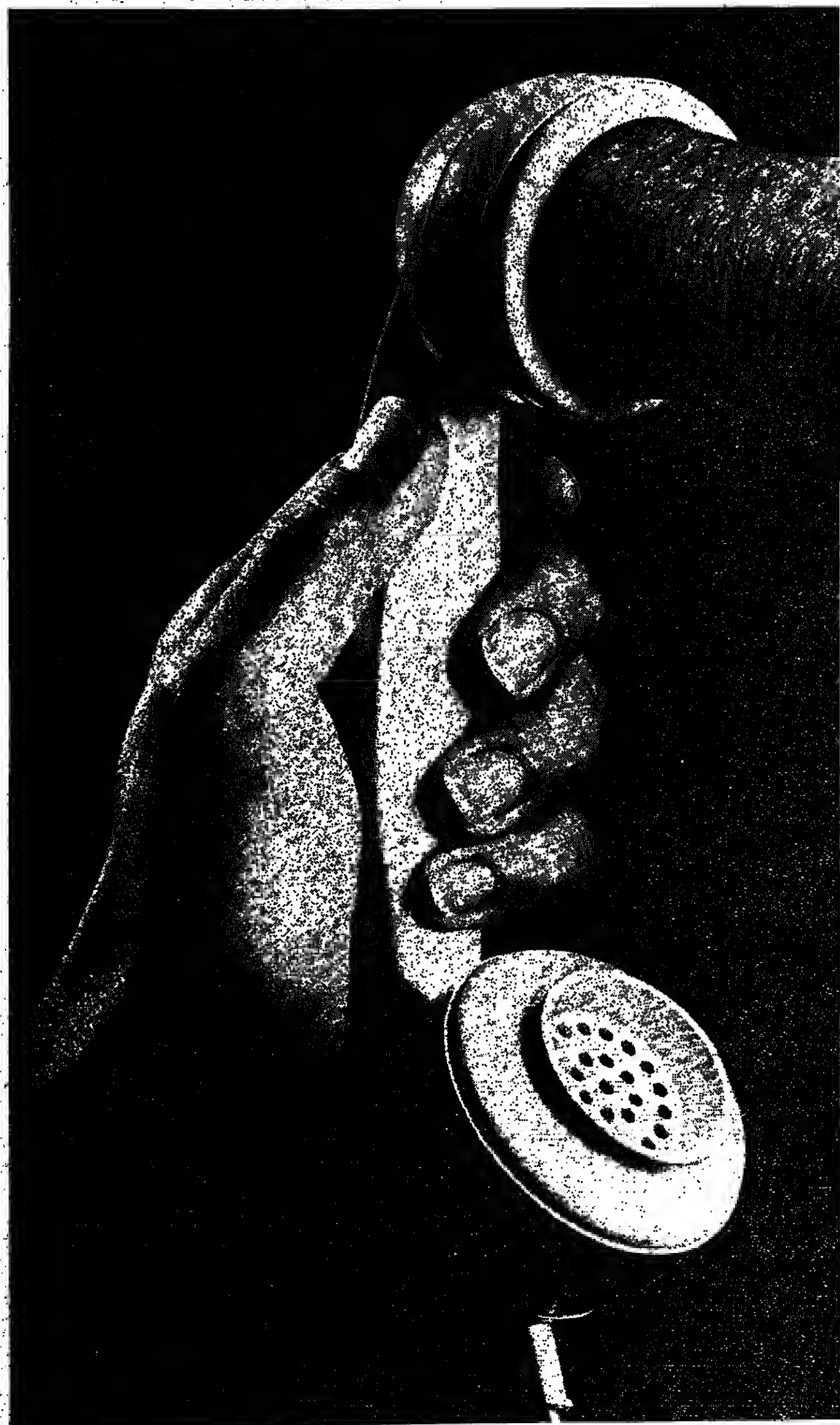
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## WORLD TRADE NEWS

## UK struggles for entry to isolationist Burma

BY STEPHANIE GRAY, RECENTLY IN RANGOON

WHEN Mr Peter Rees, the UK Trade Minister, took his mission to Mandalay recently, he can hardly have thought there was much chance of selling the Burmese a Leyland bus, let alone an underground railway system. More appropriate might have been new axes for the hundreds of pony-carts which provide civilians with alternative transport to the tri-shaw.

The only motorised vehicles in the town are military ones, in the garrison behind the high walls and most of the fort. This protected the splendid palace which housed Mr Rees's grandfather, as Governor, and his father, as the Governor's private secretary, before it was destroyed in the 1945 battle to drive out the Japanese.

Ironically, the 170,000-strong Burmese army's trucks, jeeps, armed personnel carriers and motorcycles—apart from the odd ancient Triumph—come from Japan.

In Rangoon, where civilian motor vehicles are more commonplace, locally assembled Japanese cars are slowly replacing the likes of 30-year-old Bel Air Chevrolts on the capital's neglected streets.

In the oil fields and mines, jealously guarded from the influence of foreigners, the Japanese alone have been invited to participate in the provision of new technology.

Proof, perhaps, that the Japanese never really left, this provides an eloquent testament to the \$200m (£131m) which Japan, Burma's leading aid donor, pours into the country each year.

The investment, half of it grant and half soft loans, is partly a hangover from the days of the War Reparations Commission and partly compensation

for Burma's massive trade imbalance with Japan. About 40 per cent of Burma's imports are Japanese. In 1981, they were worth \$249m, while Burma's exports to Japan amounted to only \$63m. All this in a country which has taken an almost aggressively isolationist stance for more than 20 years.

By contrast, the recent boom in trade with Britain, largely on the back of contracts with John Brown Engineering for generator sets and diesel engines, appears insignificant. Last year, Britain's exports to Burma reached \$40m, up £12m on 1981's figures, while imports stayed at about \$4m. UK bilateral aid averages only \$3m a year.

Nevertheless, the value of an aid commitment in business with the Socialist Republic of the Union of Burma was not lost on Mr Rees. His visit resulted in all but certain prospects for British companies in the \$20m expansion of a state pharmaceutical plant—involving Cimentation and APV International—and the \$12.4m modernisation of a textiles factory by Platt Saco Lowell.

These, along with other projects "on the table," are backed by an offer of \$7m under the Aid Trade Provision.

In a wider context, aid, together with a rural agricultural revolution, is largely responsible for the constant 7 per cent annual growth rate registered by the official economy over the past four years—a pace likely to be maintained at least for the next three. Few, however, are prepared to guess the size of a vast black economy.

Total bilateral and multilateral concessional loans and



Mr Peter Rees

Lord Carrington, the former British Foreign Secretary and currently chairman of GEC arrived in the Burmese capital yesterday for a four-day visit. His visit follows that of Mr Peter Rees, the Trade Minister, last month, writes Chit Tun in Rangoon. Lord Carrington is expected to acquaint himself with GEC operations in Burma, where the company has supplied Kelvin diesel engines for rivercraft owned by the state Water Transport Corporation and also lighting facilities for Rangoon Airport.

GEC is understood to be negotiating with Burmese authorities for contracts to renovate Rangoon's thermal power station and also to modernise the power distribution system at a cost exceeding \$20m.

grants exceeded \$500m in 1981, an increase started in the mid 1970s after years of stagnation, which is also set to continue.

Much of the contribution from multilateral aid agencies—the World Bank and the Asian Development Bank lead the field—is untied, so projects funded through these loans present little further possibilities for the British.

Thus, the new interest of the Department of Trade and a good credit rating from the Export Credits Guarantee Department, are by no means the only spur to further UK trade.

A per capita income, estimated on official statistics last year at less than \$200, makes Burma, with its 35m Buddhist population, the world's 10th poorest country. But the British,

perhaps more than most, realise its enormous scope.

Its forest and water resources, oil and other mineral deposits make it potentially the richest in Southeast Asia. Abundant fertile land means Burma is one of the few developing nations able to be a net food exporter.

On the other hand, few in Rangoon would agree with the UK Trade Department's assertion that a chink is appearing in Burma's closed door to foreign private investment, despite a queue of would-be candidates.

As long as Gen Ne Win, the country's strongman, is pulling the strings, little change is expected in the isolationist policies he instituted when he came to power in 1962. While his phobia about foreign influence appears to be purely

whimsical, it is rooted in the country's traditional reservations about foreign influence and its fear of being overrun from either India or China.

There is no doubt that Gen Ne Win is still in charge, despite his standing down last year as president. Aged 70, he is nevertheless in good health and the chances are that, when he does go, his successor will follow exactly the same line, with the strange mix of socialist beliefs, autocratic and military power, heavily influenced by Buddhism, which is the foundation of the Burma Socialist Programme Party. The appointment last year of U San Yu as president has changed nothing.

Further, the UK Trade Department's view of "new" political stability in Burma seems somewhat spurious as an argument for renewed interest. The country's stability is by no means new, despite ongoing skirmishes in the northern and eastern states with dissident tribes. At least 50 per cent of Burma's territory and 30 per cent of its people are under control of the rebels.

Nevertheless, the British can take some good cheer from a good deal of Burmese nostalgia for the country's period as a UK colony, even though the clean streets and elegant buildings of that era are now in a state of acute decay.

One encouraging signal might be Gen Ne Win's decision last year to lift his ban on the teaching of English in schools.

However, says one Western diplomat: "People have rather romantic memories. They forget what it was really like when the British were here."

## Portugal to treble import surcharge

By Diana Smith in Lisbon

THE PORTUGUESE government has ordered that a 10 per cent import surcharge introduced in 1975 to try to discourage superfluous imports must be trebled to 30 per cent.

The governors of the Bank of Portugal recommended this measure to the Balsemão Government late last year, as part of a package aimed at reducing reliance on imported goods and equipment.

The 1982 visible trade deficit was close to \$3bn—an improvement on 1981, but still too large for Portugal's limited means.

The higher import surcharge, which comes into effect immediately, will be reflected in prices to the consumer of all imported goods.

Many durable consumer goods and luxuries, meanwhile, are now liable to punitive customs duties and sales tax but conspicuous consumption is still high.

## Libyan orders for Malta

LIBYA is to place M£22m (£33m) worth of orders for Maltese goods this year according to a trade accord signed between the two countries, writes Geoffrey Grima in Valletta.

This was revealed by Mr Joe Grima, Malta's Industries Minister, at the start of a visit by a Libyan delegation, which is in Malta to identify goods required by Libya and to discuss trade volume.

## Swiss tourism shows fall

SWISS TOURISM showed a slight decline last year after the record figures of 1981. John Wicks writes from Zurich.

According to a Government report, the number of overnight stays in tourist accommodation dropped by some 3.5 per cent to 76.2m.

The trend was the result primarily of an estimated 6 per cent fall in visits by foreign tourists, due to unfavourable economic conditions in neighbouring countries and the high value of the Swiss franc.

## Bonn resolves to be more flexible on export insurance

BY JAMES BUCHAN IN BONN

THE BONN Government yesterday resolved to be more flexible in the provision of state-backed export insurance in an effort to stimulate exports and create jobs.

At its meeting yesterday, the Bonn cabinet agreed that export insurance provided through the Hermes organisation would be less sensitive to the risk involved in business with developing countries where indebtedness has increased sharply since last year.

Yesterday's announcement will be welcomed by West German industry, which has been pressing Hermes to be more flexible since the West German export boom tailed off last year.

Although, in 1982, West Germany enjoyed a record balance of trade surplus of DM 51.2bn (£12.2bn), export orders have fallen in the second half, not least because of payments difficulties in several developing country markets.

Last year, Hermes made payments of between DM 700-800m in export insurance, according to preliminary government expectations, against DM 700m in 1981, a year marked by difficulties in Poland. However,

last year's payments were within budgetary expectations, the government said.

Government spokesmen insisted that the new approach would not alter the detailed evaluation of risk.

As part of a generally greater willingness to take risk, the Bonn government will also be ready to provide export insurance to those countries restructuring their foreign debt in co-operation with the International Monetary Fund and commercial banks.

AP-DJ reports from Singapore: The U.S. Export-Import Bank is keen to support American companies that are making a bid to supply equipment, machinery, services or construct the proposed mass transit rail system for Singapore, a spokesman said yesterday.

He said the bank successfully awarded a similar transport system in Seoul, South Korea.

Mr Leroy Larocque, deputy vice-president of the Asian division, said the bank was interested in financing the sale of U.S. surplus power equipment, machinery, aircraft or other U.S. products to Singapore.

## Warning on import curbs issued by Lord Luke

BY OUR WORLD TRADE STAFF

IF IMPORT barriers were put up in one country "then everywhere else the barriers would go up," Lord Luke, president of Britain's Institute of Export, warned yesterday.

"Each country would try to export unemployment," he told guests at the Export Lunch, 1983, in the City.

"It might be better to follow the text book's advice on strategy, and reinforce success," Lord Luke said. "In export terms in the UK, this means concentrating on those countries where the resources of the Export Credits Guarantee Department.

"It means putting the nation's heart and soul into making a success of the European Economic Community. It means giving freedom to those with the skill and the will to do well."

Lord Luke said that in 1982,

as in other years, exporters had done their best and he was sure they could continue the good work in 1983.

"This should be remembered when one is tempted to make it more difficult for imports to enter the UK," he added.

Davy McKee of the U.S. has been awarded a contract by the New Energy Corporation of Indiana for engineering, procurement, construction, commissioning and start-up of a \$186m anhydrous ethanol project to be built in Indiana.

It is the first ethanol facility to be built with U.S. Department of Energy financial backing. The plant is due for completion in 1984 and will produce 52.5m gallons per year of denatured fuel grade ethyl alcohol using a feedstock of No. 2 yellow dent shelled whole corn.

## Europe's textiles face change

BY ANTHONY MORETON, TEXTILE CORRESPONDENT

THE EUROPEAN textile industry will look very different by the end of the 1980s. A large number of small, flexible producers, catering for a limited range of customer, will co-exist with large companies turning out a comprehensive range of goods.

Dr John McPhee, deputy managing director of the International Wool Secretariat and president-elect of the Textile Institute, put forward this view of the future last night at the 1983 Illingworth Morris

lecture in the Wool Textile Industry in the 1980s near Bradford, west Yorkshire.

He said severe competition from outside Europe would continue "since producers in developing countries are increasingly making a broader range of more fashionable goods than in the past."

Producers would have to meet demand quickly, be flexible in design and in the use of fabrics to counter this competition. Some European companies already meeting these

conditions, were offering more acceptable styling at more competitive prices than some years ago, he said.

Dr McPhee forecast that the depressed state of the textile and garments industries had to be accepted. The European industry must now find a way to adapt the post-war production system to future needs under conditions unlikely to be sustained by strong growth.

It must further its product and market research and development.

## Hindustan car pact with Isuzu

BY K. K. SHARMA IN NEW DELHI

HINDUSTAN MOTORS, the Birla-owned automobile company of Calcutta, which makes the Ambassador car based on designs of the Morris Oxford of more than 30 years ago, is to sign an agreement with Isuzu of Japan for the manufacture of modern, fuel-efficient cars in India.

This is the second major Japanese success in the Indian automobile industry. Suzuki Motors last year signed an agreement with the Government-owned Maruti Udyog

for a joint venture to manufacture cars and pick-up vans.

Hindustan Motors is to sign an agreement with Isuzu for the manufacture of a 1.8-litre engine for its cars as well as a complete "power train" that will include the driving axle, gear box and differential. This will be mounted on a frame being built by Hindustan Motors in collaboration with Vauxhall of Britain.

Hindustan motors is expected to import from Isuzu the technology to make both petrol and diesel en-

gines as part of its Rs1.5bn (\$150m) modernisation plan to meet the competition from the new Suzuki-Maruti car, which is expected to come on to the market later this year or early in 1984.

The company made a gross profit of about Rs300m on an equity of Rs1.1bn in 1981-82 despite difficult market conditions in India.

The Government is now examining a proposal for the reduction of excise and customs duties on car components

## Setback for Yacyreta dam project

BUENOS AIRES — A joint project between Argentina and Paraguay to build a hydroelectric dam at Yacyreta on the River Parana has received a setback because of a proposal by the construction consortium which could postpone start-up for up to two years, according to Argentine Government officials quoted by the independent daily Clarin.

The Franco-Italian consortium Dumez-Imprelo yesterday proposed the participation in the construction of the project, designed to produce 2,700 MW, should be 30.75 per cent Argentine, 12.25 per cent Paraguayan, 53.5 per cent of the consortium's and 4.5 per cent of the other foreign construction companies.

The consortium involves the French company Dumez SA and the Italian, Impregilo SpA. Paraguayan companies involved in the project have said they will not accept less than 25 per cent participation in the civil works, the Argentine officials noted.

The officials said Argentina was ready to negotiate the proposal. They said any increase in the Paraguayan share would have to be matched proportionately with an increase in that of Argentina.

Agencies

## BASE LENDING RATES

A.B.N. Bank	11%	Gulf G'tee Trust Ltd.	12%
Allied Irish Bank	11%	Hambros Bank	11%
Amro Bank	11%	Hargrave Secs. Ltd.	11%
Bank of America	11%	Henry Ansbach & Co. Trust	11%
Bank of Australia	11%	Hill Samuel	11%
Bank of Canada	11%	C. Hoare & Co.	11%
Bank of China	11%	Hongkong & Shanghai	11%
Bank of India	11%	Kingsnorth Trust Ltd.	12%
Bank of Japan	11%	Knowlley & Co. Ltd.	11%
Bank of Korea	11%	Laurens & Co.	11%
Bank of London	11%	Lloyds Bank	11%
Bank of Mexico	11%	Mallinhal Limited	11%
Bank of New York	11%	Edward Manson & Co.	12%
Bank of Paris	11%	Midland Bank	11%
Bank of Portugal	11%	National Westminster	11%
Bank of Spain	11%	Norwich Gen. Trst.	11%
Bank of Sweden	11%	P. S. Refson & Co.	11%
Bank of Switzerland	11%	Royal Trust Co. Canada	11%
Bank of the South Seas	11%	Roxburgh Guarantees	11%
Bank of the West	11%	Slavenburg Bank	11%
Bank of Tokyo	11%	Standard Chartered	11%
Bank of the Middle East	11%	Trado Dev. Bank	11%
Bank of the Pacific	11%	Trustee Savings Bank	11%
Bank of the Atlantic	11%	United Bank of Kuwait	11%
Bank of the Caribbean	11%	Volskas Int'l. Ltd.	11%
Bank of the Mediterranean	11%	Westpac Banking Corp.	11%
Bank of the Indian Ocean	11%	Whiteaway Ltd.	11%
Bank of the South Pacific	11%	Williams & Glyn's	11%
Bank of the East	11%	Witnstr Secs. Ltd.	11%
Bank of the West	11%	Yorkshire Bank	11%
Bank of the North	11%	Members of the Accepting Houses Committee	11%
Bank of the South	11%	7-day deposits	8.25%
Bank of the East	11%	1-month deposits	8.50%
Bank of the West	11%	3-month deposits	8.75%
Bank of the North	11%	6-month deposits	9.00%
Bank of the South	11%	12-month deposits	9.25%
Bank of the East	11%	7-day deposits on sums of over £10,000	8.50%
Bank of the West	11%	31-day deposits over £1,000	8.75%
Bank of the North	11%	Overnight deposits	8.25%
Bank of the South	11%	Mortgage base rate	9.50%

# البنك الأهلي التجاري

## THE NATIONAL COMMERCIAL BANK

PARTNERSHIP COMPANY-CR1588

BALANCE SHEET AS AT 30TH DHUL HIJAH 1402 H (17 TH OCTOBER 1982)

ASSETS	LIABILITIES	ASSETS	LIABILITIES
30,225,133	30,225,133	3,133,678,196	2,505,685,750
CAPITAL & RESERVES		CASH FUNDS	
30,225,133		1. Cash in hand	2,505,685,750
1,859,027,254	32,774,867	2. Deposits with banks	3,097,138,163
46,095,605	2,250,027,254	3. Other deposits with banks	3,328,064,613
31,877,141	46,095,605	7,992,146,217	
1,898,774,867	31,877,141	DEPOSITS WITH BANKS	
2,698,089,088	2,698,089,088	1. In Saudi Arabia	1,067,450,727
		2. In Bahrain	15,070,717,069
		15,068,167,826	
		INVESTMENTS	
		1. Not exceeding 10% of net worth	20,066,381
		2. Shares and securities of established companies	752,864,126
		3. Other investments	1,812,938,597
		1,833,004,904	
		LOANS AND ADVANCES... etc.	
		1. To:	
		a) Private sector	17,861,683,283
		b) Banks	933,134,749
		c) Others	1,016,111,531
		2. Bills purchased and discounted	249,054,153
		18,160,083,716	
		FIXED ASSETS	
		1. Bank premises and other real estate (at cost or revaluation)	1,024,695,727
		2. Furniture, fixtures and equipment (less depreciation)	112,433,763
		1,137,129,490	
		OTHER ASSETS	
		1. Customer's liabilities for outstanding acceptances	179,381,051
		2. Other assets	934,403,572
		1,113,784,623	
		CONTRA ACCOUNTS	
		1. Guarantees, letters of credit and other obligations	30,479,210,949
		30,479,210,949	
		Grand Total	51,616,643,536

## AUDITORS' REPORT

We have examined the above Balance Sheet and the annexed Profit and Loss Account with the books and documents relating thereto of the Head Office and Branches of The National Commercial Bank (Partnership Company) visited by us, and with returns submitted by the Managers of the other Branches, and certify to be in accordance therewith.

We have obtained the information and explanations which we considered necessary for the purpose of our audit.

In our opinion, the Balance Sheet and Profit and Loss Account represent fairly the financial position of The National Commercial Bank at 30 Dhul Hijjah 1402 (17th October 1982) and the profit of the year ended on that date in accordance with generally accepted accounting principles and as shown by the books.

JEDDAH: 10th Rabi'ul Awwal 1403  
25th December 1982

ISMAIL A. EL HABBAK (15)  
ACCOUNTANT & AUDITOR

ISSA EL AYOUTY & CO., (36)  
ACCOUNTANTS & AUDITORS

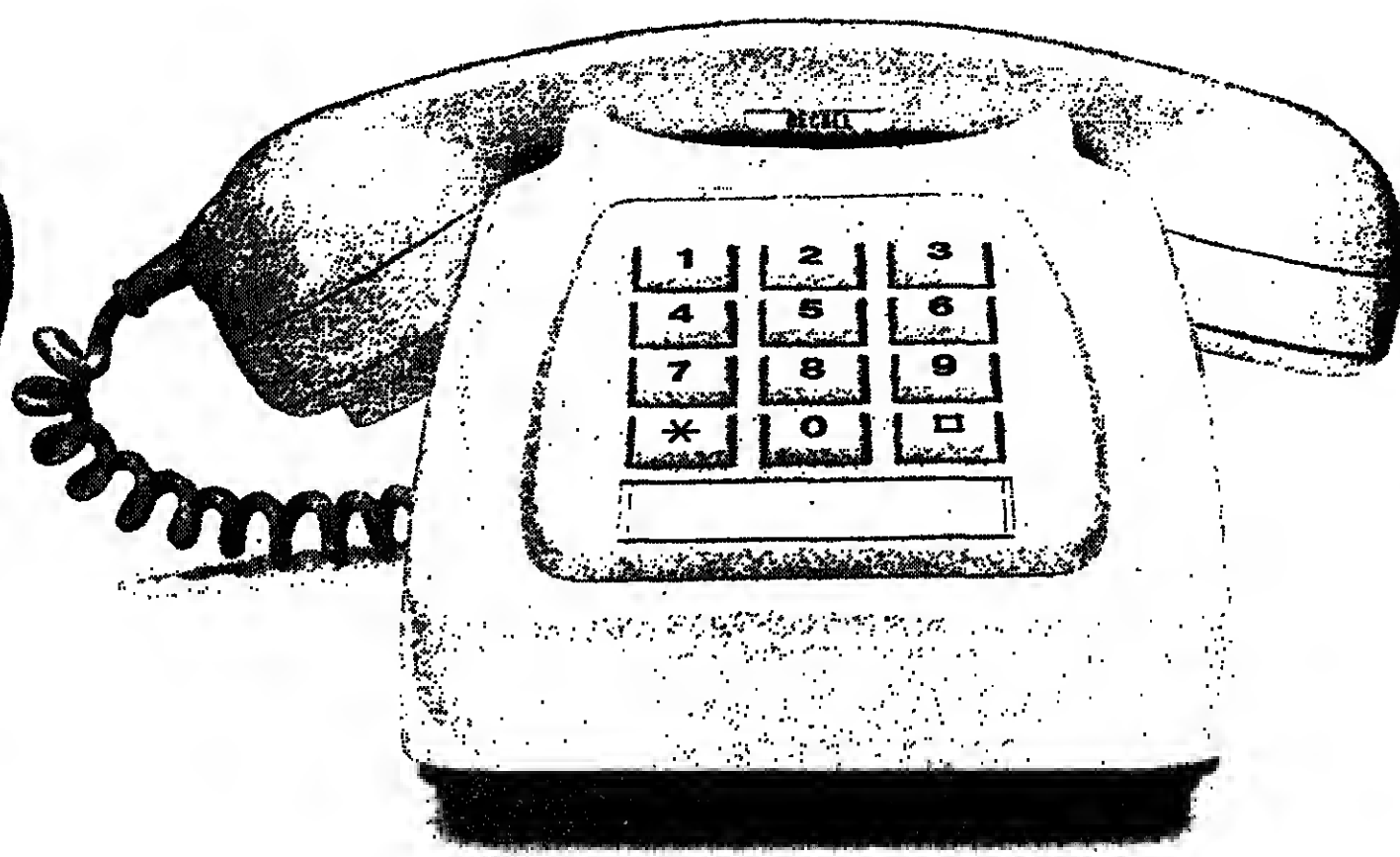
### PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED ON 30TH DHUL HIJAH 1402 H (17 TH OCTOBER 1982)

EXPENSES	INCOME	EXPENSES	INCOME
412,028,875	412,028,875	3,300,868,677	4,385,209,075
2,197,768,651	2,197,768,651	33,103,949	112,866,618
17,551,498	30,190,374	3,332,971,926	4,398,075,693
72,000,000	220,000,000		
88,551,698	258,190,374		
117,963,171	287,996,818		
24,254,856	68,599,779		
571,371,875	571,371,875		
1,325,971,625	1,325,971,625		





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## UK NEWS

## Employers oppose change in shop hours

By Kevin Brown

THE Confederation of British Industry (CBI), the employers' organisation, has joined opposition to a parliamentary Bill which intends to liberalise late night and Sunday trading.

The private member's Bill sponsored by Mr Ray Whitney, a Conservative Member of Parliament, will come before the House of Commons for its second reading tomorrow. The Government's attitude to the Bill has wavered between lukewarm support and strict neutrality.

The shopworkers' union, the Union of Shop, Distributive and Allied Workers (Usdaw), has mounted a campaign to try to prevent the Bill from becoming law. It has urged, instead, an inquiry into anomalies in the present laws, which permit the sale of certain goods on Sundays but prohibit others.

The trading laws, which also restrict the hours at which a shop may open, are widely broken and enforcement depends on the attitude of the local authorities.

Yesterday, Mr Kenneth Edwards, the CBI deputy director general, said most retailers were against "a hasty change" and he warned that prices could increase if higher costs were not matched by extra trade.

"We are not saying that the present shop hours law is perfect and should not be altered. What we are saying is, if a change is to be made, let us get all the factors into account and get it right," he said.

Mr Ted Graham, a Labour MP and a leading opponent of Sunday opening, complained yesterday that the issue should not have been left to a private member's Bill.

## Britain to consider major changes to railway system

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

THE GOVERNMENT is considering a major reorganisation of British Rail in response to the recent independent Serpell Committee report on the future of the railways in Britain.

It might involve the formation of separate companies out of present divisions such as Southern Region; greater decentralisation; and the introduction of private capital into BR services such as catering.

Mr David Howell, Transport Secretary, will emphasise today in the House of Commons debate on the Serpell report that he intends to use the report as a stepping stone to major reforms within BR.

Mr Howell has made no secret of his annoyance over the selective leaks of the Serpell report before publication two weeks ago. He feels that they have distorted the way in which the future of BR should be debated.

He will attempt to discount widespread fears that the Government intends to use the report as an instrument for large cuts in the network - although not ruling out some closures - and concentrate on

the need for radical structural changes.

The Government intends to steer the debate on BR towards the need for organisational changes to make the railways more efficient and improve the service without increasing the cost to the taxpayer.

In the short term, the measures to cut costs already being pursued by BR will be intensified. Mr Howell's aim is that the long-term changes will be decided upon in outline at least as the brief for the successor to Sir Peter Parker, BR chairman, who will leave in September at the end of his contract.

The decision as to whether the successor will be a full-time or part-time chairman, or an internal or external appointment, has not yet been made. But the hope is that the appointment will be made in time for the chairman-elect to work alongside Sir Peter for a short period.

The introduction of private-sector finance into certain BR services is not likely to be opposed by the board of BR. A first small step to



Sir Peter Parker: Chairman of British Rail

wards contracting out train catering on the Victoria to Brighton and Bognor Regis lines is already under discussion between a private company and Southern Region.

More fundamental changes, such as a delegation of power to the regions - particularly Scotland and Wales - over the allocation of government financial support towards public transport, including the railways, could prove more controversial.

The granting of greater autonomy to certain operating divisions, perhaps even reverting to pre-nationalisation companies, presumes substantial structural changes.

Men and Matters, Page 20

## Two Stock Exchange members expelled

By John Moore, City Correspondent

TWO MEMBERS of the Stock Exchange have been expelled by the market's ruling council after a disciplinary committee judged that they were guilty of "gross misconduct".

They are Mr Ian McEwan, a former consultant of Buckmaster & Moore, the stockbrokers, and Mr John Arnot Thompson, a dealer in government securities with stockjobbers Akroyd & Smithers until his suspension from the firm last April.

The Stock Exchange, announcing its decision yesterday, said the two members had been found to have "acted in a manner detrimental to the interests of the Stock Exchange and in a dishonourable and disgraceful and improper manner and in a manner unbecoming the character of a member."

The disciplinary proceedings arose after Buckmaster & Moore and Akroyd & Smithers notified the Stock Exchange last year about events which took place between April 1 1981 and April 1 1982.

Charges later brought against the two men by the Stock Exchange concerned the personal dealings of Mr McEwan in the short-dated gilt-edged (Government stocks) market where he had dealt for his own account.

Since 1973 Mr McEwan had been a friend of Mr Thompson, who was an associated member with Akroyd and from 1979 a dealer in short-dated gilts.

Buckmaster & Moore said yesterday that Mr McEwan's transactions were entirely personal, did not include any third party and had not caused a loss to the firm or any of its clients.

## Boots plans to close 126 Timothy Whites stores over two years

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

TIMOTHY WHITES, one of the most famous names in British retailing, is to disappear following the decision yesterday by Boots, the pharmaceutical and retail company, to close the 126-strong chain over the next two years.

About 750 jobs will be lost although Boots hopes to keep the number of redundancies down by natural wastage.

The decision to sell the stores - which could raise about £40m at current property values if all are sold - is the first step in a new retailing strategy for Boots.

Dr Peter Main, the company's chairman for just over a year, and other senior managers have developed the new strategy to try to improve Boots' static profits performance in recent years from its retailing operations.

Boots has decided to open about 130 "shops within a shop" called "Boots Cookshops" which will offer

a similar mix of kitchenware and household goods that Timothy Whites has traditionally sold.

Boots' market research has shown considerable market potential for sales of kitchenware and other products - especially since it has a high proportion of women customers - but it felt that the Timothy Whites image and outlets did not offer the right vehicle for expanding this operation.

Under the plan some 80 specialist "Cookshops" will be opened in larger Boots stores in areas where there are no Timothy Whites stores at present. A further 50 Timothy Whites stores will be transferred to in-store cookshops in towns where both Boots and Timothy Whites are represented.

The remaining Timothy Whites outlets will be closed over a two year period, although a few may be transformed into Boots stores.

Lex, Page 22

## Reserves fall to lowest level for four years

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

BRITAIN'S official reserves fell by an underlying \$369m in January to \$16.85bn (£11bn). The fall was less than expected by the markets, which believed that the Bank of England intervened in the foreign exchange market quite heavily earlier in the month to support the pound.

Official figures, published yesterday, show that the reserves are at their lowest since February 1979. The fall in January follows an underlying drop of \$556m in December when the Bank of England was intervening in the currency markets more substantially than had been its recent practice.

Since November, when sterling started its recent slide, its value has fallen by 11 per cent against a trade-weighted basket of currencies.

The reserves figures suggest that the Bank has spent about \$1.5bn defending the pound during the period, although details of intervention are never revealed.

Although this is a substantial sum, it is not large in comparison with intervention in previous periods of sterling's weakness, nor with the recent moves by the French authorities to defend the franc.

## Cabinet postpones budget decisions

By Peter Riddell, Political Editor

KEY decisions on next month's budget are being left until much later than usual because of uncertainties over the direction of U.S. interest rates, of sterling and of the oil price.

Sir Geoffrey Howe, the Chancellor of the Exchequer, is expected to underline the problems created by these international uncertainties when he speaks at this morning's Cabinet discussion on the budget outlook.

The size of tax cuts will not be determined until later.

The signs are that the Cabinet debate will be much less heated than in previous years. This is partly because of the approach of the election and partly because the few remaining "wet" (more liberal) ministers in the Cabinet are resigned to a continuation of present policies.

There is also inevitably less pressure when virtually everyone is expecting tax cuts of between £1bn and £2bn.

The main debate is about priorities, in particular the balance between cuts in personal taxes and help to industry. The predominant view of ministers and Conservative backbench Members of Parliament is in support of increases in income tax thresholds, rather than a cut in the basic rate. But some supporters of Mrs Margaret Thatcher, the Prime Minister, still favour a lower basic rate, and they generally want more relief to go to personal taxpayers rather than to industry.

Help for industry through concessions on energy costs and a reduction in, or the abolition of, the employers' national insurance surcharge is especially favoured by a group of ministers and MPs with close manufacturing and regional connections.

Economic Viewpoint, Page 21

## Court likely to support merger

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

JUDGMENT will be given in the High Court today on Anderson Strathclyde's attack on the controversial decision by the UK Trade Minister Mr Peter Rees, to allow a bid for Anderson by Charter Consolidated to go ahead, in spite of a Monopolies Commission recommendation to the contrary.

The indications are that the two judges will refuse the Scottish mining machinery company's claim for an order quashing the minister's decision.

Half of Anderson's argument collapsed yesterday when its lawyers were unable to put before the court any evidence about the manner in which Lord Cockfield, the Trade Secretary, passed on the job of deciding on the bid to Mr Rees.

Then when Mr Simon Brown, counsel for the two ministers, embarked on his response to the remainder of Anderson's case, he was soon cut short by the judges.

Anderson said that Mr Rees

abused his legal discretion by deciding not to accept the 4-2 majority recommendation of the Commission that the merger should not be allowed to go ahead. He also erred in dismissing as "speculative" the majority's view that the merger would adversely affect the public interest.

The company also sought to establish that Lord Cockfield was not entitled to ask Mr Rees to make the decision.

## UK plans £100m store for spent nuclear fuel

BY FINANCIAL TIMES REPORTER

BRITAIN'S Central Electricity Generating Board has drawn up plans to build a special £100m store for irradiated fuel from its advanced gas cooled reactors.

No decision has yet been taken on either to go ahead or on a choice of location, and it is unlikely that such a store will be in operation before 1990.

Previous plans have been to hold spent fuel at the power station sites before transporting it by rail direct to the British Nuclear Fuels (BNFL) reprocessing plant at Sellafield in Cumbria.

The store is aimed at catering for CEGB needs at a time when long-term decisions on reprocessing capacity have yet to be taken. But the

store could also provide a temporary alternative in case BNFL reprocessing prices became uncompetitive.

The store could be developed by adding modules to a basic above-ground building 1,000 ft by 165 ft containing 30 vaults each capable of holding 210 tonnes of irradiated fuel for at least several decades.

Dr John Wright, a director of the CEGB's technology planning and research division, told the Sizewell B inquiry yesterday that the future of reprocessing in Britain was uncertain after the lifetime of the THORP (thermal oxide reprocessing) plant, work on which has started at Sellafield.

## Energy use falls 2%

BY CARLA RAPPOPORT

ENERGY consumption in Britain slumped for the third successive year in 1982.

Provisional statistics released by the Department of Energy yesterday show that the UK used 2 per cent less energy in 1982 compared with 1981. A significant proportion of the decline was the result of energy efficiencies, but the bulk was due to the continued economic recession.

Energy use dropped most sharply in the fourth quarter of 1982, when the consumption of primary fuels dropped by 5.1 per cent to 85.3m tonnes of coal equivalent. Coal consumption fell by 9.8 per cent, petroleum consumption by 5.9

per cent and that of natural gas by 3.1 per cent.

For the year as a whole, total energy consumption was equivalent to 516.9m tonnes of coal, 6.2m tonnes less than 1981. Coal consumption fell by 4.3 per cent and natural gas by 1.8 per cent.

Britain's production of oil jumped by 15.7 per cent in 1982, and, for the first time, annual total topped 100m tonnes. Provisional figures show an output for the year of 103.4m tonnes.

Britain's production of nuclear and hydro-electricity rose by 14.8 per cent to 18.3m tonnes of coal equivalent.

## New 'triple alliance' call

BY CHRISTOPHER LORENZ AND BRIAN GROOM

A NEW bid to strengthen and enlarge the "triple alliance" of coal, steel and rail unions is in progress, according to Mr Arthur Scargill, president of the National Union of Mineworkers.

Interviewed in Davos, Switzerland, at a conference at which he addressed 500 top European managers, Mr Scargill said a conference was likely to be held "very shortly" to reinforce the alliance. He requested its convention as long ago as last May.

In addition to the unions originally in the alliance - the NUM, the Iron and Steel Trades Confederation and the National Union of Railwaymen - a number of others in the three industries may be invited, Mr Scargill said.

These could include the train drivers' union Aslef, the Transport Salaried Staffs Association, the pit deputies' union Nacods, and other steel unions.

Preliminary agreement on enlarging the alliance has been reached.

## Car union discusses lifting ban

UNION shop stewards said yesterday they wanted "certain guarantees" before they would agree to call off their proposed ban on imports of the Vauxhall S-Car, made in Spain.

Vauxhall announced on Tuesday plans to boost production at two UK plants, and leaders of the Transport and General Workers Union at the company's plants are considering whether this justifies lifting their S-Car embargo. Vauxhall intends to start imports in the spring.

## Passport scanner

LONDON'S Heathrow Airport has become the world's first airport to install a computer to scan "machine-readable" passports. The intention is to speed immigration checks.

The U.S. is the only country to have issued machine-readable passports, but other countries are considering the idea.

## More failures

BUSINESS failures rose 65 per cent in January compared with the same month in 1982, according to Trade Indemnity, the credit insurance underwriting company. With the exception of furniture and upholstery, all main trades suffered sharp rises in business failures.

## Less beer brewed

BEER production in the UK fell by 3.1 per cent last year to 36,531,896 bulk barrels, against 37,714,292 bulk barrels in 1981. It is the lowest figure since 1972.

## Michelin strike

THE workforce of 3,700 men at the Michelin tyre company's plant at Stoke-on-Trent was called out on a 24-hour strike yesterday. The protest was proposed weekend working in the lorry retread department.

## FT dispute

THE DEADLINE for a strike by Financial Times' machine managers in London expires tonight amid hopes that sufficient progress has been made in informal discussions to avert or postpone industrial action. The dispute concerns pay, differentials and working conditions.

NATIONAL WATER COUNCIL

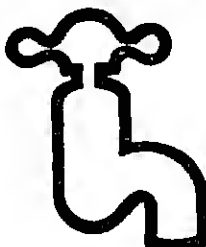
## WATER SERVICES

## HAVING WATER TODAY IS NO GUARANTEE THAT YOU'LL HAVE IT TOMORROW

Please, while this emergency continues, take every possible precaution to save water. The Water Authorities and Water Companies are doing all they can to relieve

the situation, but the more you help to take the strain off the system the better chance they have of maintaining water supplies in as many homes as possible.

If your water supply should fail.



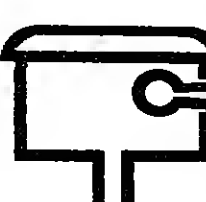
Use less water. Where possible take showers not baths.



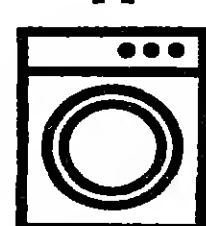
Save used water for other purposes.



Catch as much rain water as you can. There are lots of ways you can use it.



Keep a bucket of used water or rain water for flushing toilets. And only flush when really necessary.



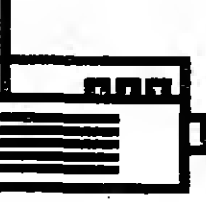
Wash by hand whenever possible. If you have to machine wash make sure you have a full load.



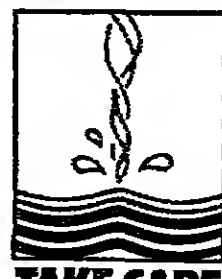
Switch off gas and electric heaters and make sure all taps are turned off. Solid fuel boiler fires should be closed down and allowed to go out. They should not be relit until the system has re-filled.



The elderly and handicapped could be at risk. Be ready to help neighbours whenever possible. And if you feel you need help, ask your neighbour first.



For further information on emergency measures, listen to local radio and watch the press and television.



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## TAKE CARE OF WATER AND HOW YOU USE IT

Issued by the National Water Council on behalf of the water industry.



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## YOUR FRIENDLY IBM PERSONAL COMPUTER.

Most businesses, big or small, suffer from seasonal bulges.

Happily, there's now a way to iron them out. You could take on an IBM Personal Computer.

This miniature masterpiece simply sits on a desk top and, suitably programmed, quietly helps you to cope with the day-to-day admin of the office - book-keeping, stock control, calculating, costing, filing, even letters and mailings - and yet within its neat housing it has the capacity to meet the extra workload when the heat is on.

And it's simple enough to require no more than the very briefest introduction.

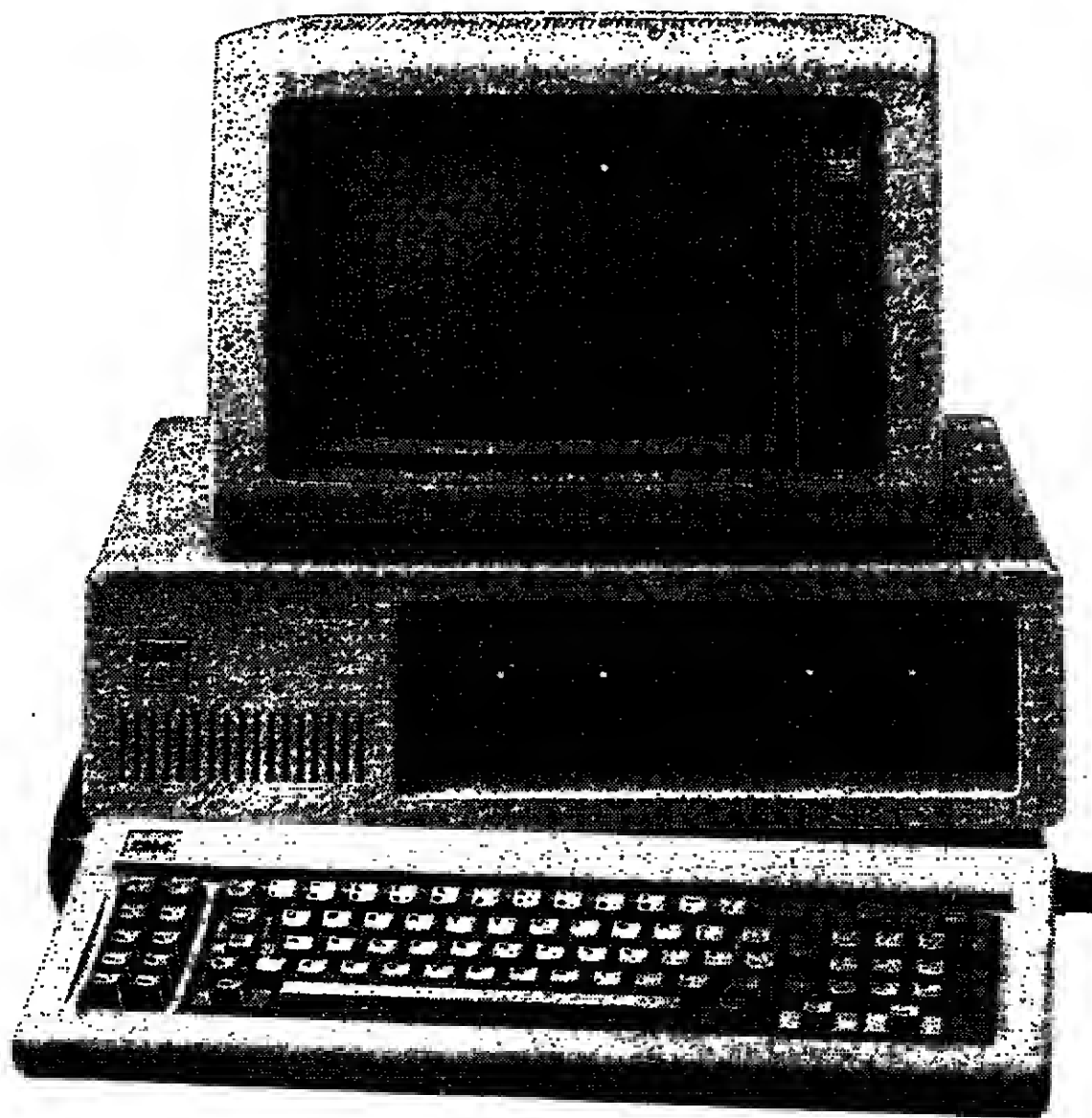
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The Personal Computers Connection Ltd.	0329 239025
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The Byteshop Ltd.	041 221 7409
LONDON	
Bonsai Ltd, WC1	01 580 0902
Currys Micro-Systems Ltd, NW1	01 387 9275

Digitus Ltd, WC2	01 379 6968
Personal Computers Ltd, EC2	01 377 1200
Planning Consultancy Ltd, SW1	01 839 3143
Sumlock Bondain Ltd, WC1	01 250 0505
The Byteshop Ltd, NW1	01 387 0505
MANCHESTER	
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Cytek (UK) Ltd	061 572 4682
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NOTTINGHAM	
Kren Computers Ltd	0602 412777
The Byteshop Ltd	0602 40576
PAIGNTON	
Devon Computers Ltd	0803 526303
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# THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

## Advertising:

### by Feona McEwan Banks bid to hook junior savers

A NEW breed of saver is being nurtured in Britain's frayed streets. He or she may not be able to talk or walk yet and will certainly be under 15. But he is much sought after by two leading banks and a handful of building societies.

In the race to attract the nation's unbanked (estimated by clearing banks to be 12m people over 15 years old in England and Wales alone) the spotlight has already been turned on school-leavers and students.

Now it's the turn of their younger brothers and sisters to be wooed and won. Even babies are possible candidates, though, of course, such accounts would be in the parents' names.

In this battle for the toddler and his funds, hints of the playground take the form of Snoopy doghouse money boxes and savings stamps (Bristol and West); Paddington Bear (Cheltenham and Gloucester); Mickey Mouse, magazines and savings competitions (Abbey National); and rocket money boxes and writing sets (Chelsea).

But this is no game. Habits die hard and what starts out as a game, the reasoning goes, will turn into a lifetime's loyalty.

Latest to enter the fray is Lloyds, which launched its Young Savers scheme for 7- to 12-year-olds on a timely December-January holiday burst of artful advertising from Lowe and Howard-Spink, on television and in the Press.

Eight weeks and £600,000 later, the bank has been inundated with 200,000 new savers the majority of which were first timers. About a quarter of the parents who came forward on behalf of their children were already Lloyds customers. By comparison, Barclays, which was the first bank nationally to operate a savings account scheme specifically for children back in March 1982 with its



Lloyds' message to the parents of Young Savers

Super Savers scheme, reports 150,000 since then.

Though children's savings accounts are nothing new, they've tended to be, as Lloyds marketing head, Clodio Trussler, puts it, "a fairly low-key product with static level of growth. Now for the first time we've specifically designed and marketed a strategy aimed directly at youngsters."

The Young Savers kit includes elaborate personal "cheque-card," pay-in book, account book, ruler, rubber, pen and a money box divided for different coins.

The advertising brief was plain enough but less than obvious to execute: "to increase lodgements in the private sector among the young," as Frank Lowe remembers it.

The campaign message rests on the fact that bank interest, unlike building societies, is free of tax deductions, a point which the telly ad cleverly points across. Lloyds agrees "The element of advertising in this is critically important. So often banks do things and fail to communicate them," says Trussler.

It was from a mountain of research, analyses, facts and figures that Lowe and Howard-Spink dug up its main message on interest rates. It also learnt from Lloyds' research that children did not want a toytown approach to savings, preferring to be taken seriously as young adults. "This," says Lowe, "gave us the cue for our approach."

Before all this, Barclays had, nine months earlier, launched its Super Savers scheme on a cornflake, or rather 30m packets of them, in a promotion with Kellogg's and its agency J Walter Thompson, which reached an estimated half of all UK homes. The idea, aimed at

12- to 16-year-olds, was to save the 50p coupons up to a total of 10 and cash them in at a relevant bank (Bank of Scotland and the Allied Irish were also involved) where the bank would match it with up to 25 cash and open a deposit account.

What then of the building societies, many of which had been in the youth market years earlier? Reactions to the Lloyds campaign are summed up by one disgruntled society man who said: "The ad seemed to be on TV nearly every night over Christmas—it made me sick."

Leeds Permanent, which has run in-house promotions every December for the last three years, reports it is looking into the area of children's savings accounts though it has no plans to join the Bear/Mouse/Snoopy brigade. "We can't take our normal marketing stance since children are not obviously going to benefit from the income tax arrangements."

The Abbey National with the help of press advertising only chalked up 200,000 new accounts in 1982, a 50 per cent growth on the 400,000 gained since the launch in 1978.

Halifax took a more oblique view. "Our approach is that since kids are not tax payers they'd do better not being in a building society, though the facility is available." Instead it pursues an educational line in schools, preaching thrift and the value of saving generally.

For Bristol and West, advertising the Snoopy scheme has up to now had to be point of sale only since John Barr, the soft drinks manufacturer also had a franchise for it. This is likely to change in the next three weeks. Nonetheless some 25,000 new accounts have been opened since the launch in July 1982.

## Product design

# Wedgwood's diversification dilemma

THE picture is all too familiar. Stumpier demand and soaring competition have slashed profits by almost two-thirds and employment by well over a third. The company seems condemned to withdraw into a fortress mentality, saving every possible penny (or cent) and concentrating all managerial efforts on salvaging what is left of the business for better days ahead—whenver that may be.

In such a state of extremis, management's common reaction is to pull the business "back to basics," a strategy—if that is not too grand a word—now being followed by companies all over the western world. All too seldom outside the high technology industries does a management react to all the pressures with only with cost-cutting, but also with the development of ambitious new products and marketing strategies, in order to battle its way on to higher ground in areas where the company can gain a greater potential competitive edge.

Such is the dilemma faced by Wedgwood, the world-famous British pottery manufacturer which, despite its unrivalled image and brand name, is now struggling to avoid adding further to the wasteland of unemployment and depression which is gripping its native Staffordshire.

Its strategy over the last three tough years is typical for the consumer products industry: together with factory closures and redundancies has gone a stripping-down of unuseful past attempts to diversify, notably the sale two years ago of an Irish traditional crystal glass factory. Last November it also merged its modern glass interests with those of Darlington, which is providing the top marketing and general management for the venture.

In the midst of all this rationalisation, Wedgwood has now been presented with a convenient chance to announce an entirely new business, modern jewellery, which, imaginatively marketed, could prove a remarkably profitable diversification. But can a company with such a traditional product line and managerial attitudes to match, realise (in both senses of the word) the market potential?

The opportunity arises from a tentative link which Wedgwood has forged with one of the world's brightest and most renowned artist-designers of modern jewellery, Wendy Ramshaw.

With a massive list of solo and group exhibitions to her name over the past 12 years, and the ability to produce high prices in countries as far afield as Japan, the U.S. and Australia, as well as continental Europe, Sunderland-born Ramshaw is now keen to get her new activity of ceramic jewellery into as wide a market



Wendy Ramshaw and Michael Dillon, head of Wedgwood's modelling team, discuss items from her collection

as possible, just as she did in the late 1960s with her paper jewellery.

Both sides originally saw their collaboration purely in terms of Wedgwood's traditional patronage of famous artists, which has tended to be limited to one-off items and small editions of plates, mugs and such things as ceramic sculptures. In advance of their joint exhibition—which has now gone on a national tour—at London's Victoria and Albert Museum at the beginning of the winter Wedgwood agreed to hand-make a small number of the items, including necklaces and, in much larger "editions," stick pins.

## Stimulus to sales

Somewhat belatedly, in view of the instant stimulus to impulse sales which the company could have gained from the veritable flood of publicity which accompanied the V & A exhibition, these items are now beginning to trickle into a selected number of Wedgwood outlets, as well as the Electrum gallery in London's fashionable South Molton Street.

If demand is as rapid as Ramshaw and many outsiders expect, the company will have to decide whether to mount a larger-scale operation. To be economic, this could involve the company making a slightly different range of items with production specifically in mind. "I am perfectly prepared to," she says, dispelling any suggestion that she might be loath to make the leap.

The combination of such a top talent with the world's best-known ceramics manufacturer would seem to be unbeatable. Though the company has not been planning to diversify its small jewellery business, the man in charge of it, David Butler, is certainly keen to.

Yet a long line of formidable hurdles, typical of those facing any well-entrenched company faced with diversification, will have to be scaled before the partnership can really take off. First and foremost, today's Wedgwood seems to have little enthusiasm for the technique of market segmentation, though this is precisely where the first Josiah Wedgwood excelled in the 18th-century.

The company's current jewellery line consists very largely of mounted Jasper cameo which began life in the 1700s as fashionable items for high society ladies. But today sales—worth £4m retail and growing by over 25 per cent a year—are very much centred on the mass market, as is most of Wedgwood's bone china business.

Fred de Costobadie, Wedgwood's group sales director (the company has no marketing director other than the chairman, Sir Arthur Bryan, himself), reacts extremely cautiously to the notion that Wedgwood might take a leaf out of Sir Terence Conran's book, and design products for a carefully targeted market segment. The most dramatic success with this approach is not Habitat, but "Next," a new subsidiary of the Hepworth group—which Conran now chairs. Over the past year it has made an extraordinary success out of supplying women between their late 20s to early 40s with high-quality, slightly classical and extremely stylish clothes. This is precisely the market segment most likely to buy the Wendy Ramshaw multiple items being made by Wedgwood.

Shying away from the word "segment," Costobadie prefers to talk of "specialised" markets—an altogether more negative concept. Perhaps betraying Wedgwood's production-mindedness, he defends the company's

ability to produce de luxe versions of pottery items already in its mass market line—product adaptation, in other words, rather than design for specific marketplaces.

Equally illuminating is his gut response when asked how he interprets the word "diversification." Rather than talking first of materials and production techniques, and only then on "variety of product" (which is not necessarily the same as variety of market, anyway).

Closely allied with this attitude is the second common barrier to successful diversification: the ability and willingness of a company with a heavy commitment to traditional products to move extensively into innovative designs. Reinforcing the continual defence of Wedgwood's design policy, which Sir Arthur Bryan has been forced to put up over the years, de Costobadie says he would "defend the company's record on modern design to the death. But modern design is not the company's byword," he admits.

## Tradition outsells

Wedgwood tries hard to achieve a balance between its traditional designs and more modern ones, he insists, but in its export markets—which account for almost two-thirds of its sales—tradition outsells modernity by 15 to 1, he says. "In the main, the public seems to require classical design from Wedgwood."

A persuasive description of the status quo, perhaps, but does this necessarily mean that a more imaginative marketing strategy for a range of modern designs, using many more different brand names so as not to conflict with the Wedgwood brand image, might not reap dividends, both in pottery and jewellery? It already has done so with several of its pottery lines, such as "Midwinter."

All this lends support to the widespread allegation among designers and the marketing fraternity that the Wedgwood

company fails to exploit enough potential market opportunities because it is largely reactive to consumers' demands, rather than moulding them in truly "prospective" marketing fashion.

Which brings us to the third and fourth common barriers to diversification, that may stand in the way of it developing a modern jewellery business: the need for new distribution channels and the consequent requirement for a broader product range than can be provided by one designer.

The problem is that, if it is to sell in any volume, Ramshaw's jewellery cannot just be added to Wedgwood's existing catalogue. Not only is it radically different in character—as modern as Wedgwood's is traditional—but it would be difficult to sell very much of it through Wedgwood's existing distribution network, which consists largely of the china departments of department stores, plus specialised china and glass outlets and giftshops. Not only is there the problem that "the jewellery trade doesn't really recognise Wedgwood," the words of one of the company's own managers, but its jewellery division does not have its own salesforce.

So, as de Costobadie agrees, access to new outlets—including boutiques—would be necessary if the current sales trial of Ramshaw's jewellery were to be turned into a full-scale commercial exercise. But Wedgwood has not yet examined whether the overheads of such an investment in new distribution channels could be covered without quickly expanding into a much broader range of modern jewellery than could ever be provided by one designer, even if she were prepared to work full-time for the company.

This in itself would require a further commitment of managerial and financial resources, in addition to the fifth barrier to diversification: the investment in production tools and skills which would be necessary to get Ramshaw's jewellery down to the price at which David Butler thinks it might be attractive to a large market: not much more than £100 for necklaces and £30 for stick pins, against £400-plus and £65-plus for the hand-made items in the trial.

All in all, then, it seems a very tall order for Wedgwood to seize the opportunity that has fallen into its lap. It might be easier if the jewellery interests were linked with those of another company—a la Dartington glass—or if Butler were given his own sales force and told to operate like an independent, entrepreneurial small company.

Until Wedgwood makes this and other efforts to get closer to its potential marketplace, in both jewellery and modern pottery, there will be a ring of hollowness to de Costobadie's claim that "we're reorientated first and production-minded second." After all, as he himself says, "there is increasing pressure in the market to have new products—if you're going to sell in the U.S., you have to have something new and exciting." The question is whether well-entrenched companies like Wedgwood have enough design flair and marketing expertise to provide that novelty and excitement.

Christopher Lorenz

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## D'alliance

TESTING times lie ahead for spunky young agency, Gold Greenlees Trotter, as it celebrates its latest win, the SDP/Liberal Alliance account.

It would seem to have its work cut out in the run-up to the next election in more ways than one. The party is lying at a low ebb in the polls (49 per cent according to a MORI opinion poll for the Daily Express this week) and, despite its short life, it has a reputation for being not the easiest of clients.

Parallels with Saatchi and Saatchi, which was relatively unknown before the Conservative party appointed it in 1978, and which is now top of the agency league, are irresistible to GGT, a fledgling itself at only two and a half years old.

The SDP has described the agency as "bright, young and aggressive" and is said to have been particularly impressed by its off-beat poster campaign for TWT, which scooped a number of awards last year. "You could say it's a case of brave new party meets brave new agency," said Mike Greenlees this week. "Our first job is grabbing back centre stage, and breaking through the two-party media monopoly." The budget is between £0.5m and £1m for the coming year. GGT, one of the bright young shops around, emerged in 1981 and since then has accumulated billings worth more than £12m. FMC

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# Eamonn Andrews this is your life.



Last year over 17½ million people watched 'This Is Your Life' every week\* Which made it one of the most successful television programmes of 1982. Capturing an incredible nine

SOURCE: BARB \*JANUARY-MARCH AVERAGE

places in the year's programme 'Top Twenty.'

All in all, it seems that for an enormous number of people, 'This Is Your Life' is a way of life.





## JOBS COLUMN

## At last, headhunters point way on ethics

BY MICHAEL DIXON

WHEN urged to stand and be counted on issues of professional ethics, recruitment consultants have always struck me as resembling the Etruscan hordes when faced by Horatius at the bridge.

At that point, as readers will no doubt remember, "those behind cried 'Forward!'" and those before cried "Back!" And while Macaulay didn't say so precisely, it seems safe to assume the net effect was that nobody got anywhere at all.

It must be admitted that I expected no more after reporting a fortnight ago a reader's complaint that he had lost two prospective jobs because an unnamed consultancy had secretly reopened negotiations with another candidate while an offer was on the table to him.

But hooray for the Management Consultants' Association. For the chairman of its Selection Consultants' Group, Colin Bexon, has not only cried but actually come forward with an official response to the reader's complaint.

"The conduct as reported... was utterly inexcusable, and this would be the unequivocal view of the Management Consultants' Association," he declares.

Since the devious consultancy was not named, he can only

ferently hope that it was not an MCA member. But if it was, he is keen to know which. So he wants me to pass on to the reader a list of the selection group's membership together with an invitation to contact the association if the list includes the offending headhunter's name.

But I've decided to go further, and print the list here. It is welcome to Imprey Morris; Binder Hamlyn Fry; Coopers and Lybrand Associates; Deloitte Haskins and Sells; Ernst and Whinney; Inbucan; A. T. Kearney; Larkfield Resources; MSI; P.E. Consulting Group; Pest Marwick Mitchell; Price Waterhouse Associates; Thornton Baker Associates; Touche Ross; and Urwick Orr.

Anyone with sensible complaints against recruiters employed by any of those concerns is welcome to write Mr Bexon at MSI International, 52 Grosvenor Gardens, London SW1W 0AW. But that is only partly why I printed the list.

The main reason is to let not only potential candidates but also employers know the names of consultancies willing to state publicly that they ban unethical recruiting practices by their staff. The pity is that there should be only 15 of them, and that many if not the great majority of the better known

headhunting organisations are not included.

The fact that any particular recruitment consultancy is missing from the list does not, of course, mean that it tolerates unethical conduct, let alone encourages it. The only fair conclusion is that the absent names are less willing than the 15 listed to lay their professional reputations on the line.

Any now wishing to do so through this column have only to write and tell me. If, as I hope, the numbers are large I'll print their names in batches over the coming weeks.

## High calibre

"YOU'D BETTER not say the company needs a bomb under it," said Clive Taylor of Executive Appointments.

"Why?" I asked.

"You don't want to flatten a large chunk of the Midlands, do you? It's an explosives company," quoth he.

By the conventions of musical comedy, of course, I should then have said: "I don't wish to know that. Kindly leave the Jobs Column!" But instead I listened while he explained his search for a managing director for the company which is part of a £24m-turnover group. Since he may not identify it he—like the recruiter next to be mentioned—promises to abide by

any applicant's request not to be named as yet to the employer.

While retaining its original civilian business, the company has developed more and more into military markets both here and abroad. Since these tend to be volatile, the turnover fluctuates around an average of just over £2m. Profits are normally good, and there are 115 employees.

The company is strong in research. But it is insufficiently geared to the development of novel products and lacks commercial oomph. Hence the need for a managing director who, although technically competent to oversee the manufacturing, must have shown not just managerial abilities but also commercial skills especially in actively marketing to the military in several countries.

The salary indicator is £20,000. Perks include car. Inquiries to Mr Taylor at 18 Grosvenor Street, London W1X 9DF: telephone 01-499 0513.

## Crown prince

BILL GILL of Merton Associates (Consultants) seeks a young merchant banker or corporate planner to work in London, providing business research support to the main board of a big UK group. The

newcomer will be expected to earn fairly swift promotion to senior management in the group's subsidiary operations.

The aim is to prepare the candidate for a main board appointment in the longer term," the recruiter says.

As well as being versed in the skills of business analysis and evaluation, applicants need the personality and persuasiveness to influence subsidiaries' chairmen.

The salary will be £20,000-plus, with a car among the other benefits.

Inquiries to Air Vice-Marshal Gill at Merton House, 70 Grafton Way, London W1P 5LN; Tel: 01-388 2051, Telex 8953742.

## Influencer

IT WAS through this column that Martin Drake became head of technical activities at the Institute of Chartered Accountants in England and Wales. He hopes the same source will produce the under-secretary needed in London by the accounting standards committee of the consultative committee constituted jointly by the six major accountancy bodies covering Britain and Ireland.

One of four under-secretaries reporting to the committee's secretary Keith Robinson, the

recruit will be a qualified accountant with not only technical but also communicative abilities of high order. Since support to the committee's international sub-group is a particular responsibility, foreign-language skills would help.

Salary about £15,000. Inquiries to Mr Drake at PO Box 433, Moorgate Place, London EC2P 2BJ; tel 01-628 7060, telex 884443.

## Challenge

KNOW YE NOW that only eight short days remain for readers with spirit to gain the chance to win the 1983 UK national management championship sponsored by the FT, the just-mentioned accountancy institute and ICL in association with the Confederation of British Industry and the Institute of Directors. Entries close on February 11. First set of management decisions fed into computer February 20-25. Finals in autumn. First and subsidiary prizes total £5,750. Entry fee for team of at least three people £92 including VAT. About 500 already on starting line.

Anyone feeling up to the challenge should contact Tony Etchells, National Management Game, ICL, Beaumont, Old Windsor, Berks SL4 3JP; telephone Windsor 69181.

## Scotland and North of England

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Michael Page Partnership wish to hear from qualified accountants whose track record to date has demonstrated superior ability and considerable management potential.

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Initial contact will be established by sending a brief curriculum vitae to Colin Mackay, C.A., 150 West George Street, Glasgow G2 2HQ or Richard Robinson, A.C.M.A., Faulkner House, Faulkner Street, Manchester M1 4DY. They will treat your interest in the strictest confidence.



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and English and have first hand experience of at least part of the geographical areas to be covered. Personal skills of high calibre are demanded and candidates must share our client's entrepreneurial ideals. Salary will not be a limiting factor.

Please reply in confidence giving concise career and personal details and quoting Ref. ERS81/FT to P. J. Williamson, Executive Selection.

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Candidates interested in the above, or those who are generally seeking a greater career challenge, should contact Roger Tipton, M.A., Manager, Banking & Finance Division, 31 Southampton Row, London WC1B 5HY. Telephone 01-242 0965. All applications will be dealt with in the strictest confidence.



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Saudi International Bank is seeking a person to head a small but growing Customer Services Department in Banking Operations.

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Please write to: Ms S. P. Morse, Personnel Division, Saudi International Bank, 99 Bishopsgate, London EC2M 3TB.

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### CREDIT ADMINISTRATION

c. £14,000

International Bank in the City requires a person with syndication/loan documentation experience. Preferred age c.30.

### CREDIT ANALYST

c. £12,500

Person required with good charged securities experience to analyze property propositions and handle all legal documentation for a City-based bank. Preferred age 25-35.

IN RESPECT OF THE ABOVE APPOINTMENTS PLEASE  
CONTACT JOAN MENZIES ON 01-248 1839

## Schroders SCHRODER UNIT TRUSTS Liaison Executive

Schroder Unit Trust Managers is looking for someone to promote its unit trusts among professional advisers. The company is in a phase of vigorous expansion and this position represents an important part of it.

The successful applicant is likely to be over thirty and have investment management experience, probably dealing with private clients. He/she must be prepared to do some travelling within the U.K.

The position provides a competitive salary, a non-contributory pension scheme and other benefits including a motor car.

Applicants should please send C.V.s to:

Headley T. Beeson,  
Schroder Unit Trust Managers Limited,  
Regal House, 14 James Street,  
London WC2E 8BT.

## Young Analyst Dealer

### Seeking Your Second Career Appointment

to £10,000

Victoria Street, SW1

If you have three years' experience in investment research and analysis and now want to develop your career, B.A.T. Industries can offer you the right opportunity.

You will know that B.A.T. Industries is the third largest industrial enterprise in the U.K. whose principal worldwide activities comprise tobacco, retailing, paper, packaging and printing; cosmetics and home improvements.

As part of a professional investment team, you will contribute to the management of in-house pension fund portfolios which are primarily U.K. orientated, but also involve overseas markets, particularly in Japan and the U.S.A.

If you are a graduate in your mid to late twenties, with a background in an investment institution, bank or broker and want to assume a more demanding role, contact Richard Dubeck for an application form on 01-222 7979.

B.A.T. Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

**BAT INDUSTRIES**

## DEPUTY MANAGING DIRECTOR (DESIGNATE) - MARKET RESEARCH

WEST LONDON

c.£23,000 + car + profit share

This leading research company, a major subsidiary of AGB Research PLC, measures consumer markets and media audiences for a list of blue chip clients.

The post will offer top executive responsibility for accounting, administration, personnel and other services; development and implementation of business plans, cost budgets, manpower plans and personnel policies.

A qualified accountant is required, probably 35-45, with proven general management abilities. Market research experience not essential. Successful candidate will become key member of management team with strategic planning as well as wide management responsibilities. Must be highly motivated, decisive and resourceful. Benefits include excellent salary plus profit related bonus, Rover 3500 car or equivalent, BUPA, insurance and pension.

For further details and personal history form please write to Tim Bowles, Joint Managing Director, at the address below or telephone 01-997 8484 Extension 550.

Audits of Great Britain Ltd.,

Research Centre,

West Gate,

London W5 1UA.

**AGB**

## LÉVESQUE, BEAUBIEN INC.

### CANADIAN STOCKBROKERS

We are one of Canada's largest fully-integrated investment dealers. As a result of our growing international presence, we are seeking additional Institutional Equity Representatives in London. Remuneration will be highly competitive and will reflect the experience and qualifications of the successful applicants. French would be an advantage but is not essential. All replies will be treated in strict confidence.

Anthony R. Graham, Vice President,

Wernford Court, Throgmorton Street, London, EC2N 2AT 01-588-6771

## Top Executives

### Seeking a career change

Minster Executive specialises in solving the career problems of Top Executives who are earning in excess of £20,000 a year and are seeking a new opportunity. The Counsellors in our partnership encompass a wide range of experience and skills. All have been engaged in a top management role. The Minster Programme, tailored to your individual needs, will be managed by at least two Counsellors so that you are guided along the most effective route to that better opportunity. We have an impressive record of success and an acknowledged reputation in the employment market; many blue chip companies from a broad spectrum of industry and commerce retain our services in the re-deployment of their senior people. It could be to your advantage to find out more about us today. Write or telephone for a preliminary discussion without obligation.

MINSTER EXECUTIVE LTD. 28 Bolton Street, London W1Y 8HR. Tel: 01-493 1309/1085

### SENIOR FOREX DEALERS

Salary Negotiable

Two major European banks with active trading rooms are looking for forwards specialists to increase their strength in this area. Age 25-40.

Please contact: David Little or Paul Trumble

### BOND DEALER

Salary Negotiable

A major bond trading house is seeking a dealer with between 3 and 5 years experience, especially of Eurodollar denominated straight bonds. The salary package will include substantial fringe benefits.

Please contact: David Little

### HEAD OF ACCOUNTS

Salary to £13,000

A substantial European Bank plans to open a London Branch later this year and now seeks a person to head its accounts department. They propose using an IBM 34 with Midas or Kapit - therefore a person with relevant experience from banking, hopefully setting up a system, would be ideal. Age range is between 28-40.

Please contact: Richard Meredith

### CREDIT ANALYST

Salary c £12,500

An American Bank has an opening for a Senior Credit Analyst. Applicants should have had at least four years previous credit analysis experience with an international bank, and must be prepared to be anchor man in a small but active department. Age 28-35.

Please contact: Brenda Shepherd

### ACCOUNTANT

Salary £10,000 + bonus

A City Investment Bank is currently seeking to recruit a newly qualified ACA with exposure to Financial & Management Accounts. Duties will include cash management, special projects, taxation (including VAT) etc. Age 24-27.

Please contact: Brenda Shepherd

**Jonathan Wren** BANK RECRUITMENT CONSULTANTS  
170 Bishopsgate - London EC2M 4LX - 01 623 1266







# International Appointments

## TRUST OFFICER (AUDIT)

### HONG KONG

**Generous tax free salary**

The Bank, one of the world's leading financial organisations, is expanding its Group Internal Audit Department. We now require an experienced executive to fill this new appointment.

You will accompany audit teams for specialist audits of the Bank's trustee companies in Europe and Asia. Your principal responsibility will be the intensive audit of the accounts and administration of individual trusts.

You will probably be aged 30+ and will have experience in trust accounts and trust administration with a leading company or practice and hold the AIB (Trustee Diploma) or have the equivalent experience and qualifications. Preference will be given to applicants with experience in trust audit.

Conditions of service are excellent. In addition to a generous tax free salary, the post carries attractive benefits including free fully furnished accommodation, six weeks' annual leave with free air travel for you and your family, assistance with school fees and air passages for children and a discretionary housing loan.

Please write or telephone for an application form by Friday, February 11th, to:

A. M. Child,  
International Recruitment Controller,  
The Hongkong Bank Group,  
99 Bishopsgate,  
London EC2P 2LA.  
Tel: 01-638 2366, ext. 2923.

**Hongkong Bank**

## Jonathan Wren International Ltd 01-623 1266

170 Bishopsgate, London, EC2M 4LX

As a Bank Recruitment Consultancy specialising in overseas appointments we carry a wide ranging portfolio including the following:

- |   |   |   |   |
|---|---|---|---|
| <b>F.X. DEALER</b><br>Locally incorporated bank requires a dealer with at least 4 years experience of international currencies preferably gained in London. Age preferred late 20's. Function is to establish a dealing presence. | <b>U.E.E.</b><br>Local bank seeks specialist with minimum 4 years experience of all aspects of computers to select system and establish department. Fluency in Arabic required.               | <b>EDP. MANAGER</b><br>Locally incorporated bank seeks a fully trained F.X./deposit dealer to set up new dealing function. Preferred age 28-32. Fluency in Arabic required.                               | <b>GULF</b><br>An international bank seeks an M.B.A. with fluent Arabic and a background of F.X., money market or investments. Candidates should be aged 28-32.                                       |
| <b>CREDIT OFFICER</b><br>A major international bank seeks a young graduate with a minimum of 4 years credit assessment experience preferably gained within an important London financial institution.                             | <b>U.E.E.</b><br>A major financial institution requires a young business graduate to join the investment team. A minimum of 3 years experience of either US or UK equity market is essential. | <b>INVESTMENT ANALYST</b><br>A major financial institution requires a young business graduate to join the investment team. A minimum of 3 years experience of either US or UK equity market is essential. | <b>OPERATIONS MANAGER</b><br>An expanding local bank seeks an experienced manager with a minimum of 5 years broad banking experience including systems and accounting practices. Arab nationals only. |

Please send a detailed curriculum vitae to Roy Webb, Managing Director.

## Internal Audit Controllers

### Banking-Kuwait

The National Bank of Kuwait, one of the leading Middle Eastern Banks, is strengthening its Internal audit function - in line with its continuing expansion.

Two controllers are required to direct teams assigned to auditing all areas of the Bank. They will be primarily concerned with:

- development of staff and audit programmes
- control of audit production and quality
- assessing the adequacy of internal controls

Candidates should be experienced in the internal audit of retail and commercial operations in banking, preferably automation-based. They should also have the leadership qualities required to develop and motivate specialist staff.

Attractive tax-free salaries and fringe benefits are offered.

Candidates should write in confidence to:  
The Chief Internal Auditor  
The National Bank of Kuwait S.A.K.  
P.O. Box 95 Safat  
Kuwait



## SENIOR MANAGER ACCOUNTING Banking

Kuwait

c. £40,000

A major bank is developing its financial control division. This has created an opportunity for demanding work at senior level in a long established and highly respected institution.

The senior manager accounting will report to the assistant general manager finance and be responsible for the operation of the financial control division. Duties will include responsibility for the financial recording systems of head office divisions and branch operations and the development of computerised financial systems. The senior manager will also advise on the financial implications of the bank's strategic planning and investment policy.

Candidates must have an internationally recognised accounting qualification and their first language should be Arabic or English. Experience of working in the Middle East will be an asset and university graduates will be preferred. They should be in the age range 35-45 with at least 5 years' experience in banking including a period at divisional management level.

The salary is tax free at present, and with benefits makes an attractive overall package as expected from a major institution. Applicants should send brief personal details and a career summary in confidence to D W E Apps quoting reference FT/133/A.



Ernst & Whinney Management Consultants  
Becket House, 1 Lambeth Palace Road, London SE1 7EU

## FINANCIAL CONTROLLER

Major Construction Equipment Distributor  
Saudi Arabia From £25,000 tax free+benefits

Our client is a leading distributor of heavy construction plant with sales and service facilities throughout the Kingdom. An impressive growth pattern has been maintained since establishment in 1967.

The appointment, based in Al Khobar and reporting to the General Manager, encompasses overall responsibility for financial and management reporting procedures including development of existing computerised systems. In addition, as this is a key role in the management structure, considerable experience and versatility are required together with the initiative, drive and professionalism necessary for representing the company in an executive capacity with manufacturers, financiers and business associates. Consequently frequent travel will be involved, mainly to Europe.

Candidates must be FCA or FCCA with a proven track record in senior financial management and with good EDP familiarity. An initial salary over £25,000 will be negotiated plus a comprehensive expatriate benefits package including housing, car, family home leave etc.

Applicants should send detailed CV to  
Michael Nagle FCA at  
Saba & Nagle International Ltd,  
Recruitment Consultants,  
23 Pembroke Square, London W2 4DR  
or telephone 01-221 2996  
for a personal history form.

**SABA AND NAGLE INTERNATIONAL LIMITED**

## FOREIGN EXCHANGE MANAGER GULF AREA

We are an established financial organisation, 48% bank owned, and as a result of expansion require a mature senior dealer to set up a dealing operation.

Candidates must possess several years' all-round experience, preferably including the bullion market, acquired in active trading rooms. Experience of working in the Middle East would be an advantage but is not essential.

This is a challenging opportunity which will be rewarded with a competitive salary (tax-free) and the usual benefits package including free accommodation, company car, children's school fees and home leave. There will be an initial two-year renewable contract.

Interviews will be held in London and applicants should send brief personal details and a career summary in confidence to:

Box A.8065, Financial Times  
10 Cannon Street, London EC4P 4BY

### JAMAICA

Financial Controller

Generous negotiable salary

A very senior position in a leading insurance concern with diverse outside interests.

Adaptability and the ability to negotiate at the highest levels are considered requisites for this opportunity.

Only FCA's should apply.

Phone C. D. STOCK, Group General Manager,  
on 01-461 8171 for further details in confidence

### SAUDI ARABIA

Management Consultants

£25,000 to £35,000

An immediate requirement for good consultants with financial management experience, preferably with a professional qualification. 2-year contracts, working in a large-scale project environment.



**BANKING & ACCOUNTANCY PERSONNEL SELECTION**  
100 Abchurch Lane, London EC4N 3JF. Telephone: 01-401 8111.

## 2 SENIOR INTERNAL AUDITORS

Age 28-35 Circa US\$35,000p.a.

### ABU DHABI

A major financial institution in Abu Dhabi seeks two internal auditors who will report direct to the manager, internal audit section.

They will be involved in the audit of managed portfolios, real estate and cash management and will evaluate the adequacy and effectiveness of systems and controls, and prepare detailed reports.

Candidates must be qualified accountants either ACAs or ACCAs, and have relevant post qualification experience in a banking or financial institution.

The contract will be for a minimum of two years, renewable thereafter, salary will be circa US\$35,000, free of tax in Abu Dhabi. Free accommodation, medical expenses and education allowance will be provided. Details and other benefits will be discussed at interview.

Please send a curriculum vitae including salary history to  
Box A.8064, Financial Times  
10 Cannon Street, London EC4P 4BY

## EXECUTIVE SEARCH

ABROAD LIMITED

An International Association of Employers providing confidential information to its member organisations, not individuals, relating to employment of expatriates and nationals worldwide.

01-637 7404

## WANTED

AMERICAN MAN, 27, seeks position as personal accountant. Please send resume to: Box A.8071, Financial Times, 10 Cannon Street, London EC4P 4BY.

## Bond Dealing

One of the largest international merchant banks located in Paris requires an experienced and dynamic

## Eurobond Dealer

to become part of its international bond team.

The successful candidate should have at least 4 years experience in international bond dealing.

Fluency in English and a working knowledge of French are essential. Applications with detailed curriculum vitae will be treated in the strictest confidence and should be sent to HAVAS CONTACT reference 75.536 FT 1, place du Palais-Royal - 75001 PARIS (FRANCE), who will transmit.



## GENERAL APPOINTMENTS

**FIDELITY INTERNATIONAL MANAGEMENT LIMITED**, the rapidly expanding U.K. unit trust and investment management company, and part of the worldwide Fidelity Organisation, requires two more people to join its hard-working, enthusiastic team.

### Investment Marketing Assistant

Based in Tonbridge, this new position represents a unique opportunity to join Fidelity's fast growing public marketing team. The job will involve assisting Fidelity's senior private client executives in all aspects of developing Fidelity's Investor Services, including advising existing and potential clients, both on the telephone and by letter, of Fidelity's investment strategy, organising seminars, and planning and implementing direct mail campaigns.

The ideal candidate will be in his or her 20's, be articulate, have a degree and at least two years' experience in investment or banking. An outgoing, friendly personality is needed, together with a real flair for marketing.

### Investment Assistant

Based in London, this position offers the opportunity to work with Fidelity's successful investment research team which manages over £100m. We require a mature, young person, preferably a graduate, to assist two of the senior investment directors managing Fidelity's U.K. pension funds and unit trusts. Attention to detail and initiative are required.

Both positions offer the chance to join a successful, growing company with excellent career prospects. Apart from very competitive salaries, Fidelity offers a comprehensive range of fringe benefits.

Please send a comprehensive CV to:-  
Barry Bateman, Director,  
Fidelity International Management Limited,  
20 Abchurch Lane,  
London EC4N 7AL



## COMPUTER ANALYSTS/PROGRAMMERS

One of the largest Saudi Arabian companies seeks three analysts/programmers with a minimum of 2 to 3 years cobol experience of any vendor.

An appropriate salary will be paid, commensurate with experience, plus free accommodation, medical benefits, air-tickets, a bonus and also end of service indemnity facilities.

Please reply with CV to:

**BOX A.8053**

**Financial Times,**

10, Cannon Street, London EC4P 4BY.

## CAREER OPPORTUNITY

A U.S. based firm is opening an office in London engaging in the sale and acquisition of military equipment in Europe. Though not essential, a knowledge of military products, history in a language other than English, and a commercial background would be an asset in this position. Salary is commensurate with experience in this field. Please send all resumes, as well as a photograph to:

P.O. Box 1005  
Northridge, Calif., U.S.A. 91328



## Accountancy Appointments

### "TAX PROFESSIONALS" £10,000+ to £30,000

We have been retained by a "Big 8" practice to recruit men or women with partnership potential specialising in the tax area. The practice is wide ranging covering Commerce, Banking/Finance, Oil/Gas, International and Personal tax areas, thus offering a broad range of experience and choice of career paths. Emphasis is laid on quality client service with tax consultancy at the forefront geared to financial and strategic planning. Candidates must therefore possess good communication skills, imagination, plus the enthusiasm and ability to think on their feet. Excellent training plus expert support is provided to help candidates with the right potential to make rapid progress.

Applicants should be Chartered Accountants under 35, who have:-

- recently qualified and interested in specialising in tax £10,250.
- 1-2 years post-qualification tax experience in the profession or industry to £15,000.
- the experience and ability to move directly into a management role to £30,000.

High calibre candidates, will have excellent prospects, including the possibility of becoming a partner.

C. LONDON Ref: RWP/1060J

Please reply directly to:

**ROBERT HALF**

LEE HOUSE, LONDON WALL, EC2. 01-606 6771

### FINANCIAL DIRECTOR

**ROHAN**

**Dublin**

**IR£30,000+ pa**

Rohan Group Pte is a property development and construction group operating in the commercial and industrial sector. The Group is rated one of the most successful Irish public companies. It has expanded rapidly in Ireland and now operates in the UK and is developing a US operation.

As a Group Main Board Director you would be a member of a small informal and technically competent management team. You would be required to provide the financial forward thinking for the Group internationally, as well as ensuring a high level of efficiency in the financial systems within Ireland and abroad.

To be considered you must be a chartered accountant and have held a senior financial position in a major company or institution with a turnover of at least £30m.

Your name will not be released until we have briefed you and you have given your consent. Please write to me, Terence Hart Dyke, Consultant to the Group.

Business Development Consultants  
27 Upper Fitzwilliam Street  
Dublin 2



### SPECIAL STUDIES ANALYST

A recently qualified ACA or ACCA is required for a challenging and interesting position in a small team engaged in strategic studies at corporate headquarters.

The vacancy which arises as a result of internal promotion provides a useful introduction to industry for an ambitious and commercially minded young accountant with a degree, and whose career development objectives would anticipate a move into one of our subsidiary companies after approximately two years.

An excellent salary will be offered, together with benefits which include five weeks holiday and private medical insurance.

Applications to:

Miss C. C. Peover, Personnel Manager  
**THE PLESSEY COMPANY PLC**

Vicarage Lane

Ilford

Essex

Telephone: 01-478 3040, Ext 2755

**PLESSEY**

### FINANCIAL EXECUTIVE

Central London

From £20,000

Our client, an international trading company in agriculture and industrial chemicals and the subsidiary of a major multinational group, has decided to increase substantially the scope and volume of its business.

A financial executive is required to be responsible to the managing director for providing comprehensive accounting and financial services and advice. The funding of trading activities, and the management of foreign exchange are key responsibilities. Other important activities will include the financial appraisal of trading decisions and the management of risk exposure. This appointment provides the opportunity to make a substantial contribution at senior level to a rapidly expanding business.

Candidates must be qualified accountants, probably in the age range 35-45, with a track record demonstrating competence in making significant decisions. Experience must include trading or banking with a strong commercial bias. Thorough knowledge of foreign exchange is essential and experience of risk assessment would be an asset.

An attractive remuneration package will be offered including company car and free private medical insurance. Applicants should send a career review and brief personal details quoting ref FT/123/A in confidence to DWE Apps at:-



Ernst & Whinney Management Consultants  
Becket House, 1 Lambeth Palace Road, London, SE1 7EU.

### COLOROLL INTERNATIONAL FINANCIAL CONTROLLER

£13,000 p.a. + Benefits

This is a unique opportunity to join a fast developing and successful company within the wallcoverings and household textile industry.

A.C.A. late twenties, early thirties, with past qualifying experience preferably within an international environment.

Single man preferred, able to undertake overseas assignments for up to six months duration.

Applications in writing to:  
P. A. Cullow FCA  
Financial Director  
COLOROLL LTD  
Riverside Mills, Nelson

### Accounting Manager - Europe

Central London

c £15,000 + car

Our client, part of a \$200 million turnover publicly-quoted U.S. group, is involved in a rapidly expanding sector of the high-technology software business. The International Division is primarily a marketing operation with headquarters in Central London. The Division has experienced tremendous growth over the last three years and now seeks a bright young Chartered Accountant to join its small financial team.

This challenging role demands personal qualities and business attributes of paramount importance in an aggressive marketing environment, these will include:-

- Dynamic and versatile personality with potential to develop with the company.
- Previous commercial experience gained in the profession or with a high-tech business and a good track record to date.
- Excellent verbal and written communication skills, as constant liaison between London, U.S. and European operations is vital.

The position requires an accountant aged 26-30, with good technical skills and the ability to meet tight deadlines. Reporting to the European Financial Controller, and working together on business development, the Accounting Manager will be responsible for the day-to-day accounting functions. The provision of current financial data and management reports is an essential element as the London Head Office handles all the European accounting requirements.

Occasional overseas travel is envisaged and for someone of the right calibre, career prospects with this internationally-developing company are very promising.

Applicants should write, enclosing a comprehensive curriculum vitae, to Philip Cartwright, A.C.M.A., quoting ref. 905 at 31 Southampton Row, London WC1B 5HY.



**Michael Page Partnership**  
Recruitment Consultants  
London Birmingham Manchester Glasgow

### Management Accounting

Central London

c £11,500

Our client, Harp Limited, which brews and markets Harp, Kronenbourg and Satzenbrau Diät Pils lagers seeks a young qualified accountant to join its small head office team.

The main tasks will be preparing and monitoring budgets and cash flow. You will liaise closely with sales and marketing management on pricing, market penetration and development of individual customer business and undertake a range of financial and commercial exercises for the Financial Director.

This is an excellent opportunity to gain varied business experience, especially as a first move from the profession, with good prospects in this company and its parent, the Guinness group.

Contact David Tod BSc., FCA on 01-405 3499  
quoting reference DT/567/HCF

**Lloyd Management**

Recruitment Consultants

125 High Holborn London WC1V 6QA

01-405 3499

### ACCOUNTANCY APPOINTMENTS

Appear Every  
THURSDAY

Rate £31.50  
Per Single Column  
Centimetre

Challenging opportunity in commodity trading...

### FINANCIAL CONTROLLER

City of London

circa £17,000 + car & benefits

Our client is the U.K.-based commodity trading division of a large and highly successful U.S. group. Due to commerce trading in the Spring the company are now seeking to recruit an experienced senior management team.

The Financial Controller will report to the Managing Director and will have the overall responsibility for the whole financial function, to be supported by a staff of three. Emphasis is placed on development and implementation of systems, credit control, and the accurate updating and monitoring of trading records.

Applications are invited from qualified accountants who are aged in their late 20's to mid 30's, who preferably will have had some previous experience in commodity trading. Personal qualities are as important as technical competence and the successful candidate must be willing and able to grow with the company. Sound exposure to systems development as well as good interpersonal and communications skills are necessary attributes.

Written applications containing career details should be forwarded, in confidence, to Robert N. Collier Esq. at our London address quoting reference number 3897.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
28 West Nile Street, Glasgow G1 2PF. Tel: 041-228 3101  
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

**DOUGLAS  
LLAMBIAS**  
Douglas Llambras Associates Limited  
Accountancy & Management  
Recruitment Consultants



### FARMING, FISHING, FOOD AND FINANCE

Senior  
investigative and  
management roles

to £17,160

The Ministry of Agriculture, Fisheries and Food is responsible for advising and supporting some of the UK's largest and most important industries, and is involved in relevant EEC policy administration. Its tasks include the provision of a wide range of advisory services, ensuring animal and plant health, and administering grants and subsidies to the agricultural and fishing industries. A nationwide network of offices is supported by veterinary laboratories, and numerous experimental farms and horticultural establishments.

For professional accountants, the scale and range of MAFF's activities provide an extraordinary challenge to both creative and analytical skills, and high levels of responsibility. As part of an overall drive to improve financial and resource management, the following London-based posts are now to be filled:-

#### Audit Division

One Principal accountant and two Senior Executive Officers are required in a division providing a systems-based internal audit service to MAFF and its associated bodies. The emphasis will be on economy, efficiency and effectiveness. It is possible that one of the SEO posts will carry responsibility for training within the Division.

For all posts, recent experience of modern auditing techniques and accountancy developments, gained either in a professional office or in industry, will be a major advantage.

#### Finance Division

Two Senior Executive Officers are required to join either the implementation team currently developing a management accountancy system for MAFF or a branch which provides a general costings service. Recent practical experience of developing and installing a computerised management accounting system will be an advantage. Successful candidates will all become members of the new Government Accountancy Service, a functional specialism within the Administration Group of the Civil Service. The GAS was established in July 1982 to give Accountants much greater influence on the management and administration of national affairs, and to provide training and career development opportunities which can lead in the very top levels of Government service. Salaries: Principal £13,130 - £17,160; Senior Executive Officer £10,890 - £13,190. (Inner London weighting included.) Level of appointment and starting salary according to qualifications and experience.

All candidates must be Chartered, Certified, Cost and Management or Public Finance accountants or be eligible for admission. Candidates for the Principal post will normally be aged 30 or over.

For further information and an application form (to be returned by 25th February 1983) write to Civil Service Commission, Almonck Link, Basingstoke, Hants, RG21 1JB, or telephone Basingstoke (0256) 68551 (answering service operates outside office hours). Please quote ref: G/5915/2 for the Principal post or ref: G(1)5902/2 for the SEO posts.

#### ACCOUNTANT

#### COMMODITY TRADING

- ★ International commodity trader and broker requires an Accountant to be responsible for the day-to-day running of the Accounts Department. The successful applicant will report to the Chief Accountant but must be capable of operating without supervision and able to meet tight deadlines for the provision of management information.

- ★ The successful applicant will be qualified, preferably with experience in commodities, either softs or metals, or in foreign exchange, but the successful applicant will show an ability to develop this role to make a significant contribution in a commercial environment. A competitive salary will be paid. Other benefits include an annual bonus.

- ★ Applicants should mark the envelope "Private and Confidential" and write to:

The Managing Director  
**LONCONEX LIMITED**  
29 Mincing Lane, London EC3R 7EU

#### FINANCIAL CONTROLLER

#### COMMODITY TRADING

- ★ International commodity trader and broker dealing in softs and metals requires a qualified Accountant to act as Financial Controller and Administrator. The company is a full member of all major commodity markets in London.
- ★ Applicants should preferably be between 35 and 50, must have considerable experience in international commodity trading, and be familiar with futures markets operations and related accounting procedures and computer control.
- ★ Additionally, a detailed knowledge of British tax law and sound administrative experience is essential to enable the successful applicant to take an early place in the senior management of the company.

- ★ An attractive salary will be paid, supplemented by an annual bonus. A car will be provided. The company operates a contributory pension scheme. Other usual fringe benefits.

- ★ Applicants should mark the envelope "Private and Confidential" and write to:

The Managing Director  
**LONCONEX LIMITED**  
29 Mincing Lane, London EC3R 7EU

Handwritten note: 01-405 3499



# Accountancy Appointments

ACCOUNTANCY APPOINTMENTS  
ARE CONTINUED ON FOLLOWING PAGE

A COMPANY PROVIDING SERVICES  
TO THE OIL SECTOR  
seeks a

## MANAGEMENT ACCOUNTANT

The successful candidate will

- be qualified ACA or ACMA
- have 5 years' post-qualification experience
- be experienced with matters associated with procurement, export, accounting and funding
- have knowledge of computer operations

The Company is offering a salary in the range

£12,500-£13,500 p.a.

according to age and experience  
There are additional benefits including car expense  
contribution of £2,000 p.a., BUPA membership and pension.

Write for an application form to:  
Hugill and Co., Department UAJ,  
Valley House, Crossbrook Street,  
Waltham Cross, Herts.

## Financial Controller

Publishing

West End

c.£15,000

For an expanding and enterprising publishing group, a financial controller is required to establish and manage efficient accounting and control systems and to help the chief executive in planning further expansion.

There is an opportunity for early promotion to the board for a young (28-35) qualified accountant experienced in mail order and, preferably, publishing businesses and who can demonstrate initiative, energy and dedication as well as a high degree of technical competence.

Reply in confidence with brief career details to:  
E M Noll, 165 Queen Victoria Street,  
Blackfriars, London EC4V 3PD, quoting  
reference 4855LL.



Peat, Marwick, Mitchell & Co.  
Executive Selection Division.

## Financial Director

For a major division of a successful public company. Turnover approaches £20m, largely from products with dominant market shares in DIY and building materials. Location Essex.

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## NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

THURSDAY 3rd MARCH, 1983

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations. We propose to publish the list in our issue of Thursday, 3rd March 1983, which will also contain several pages of advertisements under the heading of "Newly Qualified Accountancy Appointments". Advertising rates will be £150 per single column centimetre. Special positions are available by arrangement at premium rates of £27.50 per a.c.e. Newly Qualified Accountants, especially Chartered, are never easy to recruit—don't miss this opportunity! We will also be including in this feature a

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and entries in the guide will be charged at £45 which will include company name, address and telephone number. For further details please telephone  
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## THE ARTS

## RSC/Antony Thornecroft

## Return of Henry VIII

The Royal Shakespeare Company is mounting thirty productions, its most for many years, in 1983-84, the year in which the artistic director, Trevor Nunn, takes a sabbatical. As usual the new productions are concentrated on Stratford-on-Avon, to move down later to the RSC's London home at the Barbican.

In addition the RSC is resuming its nationwide tour of smaller venues in October after a three year gap, thanks to extra cash from the Arts Council. A Newcastle season opens later this month. A British Council sponsored tour of Europe is scheduled for 1984, with possible extensions to the U.S. and Australia; the RSC's Barbican musical *Poppy* is likely to transfer to the West End and Broadway, and there are hopes to repeat *Peter Pan* as an annual feature in the company's repertoire.

There are eleven new productions at Stratford, including five by Shakespeare, one of which *Henry VIII*, starring Richard Griffiths in the title role, has not been seen at the Royal Shakespeare Theatre for fourteen years. The season opens with *Julius Caesar*, Peter McEnery playing Brutus, and Emrys James Cusins. This is followed by *Twelfth Night*, *Henry VIII*, *The Comedy of Errors*, and *Messiah* for *Messiah*. As in 1953, the young producers in the RSC are handling the productions.

The Other Place at Stratford opens its season on March 26 with the rarely seen American comedy of the late 1930s, *The Time of Your Life*, with Daniel Massey, John Thaw and Zoe Wanamaker. This is followed by a new play, *The Dillan*, which is set at the turn of the century Stratford-on-Avon. Other new productions at the Other Place include *Jonathan Wroble*, with Richard Griffiths again, and a studio production of Tennyson's dramatic poem, *Maud*. The Barbican takes eleven

transfers from Stratford, but is presenting a new production of *Cyrano de Bergerac* in July. The adaptation is by Anthony Burgess with Derek Jacobi in the title role. The RSC's other artistic director, Terry Hands, will produce.

In the small Barbican theatre, The Pit, there will be five transfers from The Other Place, a Molière — *Tartuffe*, with Anthony Sher, and two premises by British playwrights, *The Body* by Nicky Barker, and *The Custom of the Country* by Nicholas Wright. The RSC has commissioned new plays from Howard Barker, David Edgar, Peter Flannery and another from Nicholas Wright.

The company is among the most successful arts bodies in attracting commercial sponsorship. The Bank of America Foundation is sponsoring the London season for three months from October, its first British sponsorship. And it is sponsoring the RSC's *Gallies* in Stratford, which has been unable to add to the company's memorabilia since 1966, for three years; BP is helping the Barbican Festival based on The Pit this month; Tescos is supporting two theatre days for schools; and Ladbroke's continues to subsidise *King Lear*.

The RSC's first year at the Barbican is proving commercially successful, with 88 per cent capacity, way above the level of its old Aldwych home. But despite a 20 per cent increase in its Arts Council grant the company still feels it is underfunded, given its activities. It hopes that an investigation of its finances, initiated by the Minister for the Arts, will provide ammunition for a higher subsidy.

Trevor Nunn, in his year's leave, is producing his first opera, *Idomeneo* at Glyndebourne, working again with Andrew Lloyd-Webster on a new musical *Starlight Express* while going over to Los Angeles production; and planning a move into film or TV production. On his return he has one more year of his seven year contract to run.

## The Bed sitting Room II/Latchmere

Antony Thornecroft

The Bed sitting Room successfully exploded almost 20 years ago. It was a vehicle for surreal improvisation, Milligan co-wrote it with John Antrobus, and now the latter has up-dated what passed as a script into *Bed sitting Room II*. It is on at the Gate Theatre, Dublin, in a Latchmere pub in Battersea until February 19.

The scenario remains. The II Bomb has dropped and the British population numbers 874, a fluctuating total since the survivors are subject to sudden transfiguration. The Prime Minister has turned into a parrot and Lord Fortnum of Alamein changes during the evening into a bed sitting room (a word redolent of the early '60s).

Antrobus, who also directs this production, has thrown in a topical gag—a detour—forces the Franks Report in and the truth out—but in the main the influence of Milligan, for good and ill, haunts the evening, which is basically a visual and extended *Goon Show* script.

Good Show humour has friends in high places and its break-through in confusing logic and nonsense was fresh and funny in its day. Now, many years on, it is still fresh and funny, and the absence of a coherent story line is irritating. Any comedian attempting to make jokes about a nuclear holocaust is labouring under an insurmountable handicap, if only because the world must be related to reality and a nuclear explosion is unreal. So a sketch in which soldiers are

offered alternative wounds as in a prize competition is tedious because it offers no link with any real experience: surreal humour must build on a seed of reality.

There is also the problem that a bed sitting room lacks dramatic potential. Even when it feels itself changing into *Woburn Abbey*, and then the *Taj Mahal* (Edwige Fenech branch) it cannot offer much to the production. Fortunately the cast make up for it in energy and enthusiasm what they lack in material, especially Richard Klee when he is allowed to play as Lord Fortnum and Ric Morgan as Captain Kak. All in all a curiosity best enjoyed by historians of British comedy.

For the rest the Gate at the Latchmere still offers the best food of any theatre in London.

## McCartney portrait

Former Beatle Paul McCartney is to be painted by Humphrey Ocean, winner of the 1982 Imperial Tobacco Portrait Award in association with the National Portrait Gallery. The commission, worth £1,000, is part of the award, which also earned Ocean, 31, a £6,000 cash prize.

Ocean, who trained at Tunbridge Wells, Brighton and Canterbury art schools, is no stranger to McCartney; he was the resident artist on the 1976 U.S. tour of Wings, McCartney's current band.



Simon Callow and Pauline Collins

## Romantic Comedy/Watford

Michael Coveney

Bernard Slade's Broadway comedy, unlike Simon Callow, is very thin stuff. Mr Callow is Jason Carmichael, a playwright discovered in the nude on his wedding morning by an eager teacher from Vermont who wants to collaborate with him. Jason is expecting a masseur. Their subsequent romance, spread over 14 years, is similar in some ways to the events of another Slade piece, *Some Time Next Year*. There's a dash, too, of Coward's *Present Laughter*, with Jason the bullish egomaniac surrounded by a devoted entourage of collaborator, wife, hatchet-faced agent, noble actress and male journalist.

Entr'acte music by Gershwin

suggests we are to think of Jason along George Kaufman lines, but apart from the fact that he writes everything with somebody else, the analogy scarcely holds water. Nor is Jason a notable wit. Despite telling the journalists that his biggest regret is that Americans cannot be knighted, and his wife that "it takes a lot of time to appear glib," you cannot imagine this crackling bore getting his feet under the Algonquin Round Table.

Nor does the energetic, full-frontal style of Mr Callow add all that convincingly with the brilliantly controlled comedy playing of Pauline Collins as

his workmate Phoebe. The programme quotes Hemingway's view of his unconsummated affair with Mariene Dietrich: "Victims of unsynchronised passion." Not just the passion is unsynchronised in the team of Callow and Collins. The play stutters along in Michael Attenborough's production with all the flair and zest of a clapped-out antique car on the road to Brighton. Offered as a tribute to the heyday of Broadway light comedy, Mr Slade's anachronistic hybrid comes across rather as more in the way of an insult.

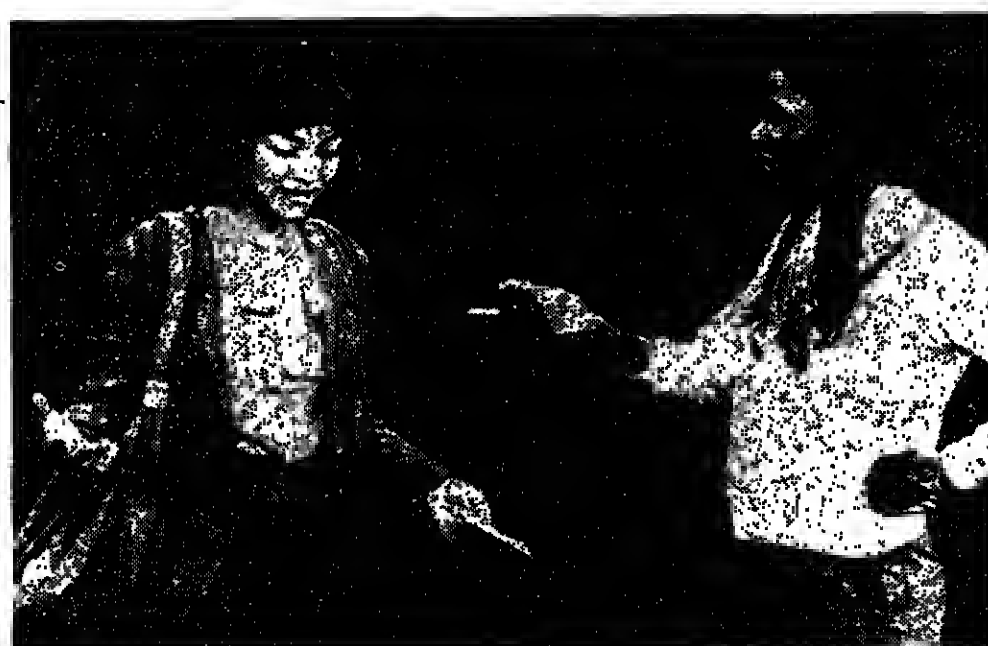
Mr Callow strips off again in act two and dons, I swear, the same baggy white pants he sported in *Balthazar*. By

this time he has grown old and rumpled in boorish Hemingway fashion, and the performance at last finds its true weight. Miss Collins' excellent throughout, has a good scene after a first night fiasco where she recollects drunken party japes.

Jay Benedict as the journalist who nearly wins Phoebe from Jason, and Annie Lambert as the actress specialising in one-night stands, make lively contributions. And Joe Vane's solid apartment set is another example of high class presentational work at this address. But the play, which has, in the end, nothing of note to say about the collaborative process, is aimless and trite.

## Bittermilk/Drill Hall

Rosalind Carne



Diana Kent and Decima Francis

Some marriages are made for love, others are mere convenience. Walter prefers the latter variety. A jazz saxophonist from Sovietia, he is currently on tour in London, where he plans to find a suitable wife; a business-like arrangement, simply a means to citizenship and freedom. His black British girlfriend Magda knows nothing of the scheme, which is just as well as he has been living happily in her Brixton flat for several months, with no intention of legitimising the relationship.

The opening scenes of David Clough's spirited new play for Temba Theatre Company has the rapid transitions and comic encounters of a farce. Magda senses all is not as it should be when Walter makes elaborate excuses about a new ring he has bought—it is obviously not meant for her. When the fiancée comes seeking her inconvenient bridegroom the result could be mayhem, especially as the lady in question is a little overboard—unemployment, emigration, immigration, revolutionary violence, the role of the liberal, the National Health, Social Security, Abor-

tion Laws. Sometimes it feels as if the writing is spread too wide and thin, and the last two scenes would benefit from cuts. Alton Kumalo, who created the original plot, gives an exciting, exuberant realisation of the shift, proud and emotionally confused hero. Decima Francis boils with righteous

anger as his beautiful ill-used girlfriend, Diana Kent, is less certain as the well-to-do, well-meaning Sarah; it is a complex part and deserves more depth in interpretation. Their arguments and jubulations take place in a bleak council flat, carefully designed by Robin Barrow. The director is Barry Phillips.

## London Sinfonietta/Eliza'beth Hall

Andrew Clements

"Anglo-American Music" is the title of a pair of concerts the London Sinfonietta is giving in the Eliza'beth Hall this month; the accent is firmly on the American half of the partnership, with lives in both programmes. The first on Tuesday was conducted by Gunther Schuller. The English representative was Michael Blake Watkins, whose Sinfonietta was given its first performance, commissioned not by the London Sinfonietta but as part of the Fellowship in Television Composition funded jointly by London Weekend Television and the Greater London Arts Association.

Watkins writes in that totally blameless, quite anonymous serial idiom that seems to have replaced the pastoral mode as the refuge for English composers without anything terribly original to say. The Sinfonietta runs through its seven linked sections, which are, in the end, tidily written for the instruments, and conveys nothing that is interesting or noteworthy.

In terms of sheer compositional craft it was a better finished article than Nicholas Thorpe's *From the Dying Earth* which preceded it, but in his rough-and-ready way Thorne at least produced some telling ideas. He is a 29-year-old American, with a string of fellowships and prizes to his name. *From the Dying Earth* is intended eventually as a three-part litany of the environ-

mental death of the earth; we heard only the first part, "Three Tales." At times the music is too garrulous in its cluttered, Ivesian way, but the central section especially, "The Earth Speaks," is a sombre brooding music of considerable raw power.

Another Schuller also included a work of his own, and it proved the most substantial of the evening. His *Ocet* was written three years ago in the shadow of Schubert's octet; it uses the same forces, and opens with a single, unmistakable nod to the model. Afterwards it runs, at considerable length, through some tidy and sometimes unexpected neoclassical tricks, with tongue often firmly in cheek. At a third of the length (something over half an hour) it would be a pleasant diversion, but more seriousness and more substance are implied than are ever delivered.

The equation of duration and substance was weighted in quite the opposite in the group of Ives miniatures, most of them scored from the manuscript by Schuller, which closed proceedings. The Set No. 1 is as terse as anything in Webern, single vivid ideas brilliantly encapsulated: *Ann Street* as a song transcription runs through a multitude of tempo and metre changes in 22 bars; *The Power*, stylistic sibling to the *Unanswered Question* is a haunting piece of mood music, instantly effective.

## Architecture/Colin Amery

## Losers all

There is a certain grim pleasure to be had in a visit to the Royal Institute of British Architects, 66, Portland Place, London, W1, on the evening of February 11 (Mon. to Fri. 10 am to 6 pm) the Losers in the National Gallery competition are showing their designs.

More than 70 designs are on show, some of them so bad that they make you laugh out loud, some of them no worse than the short-listed designs. What is clear is that the winning team of Ahrends, Burton and Koralek did in a remarkable way conquer the awkward brief to produce a building which is a dignified and appropriate solution.

In general it has to be admitted that if this show represented the cream of British practice they would be well advised to line up against the shooting to begin. Of course it doesn't represent the cream because the competition demanded entries only from architects who could bring in

their wake a tame developer.

There are, as a result, office blocks, odeons, the standard glass boxes, and very little that has any imaginative clue about the nature of public buildings or the sensitivity of the site. I was particularly shocked by the complete lack of understanding of the interiors of this important construction. Far too many schemes favour flexibility over form and acres of dreary open plan space for the often small scale and delicate paintings.

There is one good classical solution by Hugh Roberts, Graham and Stoller which, interestingly enough, appears to give the most office space in its use of the whole site of the Chamberlain Powell and Bon had one bright idea in their angled entrance to the new wing and the colonnade link—the rest of their scheme looked ordinary.

All the old names are there: Gilbert, T. F. Bennett, YRM, Selfert, Southson, Gwynne, and their solutions are without exception, dull and tired. If you see this show as the final obituary for the kind of architecture that has done so much harm to our cities—only then can we celebrate.

## Windy City blows out

The award winning hill musical *Windy City*, starring Dennis Waterman and Anton Rodgers, will end its run at London's Victoria Palace on February 26 and will be followed immediately by Noel Gordon in Irving Berlin's *Colla Ma Madam* which enjoyed a Christmas season in Birmingham. The show will open at the Victoria Palace on March 4 for a season and be presented by Duncan Weldon and Paul Gregg for Triumph Apollo Productions by arrangement with Louis Benjamin.

*Windy City* producers Louis Benjamin and Toby Rowland last yesterday: "Windy City has enjoyed a successful 10-month run. We have won the Standard best musical award and been nominated for others. But

because of commercial pressures beyond our control we are forced to close at the end of the month. After doing marvellous business for more than 200 performances there has been—unusually in the general trend that has hit the West End—a seasonal drop in audiences and we feel it is better all round to end the run on a level of success."

They added that the timing of the closure announcement gave members of the cast and company longer than the customary two weeks' notice and also took into account the future commitments of some of the cast including Dennis Waterman who has been discussing an early date for his next TV Minder series.

## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

January 28 – February 3

## Exhibitions

## PARIS

From Carthage to Kairouan, 2,000 years of art and history in Tunisia. Magnificent mosaics and a vast model of the Kairouan Mosque return the succeeding Phoenician, Roman and Islamic influences on art in Tunisia. Petit Palais, Closed Mon. Ends Feb 27.

Fauve-Lesons (1890-1904). 130 paintings, pastels, drawings and lithographs bring home some unexpected facets of his art. Best known for his rather sombre collective portraits of the intellectual elite of his time, his poetic flower compositions charm with humanity and colour. Fascinated by music, his illustrations of Wagner and Debussy are his escape into the world of dreams and phantasies. Grand Palais, Closed Tue. Ends Feb 7. (201322)

The Hague School of painting: 190 oils and watercolours by 19th century Dutch artists depict mostly the sea and the questions in a poetical mood with the beginnings of Van Gogh and Mondrian. The exhibition will go on to London and The Hague. Grand Palais, Closed Tue. Ends March 28. (2015410)

## WEST GERMANY

Southern, Kunstgalerie, Konrad Adenauer Strasse: Late 18th and early 19th century Italian masterpieces reflect the beginnings of Baroque. Ends spring 1983.

Münster, Westfälisches Landesmu-

seum, Domplatz 10: For the first time a museum is staging a joint show of the more than 140 paintings which Paul Klee, August Macke and Louis Moilliet brought back from a trip to North Africa in 1914. Ends February 13.

Berlin, Staatliche Kunsthalle, 44-46 Budapesterstrasse: 1933 - The Path to Dictatorship has 150 paintings, graphics, posters and cartoons by artists banned during the Third Reich. The show includes some of the artists' later work. Ends Feb 2.

Frankfurt, Kunstverein, 44 Markt: Drawings and paintings depicting human beings from between 1900 and 1970 by Pier Paolo Pasolini, the Italian movie director. Ends Feb 27.

Cologne, Wallraf-Richartz Museum, Am Der Rechtschule: Emil Galla, 17th French craftsman, widely praised for his artistic style, is celebrated here through some of his most beautiful glasses and drawings. Ends Feb 6.

Düsseldorf, Kunsthalle: The show offers a comprehensive survey of Henri Matisse. The 90 paintings include works on loan from Paris, New York, London and Moscow. They are supplemented by a dozen sculptures. The focal point of the show is the gigantic *La Danse*. Ends April 4.

Tübingen, Kunsthalle: 157 drawings, gouaches, water colours and collages by Jean Dubuffet, the French Art Brut painter and sculptor. Ends March 6.

## LONDON

The National Portrait Gallery: Van Dyck in England - if not unquestion-

ably the greatest, pace Holbein, certainly the most prolific and lastingly influential of our Court Painters, establishing the image of romantic, doomed Cavalier grandeur in its final years. He could not have done this without an army of studio assistants and it is easy enough to recognise the fruits of the production line, but he was a wonderful artist for all that. He is a painter's painter, steeped in the works of the earlier Italian masters, and the worthy successor to his own master, Rubens. Ends March 20.

Walker Art Gallery, Liverpool: John Moores 13 - Britain's first and most important Open Exhibition, which regularly attracts a strong entry from amongst our best contemporary painters. The prizes are generous enough: £5,000, £3,000, £2,000 and ten at £200, but the prestige lies in the selection itself. This year's exhibition is full of strong unconventional painting, both figurative and abstract, with John Hoyland victor indoors. Ends Feb 20.

## ITALY

Florence, Palazzo Pitti: One hundred works from Dresden Picture Gallery. Ends March 4.

Rome, Accademia di Francia: "Mediterranean Picasso", a collection of about 100 works inspired by Mediterranean life. Ends Feb 13.

Milan, Palazzo Reale: Boccioni in Milan. A comprehensive collection of 400 of the painter's works, some being shown for the first time, to mark the centenary of his birth.

## NEW YORK

Metropolitan Museum of Art: Architectural drawings, furniture, photographs and even ceramics comprise the hundreds of objects of Frank Lloyd Wright's devoted effort to accompany the permanent installation of the living room he designed for the Francis Little House. Ends Feb. 27. (5371100)

Whitney Museum: Painter Ellsworth Kelly will become better known as a sculptor with this first sculptural retrospective of 40 works dating back to the 1940s and including recent large aluminium and weathering steel works, many never before displayed publicly. Ends Feb. 27. (5703678)

Whitney Museum: The 75th anniversary of the exhibition of The Eight, the group surrounding artist and teacher Robert Henri, is being remembered with nearly half of the 60 paintings first shown at the New York Macbeth Galleries in defiance of conventions established by the National Academy of Design. Besides Henri, works by Lulu, Lawson, Shinn and Davies will recreate the origins of modern art in America. Ends March 20.

## WASHINGTON

National Gallery: On the centenary of Edouard Manet's death, a hundred paintings, pastels and photographs show the growing interest in Paris among artists of that time, including Manet, Monet, Caillebotte, Daubigny, and Vuillard, in this thematic exhibition. Ends March 6. See van major series by sculptor David

Smith are represented in the 60 large works in welded metal included in the exhibit. Ends April 24. (3571700)

## CHICAGO

Museum of Contemporary Art: 300 works from the superb modern Russian collection of George Costakis preserves the exuberant hopes of cubism, futurism, suprematism and constructivism through the paintings and designs of Klun, Chasnik, Rodchenko, and Malevich before their extinction by Stalin. Ends March 13.

## BRUSSELS

Société Générale de Banques: Pierres et Rue 1780-1980. The success of this exhibition has prompted a longer run. Ends Feb 18.

Musées Royaux d'Art et d'Histoire: Collection of Delft porcelain. Ends Feb 21.

## VIENNA

Kunsthaus: Aspects of present day art in the Soviet Union from the Ludwig collection. Ends Feb 25.

## HOLLAND

Rijksmuseum van Oudheden, Leiden: Egyptian hieroglyphics on papyrus up to 4,000 years old. Ends April 4.

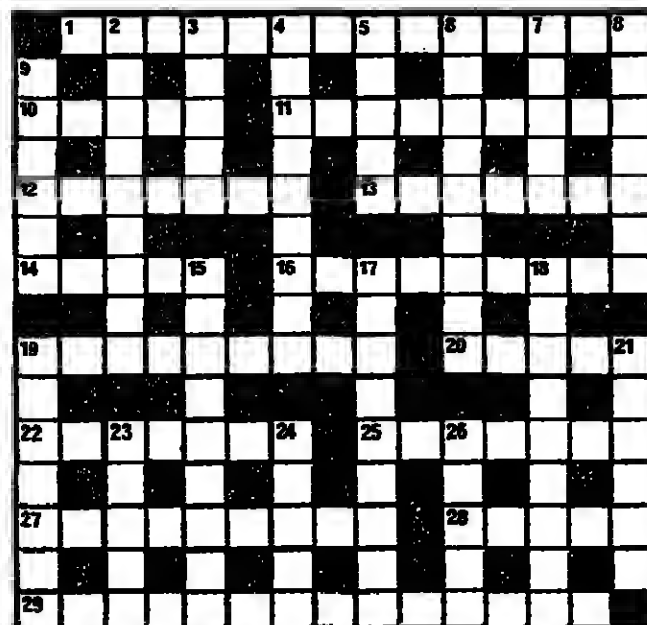
## F.T. CROSSWORD PUZZLE No. 5,088

## ACROSS

- 1 A higher educational executive (4-10)
- 10 Backward artist in an urge to feel affection (5)
- 11 Should kill the terminus unless it keeps running (9)
- 12 Cupids aim about or in, in the heart (7)
- 13 Decent one fed astray, lured (7)
- 14 Put foot down to give impression (5)
- 15 The lesson here is to know your place (9)
- 16 Fawns round everyone coming back, colts, etc (3, 4)
- 17 Faithful, with untruth for example being reversed (5)
- 20 Room daily occupied by Doctor (English) (7)
- 25 Rodin's producing fuss about nothing in the house (7)
- 27 Hope gave rise to an imaginary kingdom (9)
- 28 Relation in EEC is variable (5)

## DOWN

- 2 Motra at an assembly, a woman in love (9)
- 3 Tennis with no sides, upper-class in-boredom? (5)
- 4 Dim alteration in craving—an excellent thing (8)
- 5 Intelligence to the point of being worthless (2, 3)
- 6 Sort of roll associated with crosses (9)
- 7 Cyril's altering the song (5)
- 8 Knock casually with some haste (7)



9 Pay for your ticket to audience, to get round (6)

15 Effect of being in an inflammatory vein? (9)

17 Persistent Army eggs coming up in honours (9)

18 Such occurrences are quite remarkable (9)

19 Incomplete set made better, becoming fixed (7)

21 English flower for the holiday (6)

23 See eye to eye, rising in beer-garden (5)

24 Dashed, for example, up for spread (3)

26 He always gives entrance about the North (5)

Solution to Puzzle No. 5,087





## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Thursday February 3 1983

## The Nigerian exodus

THE EXPULSION of several hundred thousand illegal migrant workers from Nigeria has already had tragic consequences, with the death of at least 10 people of starvation on the journey back to Ghana, and several others feared drowned trying to get home by ship. Other deaths may well follow in Ghana, because that country is hopelessly ill-equipped to deal with such a huge influx of returning citizens.

The exodus has rightly caused widespread international indignation, but it has yet to bring much public criticism within Nigeria. Indeed, even the neighbouring states which have had to cope with the flood of humanity have expressed more sorrow than anger.

There is a grudging recognition that Nigeria has acted within its legal rights, both in terms of its own laws and its treaties with the rest of the region, in expelling the illegal workers. The sorrow has been rather over the manner of the expulsion, with only two weeks given for the majority of the workers to leave.

## Pressure

There was undoubtedly considerable political pressure on the Nigerian Government to expel the migrants. Rightly or wrongly (more the latter than the former) they were blamed by Nigerians for taking scarce jobs at a time when thousands are being laid off because of the slump in the Nigerian economy. With still less justification, they are also accused of being behind much of the violence endemic in Nigerian society. Trade union and popular pressure on the Government, in the critical months leading up to national elections, must have played a large part in the decision.

It is open to question whether the move will be good or bad for the Nigerian economy. It has enabled many construction companies and textile factories, already severely affected by the recession, to lay off excess workers.

On the other hand it is very doubtful that the migrants will willingly take over the menial jobs many migrants performed.

## Water: the long term questions

THE DIFFICULTY of finding a solution in the water strike is sad, but not surprising. Experience with the civil servants and the hospital workers showed that where a body of workers with a sense of grievance collides with the Government's public sector pay policy, trench warfare results.

This is a risk which has been inherent in the official policy from the start, as it is in any attempt to use the public sector to lead the trend of settlements downwards. Union leaders are bound to rise to what they see as an open challenge, and whenever the policy is successful, and relations are depressed, the grievance is created for the next round. Government by sheer willpower does have some useful economic result, but they are bought at a cost.

These costs may well be thought worth paying in a short-term battle to change public perceptions, but some hard thought also needs to be given to the longer term. A constant battle of wills, in which a victory for either side is likely to be thought only a truce, is not an acceptable long-term strategy. This requires an attack on the underlying issues.

## Disadvantages

Nearly all these issues are entangled in the water dispute. In 1974 a host of local water and sewage undertakings (such as are found in other countries) was brought together under the National Water Council. This was intended to bring what was seen as a long-term threat of water shortage under national management. It could be tackled only, it was thought, by transferring water across the country, and handling sewage as a water conservation problem. The fact that it opened the door to national wage negotiations was an unhappy by-product.

The ministers in office in 1974 would have lost little sleep over this problem; but the present Government should recognise the disadvantage of national wage agreements, even when they do not lead to damaging national strikes.

Moreover the panic caused among all foreigners in Nigeria by the rising xenophobia has persuaded many skilled workers to leave who will be sorely missed. Thinking Nigerians are beginning to express disquiet both about the random effects on the economy, and at the severe blow to Nigeria's international standing dealt by the decision.

Several questions must be asked: How did Nigeria allow so many illegal migrants to gather in the country? Could not the Government have provided facilities—boats and buses—to cope with the inevitable exodus? Why were neighbouring states not consulted before the decision was announced?

## Incappable

Ghana in particular, home of as many as one million of the migrants, deserved advance warning. No government can cope with an influx on this scale, and least of all the admiration of Fela Kuti, Jerry Rawlings, which presides over a bankrupt economy.

His military regime may well be incapable of resolving the country's political and economic problems. But Ghana needs stability, and nobody's interest—Nigeria's included—should the arrival of job-seeking, impoverished migrants add to the problems of a precarious government.

## Welcomed

Nigeria's return to a civilian government in 1979 under President Shehu Shagari was widely welcomed in the West and elsewhere. The country has played an increasingly important role in international affairs. The president himself is often looked on as black Africa's leading spokesman.

The events of the past fortnight, however, with the pathetic spectacle of refugees overwhelming Lagos dock and clogging the roads to the border, have damaged Nigeria's reputation. The insensitive, ill-planned expulsion appears to owe much to electioneering and to xenophobia. Should Nigeria wish to redeem its name it must ensure that the remaining migrants are helped to leave in a decent and orderly way.

IN THE next few weeks, two major announcements are expected from General Motors' fortress-like headquarters in downtown Detroit. One—the 1982 profits statement—will be a dramatic illustration of the extent to which the world's biggest motor manufacturer has cut its overheads in the past two years. The other, short of a joint venture agreement with Toyota of Japan of a kind that would have been inconceivable only a few years ago.

General Motors sold 3.5m cars in the U.S. during 1982, and the forthcoming profit figures will probably show that its net income in the year came to very roughly \$900m. Two years earlier, its U.S. sales exceeded 4m cars—and it reported a net loss of \$762m.

The expected link-up with Toyota to build small cars in California is an even clearer sign of the changes which are taking place at a company which used to consider itself in a different league to all other motor manufacturers. The acronym NIH—standing for "not invented here"—was a term of contempt among GM managers in the past, and as recently as 1979 the company seemed to be ignoring the possibility that perhaps the Japanese competition was on to something.

An organisation with annual sales of about \$70bn—roughly equal to the gross domestic product of Belgium—does not change its character overnight. Top GM executives still promote in public the idea that the good old days will return once the recession is out of the way. But behind the bland rhetoric, there are signs of major shifts in GM's approach to its business.

Whole layers of management have been removed. According to Mr Roger Smith, the chairman: "We have taken some 20,000 and 30,000 salaried employees out of the organisation." The company is changing its relationship with its suppliers, rethinking the role of its operating divisions and subjecting itself to the most searching study of its organisation to have been undertaken in the past 20 years.

The changes which are under way at GM are the result of disasters in the market place. Most of the imports by importers into the U.S. market have been made at the expense of Ford and Chrysler, and GM's share of the domestic market for passenger cars has held up relatively well in the past decade. Thanks to a successful new model, it has made significant strides in the light truck market over the past year.

But since Mr Smith became chairman a little over two years ago, the company has been forced to recognise some painful truths. The first came when, according to Mr Smith, "it was realised that it was not going to be possible for us using our present manufacturing techniques to make a small car at a profit." GM badly needed a replacement

for the ageing—and loss-making Chevrolet, but concluded that the S-car, which it is now making in Spain, would not give it a sufficient edge over the Japanese in the home market.

It is not that the Japanese have any technology which is not available in Detroit. But it has been estimated that as a result of much better work practices and assembly planning, it can take very roughly half as long to build a small car in Japan as it does in the U.S. Together with lower wage levels, that could add up to a cost advantage of \$2,000 or more per vehicle. Coupled with a generally higher level of design skills, Japanese manufacturers have been able to grab about half the U.S. market for small cars.

The next blow came in 1981, when many mainfaires and at considerable expense, GM launched the J car in the U.S. market. This was to have been the spearhead of its effort to drive the Japanese back into the Pacific, but it was no different. "Maybe we rushed too fast," says Mr Smith.

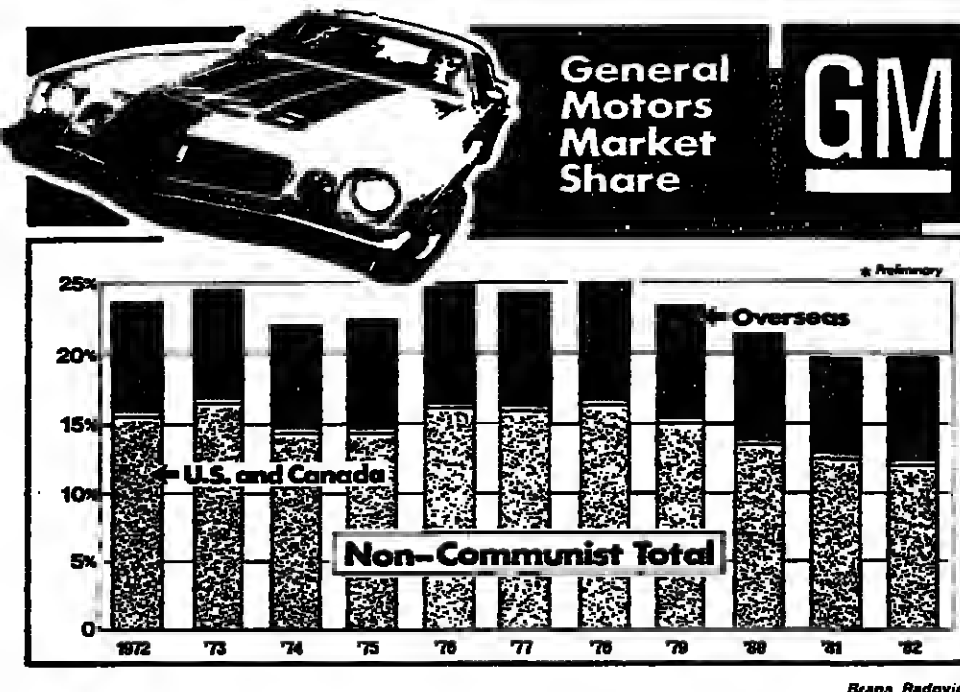
However, many Americans thought the car was overpriced. Improvements in the performance specification have since done a great deal for the J car's sales, but there was no disguising the initial disappointment. There were other problems. GM, like almost everyone else, considerably underestimated the scale of the recession. And Mr Smith personally came in for heavy criticism for a number of public relations gaffes during a period of difficult labour negotiations a year ago. These culminated when improvements to white collar bonus arrangements were disclosed on the same day that the company signed a tough new contract with the United Auto Workers Union.

But after a rough start, Mr Smith is now recovering his poise. Thirty-three of his 57

## THE WORLD'S BIGGEST AUTO MAKER

## GM's dramatic shift of gear

By Richard Lambert in New York



Branco Radovic

years have been spent working for General Motors, a good number of them on the accounting side. So it is no surprise that there has been a major drive to improve working capital controls during his regime. Significant changes have been made in the way that the company buys its raw materials, and component suppliers say that GM has started to take a much tougher line than in the past on quality, delivery and price.

The most important move to date came when GM told the steel companies last year that they were going to have to bid for its business in future, and supply on a fixed price basis throughout the model year.

According to one major U.S. steel company, this was a landmark change for the steel makers—and one which is now being reflected in their relations with other customers. In the past, GM had been a loyal customer of the U.S. industry, content to buy largely on the basis of list prices. The change had been painful for some suppliers, but in the steel company's words: "If we don't have a healthy GM, we all run out of gas."

The impact has been felt throughout the GM organisation. Says Mr Smith: "If you were the Grand Rapids stamping plant manager, you used to have anything up to four or five weeks of steel sitting out there in your back yard. Most of our plants are now carrying around five days' on average."

Largely as a result of these changes, he claims, GM's inventories fell by about \$1bn last year. Its balance sheet has been further strengthened by the fact that the company has passed the hump of its capital spending programme. Whereas other U.S. industrial leaders, like U.S. Steel or Du Pont, reacted to the recession by spending huge sums on diversification, GM has concentrated on its existing business. In the past four years, it has spent over \$300m on fixed assets and tooling.

This has bought substantial new facilities, and an up-to-date product range. "Thirty per cent of everything we were making last year was brand new from the ground up," says Mr Smith. "We are a year and

a half to two years ahead of our U.S. competition, and widening the gap."

GM has three new assembly plants, each representing an investment of \$500m or more, which are now approaching completion in the U.S. And it has invested over \$20m in the development of the Opel Corsa, which started production in Spain last autumn. The company has reported big losses in Europe for the last three years, but is looking for a turnaround now that the Corsa is on the market and appears to be selling well.

But the problem of the U.S. market for small cars is not going to be resolved just by building new plants. Mr Smith believes that the only way to compete with Japan's high productivity and low unit costs is to develop what he describes as "a whole new approach to manufacturing and assembly."

A major step ahead of the techniques which are being used to build the S-car in Spain, GM's technical staffs are now looking for ways to achieve this goal—and have not been set any time limits.

Hence GM's links with Japanese manufacturers, which Mr Smith describes as "an interim measure—a way to reserve our place in this segment of the market until we can come up with something."

Next year, the company will start importing a small car made by its Japanese affiliate, Isuzu Motors, and it will also be bringing in a mini car made by Suzuki Motor, which will probably be smaller than anything produced at present in the U.S.

The Toyota link is much the most significant. More than a year after negotiations started, Mr Smith says: "We're very close to a deal." No details have been released, but the general idea is that the two companies will work on a 50-50

ROGER SMITH  
Positive changes

basis to produce a small Japanese-designed and powered car at a currently disused GM facility in Fremont, California. Toyota will provide the know-how and most of the new capital, and the plant will produce upwards of 200,000 vehicles a year.

Meanwhile, other changes will be taking place in GM's product line-up. In the past decade, the traditional identities of the company's operating divisions have become blurred by the introduction of basic models—like the X-car or the J-car—which have been sold under different badges with only minor changes in specification. Long-time buyers of, say, Pontiac cars began to ask themselves why they were paying a premium for something which was very close to a Chevrolet.

The current plan is to reverse this trend towards centralisation, and push more authority out to the subsidiaries. "One thing that the customer is going to see is more differentiation between the product lines of the divisions," says Mr Smith.

In addition, the company has set as a strategic objective the development of new product lines based on its existing technological skills. Last summer it announced the formation of a joint venture with Fuji of Japan to design, manufacture and sell robotic systems on a 50-50 basis. GM claims world leadership in numerically controlled paint sprayers, and Mr Smith believes that in the next ten years this could become a significant business even by GM's scale of reckoning.

But perhaps the most crucial changes of all concern management's relationship with labour. The Japanese have taught Detroit that autocratic management styles may work when production is the top priority but are difficult to square with an emphasis on quality. GM nowadays is paying much more attention to the idea of employee participation in the production process, and this seems to be more than just lip service.

Mr Owen Bieber, president-elect of the United Auto Workers, says that the "whole question of quality of product has resulted in a greater attempt on the part of GM's local management to involve employees in decision-making."

Mr Bieber is not starry-eyed about the company's management. "GM is still GM," he says, and adds the pointed thought that "Mr Roger Smith now understands the UAW better than he did when he became chairman of the board." But he does concede that a number of positive changes are taking place in the company. "That seems to be a general view. In such a monolithic organisation it takes a long time to alter course by just two degrees," says Ms Maryann Keller, an analyst with Faine & Associates, Hutchinson, Kansas.

"But the evidence is emerging that top management is adopting a more realistic strategy, which could fundamentally change the company."

## Men &amp; Matters

## Olsen Line

Trying to assemble a word picture of the secretive Fred Olsen, owner of the numerous tankers, and much else, is rather like trying to sketch the invisible man.

Scottish trade unionists who met him face-to-face yesterday told me that he doesn't eat much. "Thin as a bean-pole—looked a bit pale," they said, following talks with Olsen at the Grosvenor Hotel, Heathrow, over the future of the Times Dundee plant.

Olsen had blown his cover to the extent of paying for the delegation to meet him in a chartered aircraft. The talking started in the morning and continued through the afternoon. "Only a few sandwiches appeared: I was bloody starving," a member of the delegation groaned and added of Olsen, "He was a shrewd cookie—wouldn't commit himself."

## Train fare

"It's just like a continental café, with tablecloths, outside tables with umbrellas, all decked out in brown and cream and continued through the afternoon. "Only a few sandwiches appeared: I was bloody starving," a member of the delegation groaned and added of Olsen, "He was a shrewd cookie—wouldn't commit himself."

Taylor's private company TWT "which," he says, "is primarily engaged in the contractual side of worldwide engineering projects" but caters for two London subsidiaries—is now negotiating with BR to run the buffers on some Southern Reelton trains. Taylor promises better food and service at lower prices. An English breakfast—something

like those once served on the Brighton Belle—for around £2 instead of £5.

There is some way to go yet before Taylor becomes the first private caterer aboard BR trains. But the move is in line with Government thinking and he promises the unions to retain existing staff.

## Over a Barrel

British Steel has ruffled more than a few parochial feathers in, of all places, Sheffield, traditional home of the steel industry and of managers with steel backbones, by quietly removing a 120-year-old gun barrel from the old British Steel River Don works.

A large van arrived unannounced at the works, which is now part of the newly formed Sheffield Forgemasters (a joint British Steel and Johnson and Firth Brown enterprise) and took away around a tonne of polished gun barrel.

One theory is that it is destined to be a monument to the great days of steel at British Steel's London HQ on the Albert Embankment. But critics of the Sheffield executives "in the know" are not telling. The River Don shop stewards have protested at the removal of their proud relic. The Morning Telegraph, Sheffield, the steelmen's newspaper, has joined in with a virulently editorial "accusing British Steel bosses of nothing less than looting and industrial shop-lifting."

Sheffield steel historian Dr Kenneth Barratclough considers the matter of sufficient importance to issue a dignified demand from the groves of academe for the return of the weapon.



"I hope Esse won't lead the cost of its move on to the private motorist."

The fuss is about a rifled barrel made in 1862 from cast steel to try to persuade their Lordships at the Admiralty that steel was better than iron for the job. Sir William Armstrong, master of rifled Ordnance, fashioned a 20-pounder which passed its tests with flying colours.

As mystery surrounds the missing barrel the shop stewards are pointing out that British Steel's deputy chairman, Bob Scholey—known to old Sheffield hands as Black Bob—has often admired this moment of Sheffield's heyday.

## Chase ended

Bill Ogden, the fiery vice-chairman and chief financial officer at Chase Manhattan Bank, is leaving after 31 years to start "a second career."

Ogden helped guide Chase through a difficult period last year when it suffered from the

effects of the collapse of Penn Square Bank and Drysdale Government Securities.

And he has enjoyed much international limelight recently as architect, and interim chairman, of the Institute of International Banking, the clearing house for information on overseas lending.

He had been in line for the president's job at Chase. But William Butcher, Chase chairman who took over from David Rockefeller, chose the younger Thomas Labrecque instead.

That, said Ogden yesterday, had not been "a major factor" in his decision to quit. At the age of 65, he felt "it was time to explore the alternatives." They are unlikely to be much different from his current activities. "It would be quite natural to be involved in banking and finance in the future."

The Institute that he helped to create has been looking for a managing director. But Ogden reaffirmed yesterday his opinion that the post should go to a non-American.

Should he choose to leave Chase for a regional bank, Ogden would at least be in familiar company. Former Chase men John Place and Barry Sullivan now occupy the top spots at Crocker National and National Chicago.

## Splashing out

Business is obviously booming for Powell Duffryn. A company press release yesterday was headed: "Powell Duffryn's bulk liquid storage division expands further in the USA to the Great Lakes."

## All my eye

Did you hear about the optician who went to live on an island off Alaska? Now he's known as an optical Aleutian.

Observer

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## ECONOMIC NOTEBOOK

## If you must fight, don't lend

By Samuel Brittan

IT IS not often that Mr Dennis Skinner of the Labour Left and Sir John Biggs-Devlin of the Conservative Right agree with each other, and it is still less often that they agree with either of the other 99 Members of the House of Commons. But they do, and completely, in their protest against British banks taking part with official encouragement in loans to Argentina. As another dissenting MP pointed out, Argentina's indebtedness is partly due to the purchase of arms which were used against Britain in the Falklands and which could be used for that purpose again.

No one will believe — I am sure the Prime Minister does not — that IMF credit ceilings will prevent the diversion of funds for military purposes. Indeed, Argentina's economic difficulties seem at least in part to be the result of its "guns before butter" policy. Mrs Thatcher had the candour to accept "that if one lends money for one purpose it releases money for another".

There is room for more than one view on whether the Falklands were worth a war where 1,000 people died and several times that number were wounded. But there can be no case for providing funds to rebuild the Argentine economy at the very same time that the British Government is spending over £1.5bn in the next three years to "maintain a substantial garrison in the Falklands" and to replace lost equipment with the object of deterring, but if necessary resisting, at the cost of more lives, any further raids. Britain should either make a negotiated settlement, which would involve discussions on "sovereignty" or cease to bolster a potential enemy.

A package for Argentina of several elements is in the process of assembly. There is an IMF package of \$2.2bn, and a BIS "bridge" of \$0.5bn. International commercial banks are involved in rescheduling of \$5.5bn, "new money" loans of \$1.5bn, and a bridging loan of \$1.1bn. (There is some overlap between the first two items.) British banks are believed to account for about 10 per cent of the total commercial bank involvement.

The Prime Minister and Chancellor have clearly been persuaded by the Bank of England (with whom neither has a sure touch) that British banks must take part in credits

to Argentina to prevent the "collapse of any bank or banks" involved in lending to Latin America. The implication is the anti-Marxist one that the capitalist system is so precarious that we cannot pick or choose to whom we make loans.

The issues go well beyond the Falklands. It was not a very good advertisement for western capitalism that the decision on whether to reschedule both banking and official debts to General Jaruzelski's Poland could not be made on broad foreign policy considerations, but was guided by fears of the consequences for the western monetary system of a Polish financial collapse. There is something wrong with an approach to the international banking crisis which implies that western countries cannot afford a financial showdown with any dictator of the Right or Left. What would have been the public reaction if British banks had been encouraged to lend in Napoleon, the Kaiser or Hitler before hostilities had been declared at an end in the supposed interests of preventing a world depression?

The present approach puts excessive power in the hands of potential defaulters who can threaten: "We will fall down dead if you do not support us." A more systematic approach to rescue operations, with clear guidelines, and published fall-back plans to support the world banking system in the event of a major default, would give the West control and make the deal with dictator or fanatical regimes of all kinds.

## Dollars and deficits

SOME YEARS ago I produced the "counterintuitive" theory that under some circumstances budget deficits strengthen the currency and reduce inflation, but as a result of reforming pressure, Angela and Nationwide are now grudgingly modifying this particular method of denying information to members.

There was nothing all that mysterious about it. In a world of integrated capital markets a

## REAL GOVERNMENT SPENDING

FIVE-YEAR COMPARISON  
Public expenditure in cost terms

	1978-79	1983-84	Change	%	1978-79	1983-84	Change	%
	£m	£m	£m	change	% of total	% of total	% of total	% of total
Social Security	25,137	30,471	+5,334	+21.0	25.0	28.8	+3.8	+15.2
Defence	11,488	14,163	+2,675	+23.3	11.4	13.4	+2.0	+17.5
Health and Personal Social Services	11,378	12,942	+1,564	+13.7	11.3	12.2	+0.9	+7.9
Scotland, Wales, Northern Ireland	11,182	11,268	+86	+0.8	11.1	10.6	-0.5	-4.5
Education and Science	11,583	11,227	-356	-3.1	11.5	10.5	-1.0	-8.6
Industry, Energy, Trade and Employment	4,852	4,981	+129	+2.7	4.8	4.7	-0.1	-2.1
Law, Order and Protective Services	3,120	3,060	-60	-1.9	3.1	2.9	-0.2	-6.5
Transport	3,750	3,811	+61	+1.6	3.7	3.6	-0.1	-2.7
Other Environmental Services	3,458	3,157	-301	-8.7	3.4	3.0	-0.4	-11.7
Housing	5,478	2,474	-3,004	-54.8	5.4	2.3	-3.1	-57.4
Agriculture, Fisheries, Food and Forestry	1,248	1,554	+306	+24.7	1.2	1.5	+0.3	+24.7
PLANNING TOTAL—rounded	100,700	105,900	+5,200	+5.2	100	100	0	0

Base year 1981-82.

Source: Public Expenditure White Paper, FT Statistics Division.

borrowing government can tap the world supply of savings and not merely those of its own citizens. It does not even have to do anything very active to achieve it. A moderate increase in interest rates produced by the increased supply of U.S. Treasury bonds and bills will attract an increased inflow of capital to the U.S., thus promoting a "high" dollar exchange rate.

Recent events in the U.S. seem to provide a striking corroboration. The Budget has been presented with great realism—thanks to Prof Martin Feldstein—but has also been received with understandable suspicion in the financial community.

The markets have, however, received the budgetary news by marking up the dollar. The U.S. currency is not, fortunately, back to its November high, but the trade-weighted average has risen a good 4 per cent from its early January low.

Large Budget deficits will of course only strengthen currencies if overall confidence is maintained. Maintaining this confidence is partly a matter of political uncertainties being greater in other parts of the world than in the U.S., but partly also of sounder fiscal components has risen or fallen.

The new UK White Paper tells us that public expenditure as a proportion of the national product (measured by GDP at market prices) reached a trough of 40 per cent in 1977-81 under the Conservative regime. It rose to 44 per cent in 1981-

1982, and is expected to fall off to 43 per cent in 1983-84. But changes in this ratio owe as much to changes in the national income brought about by boom and slump (mostly the latter) as they do to public spending movements. There is no substitute for inflation-adjusted figures for public expenditure itself, which are given in just one table at the end of Volume One of the White Paper in very summary form.

The real rise between 1978-79, the last year of the Labour Government, and 1983-84, the most likely last year of the present Parliament, is estimated to be 5.2 per cent or 5.2bn during a period when total national output rose by 15.2 per cent. The real rise in public expenditure, measured in the same way, fell. How much of the public spending rise is due to policy and how much to the automatic effects of recession? It is not all that easy to say.

The largest percentage increases have been due to Law and Order and Defence, and that will surprise no one to hear. It is partly due to greater volume, but partly to pay increases for policemen and servicemen above the rate of inflation. If this had not taken place, public expenditure would have risen by less than 2 per cent over five years—a near freeze.

The biggest absolute increase recorded, however, was for social security, the back-of-the-envelope calculations suggest that unemployment benefit and

short-term and long-term supplementary allowances account for nearly £3bn of the £5.3bn social security increase shown in the table.

The next largest absolute increase was in the health and related services. Industry and employment rose slightly, but this is more than accounted for by the rise in employment services. Itself largely a response to recession. To be only slightly unfair, it is expenditure on "job creation" rather than jobs themselves. The real increase in the Department of Employment category was nearly £2bn, the greater part of which is represented by the Manpower Services Commission. If we allow too for the element in the nationalised industries deficit due to recession, it looks as if the total recession-related cost has been well over £5bn.

The two items showing the biggest fall are housing and education. I am not going to put my head into the storm of the education debate; but, in principle, the fall in housing is entirely justified. Accommodation is a private good, which can be perfectly well left to the market. The way to help poorer people meet their rent and mortgage payments is to redistribute cash rather than invoke subsidy and control.

It is possible arithmetically to attribute the total net increase in public expenditure of over £5bn to any combination of plus items one likes. Thus it is equally true to say that without the recession public spending would not have risen at all and that without the increase in expenditure on "guns and truncheons" it would not have risen significantly. With both these factors removed there would have been a fall of over 3 per cent in public spending in the hands of the authorities. For journalists who are denied the possibility of careful study of a document before publication time has a more serious aspect. It is becoming clear that the restrictions stack too many axes in the hands of the authorities. For journalists who are denied the possibility of careful study of a document before publication time has a more serious aspect.

They also become more open to the blandishments of "leaked" bits which can be used skillfully to steer them towards a particular interpretation. This may well have happened with the reporting of the Franks report on the Falkland Islands conflict which was issued only a matter of hours before the headlines for most daily papers. Many comments must necessarily have been based on a

## Lombard

## How not to tame the press

By Max Wilkinson

FOR NEARLY four months, the Prime Minister's office has been "publishing" the press by severely curtailing the normal embargo system for advanced copies of important documents. This followed the premature disclosure in some papers of names in the Falkland Islands bonanza list.

As a result Tuesday's 150-page public spending White Paper, for example, was released to the press at mid-day, just 200 minutes before the official publication time, instead of being sent out a day in advance as would have been "normal" practice.

The Downing Street press office may have had a case for cracking the whip back in October when the embargo system was breached, but the continued restrictions are not doing the public interest.

It is clearly wrong that journalists should be obliged to summarise or comment on complicated state publications without having had adequate time to read them properly.

For this reason a system of advanced copies under embargo has been operated successfully for many years in the UK and in most industrialised countries. Over the years there have been few breaches of confidentiality and these have almost always been honest errors.

However, the continued restrictions, which limit the issue of advanced copies to, at most, a few hours before publication time has a more serious aspect. It is becoming clear that the restrictions stack too many axes in the hands of the authorities. For journalists who are denied the possibility of careful study of a document before publication time has a more serious aspect.

There is, however, a more important principle at stake. The system has helped safeguard the thoughtful and independent reporting of State papers. The government interests and the public interest do not always coincide, as even prime ministers may sometimes need to be reminded. The public interest requires a press which will keep up the pressure of informed criticism. Petty restrictions which inhibit criticism may occasionally appear to serve the Government's immediate interest; but in the long run they injure it because some journalists may tend to become more critical and less well informed.

## Letters to the Editor

## Shareholder democracy and the building societies

From the Chairman, Building Societies Members' Association.

Sir,—Under the heading "Shareholder democracy" (January 19) the Building Societies Association is quoted as finding "difficult to see how it (the election of directors of building societies) could be more democratic."

I experience no such difficulty. A paramount mischief is the pre-emption of the electoral process by the practice of co-option, frequently soon after the AGM at which a proper election could have occurred. A variety of undemocratic devices occurs when elections are held. These include: asterisks to denote favoured candidates on ballot papers; the requirement that voters must vote for as many candidates as there are vacancies; the lack of secret ballot; the inclusion of staff members and even, in small societies, potential borrowers, unfair proxy systems, and arbitrary restrictions on descriptions of candidates not

favoured by the boards, and so on.

As for the publication of annual returns, so lauded by the BSA, these can be withheld from members until after the relevant AGM. It is true that, as a result of reforming pressure, Anglia and Nationwide are now grudgingly modifying this particular method of denying information to members.

C. F. J. Pant,

107, Wilton Street,

Barnstaple, North Devon.

From the Chairman,

British Legal Association.

Sir,—The recent announcement that building societies are to be required to widen their activities in cover estate agency, surveying, conveyancing, insurance, personal loans and hire-purchase finance and so on, ought to give cause for very real concern. That concern stems from the fact that the building societies were established for the purpose of raising, by the subscriptions of their members, funds out of which advances could be made to members secured by mortgage

of freehold or leasehold property. Over recent years one has seen the way in which building societies have vied with each other to become bigger and bigger and to have evermore palatial offices, whereas the effect of making their services more and more expensive and thus to push up the price of house purchase. If the house owning public becomes locked into the corporate machine providing the services, then it is the public which will suffer as do all of us when we are sacrificed on the altar of the myth that bigger is better.

Stanley Best, British Legal Association, 116 London Road, Southborough, Tunbridge Wells, Kent.

remained silent on the taxation of futures dealings by individuals whether directly or in managed syndicates. Investors may well find themselves in a very unfavourable taxation position if they happen to make profits.

The reluctance of the Inland Revenue to conform with world standards and decide firm rules for the taxation of futures transactions by individuals resident in the United Kingdom is, of course, the reason for the proliferation of offshore funds. Investors naturally wish to know how they are likely to be taxed before they can analyse risk and reward in the marketplace.

Before the Department of Trade, or any other body, seeks to "regulate" all overseas investors in UK markets, an impossible task which would result in permanent damage to London's markets, the taxation position of local UK investors must be clarified.

The disappointing start to the new LIFE market is primarily because of the uncertain taxation position of would-be participants.

It is time the Inland Revenue considered the benefits which would accrue to the national exchequer from taxation fairly levied in these markets. Fair taxation would result in a decline in offshore funds which yield no tax at all.

B. L. Jones, 36/38 New Broad Street, EC2.

The Inland Revenue has

## The loan guarantee scheme

From Mr S. David.

Sir,—I was very interested in Mr Tann's letter (January 25) concerning the Government's loan guarantee scheme. He made the important point that it would be counter-productive to require that budding entrepreneurs should commit their personal assets as security for the funds raised for ventures. The whole point of the scheme is to enable viable ventures to get off the ground which otherwise would be held down by lack of security or by the entrepreneurs very justified unwillingness to commit his family's assets to a business venture.

An entrepreneur, however, who makes some commitment is usually far less cavalier with his company's spending, and thus has a greater chance of success, than someone who makes no commitment at all. The commitment of any of its participants to his own net worth rather than to the amount of the loan, and the actual sum can be quite small. I would certainly agree with Mr Tann that the borrower should never have to risk losing his home, but it seems reasonable that the "risk-taker" should accept some risk if only of a fairly limited nature.

Stephen N. David, 39, Queen Anne Street, W1.

## Concern over losses

From the Honorary Director and Secretary, National Society of Non-Smokers.

Sir,—The tobacco industry's concern (January 25) over plummeting sales and over 10,000 jobs lost is clearly intended to touch a sympathetic nerve among readers.

If we may, however, we would invite them to consider the other side of the coin—that smoking, according to the Government's own estimates, is directly responsible for 50,000 premature deaths every year; that the cost of the National Health Service for treating smoking-related illnesses amounts to over £100m a year; and that, according to the Royal College of Physicians, smoking results in the loss of 50m working days a year.

When the choice is between profits and jobs on the one hand, and lives and health on the other, I wonder where readers' sympathies lie?

Tom W. Hurst, Laitner House, 40/48 Hanson Street, W1.

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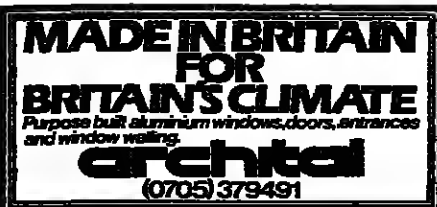
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# FINANCIAL TIMES

Thursday February 3 1983

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SHULTZ GREETED BY PROTEST OVER KOREA

## China attacks U.S. manoeuvres

By TONY WALKER IN PEKING

CHINA sharply attacked the U.S. over its participation in a big military exercise in South Korea yesterday in an apparently calculated move to reinforce its new, independent stance on foreign policy.

The attack came, significantly, on the day Mr George Shultz, the U.S. Secretary of State, arrived in Peking for talks aimed at easing the recent strains between the two countries.

In language reminiscent of statements aimed at Washington at the height of the dispute over arms sales to Taiwan, Peking described the military exercise as a "war provocation" against North Korea.

The People's Daily, the Communist Party newspaper, demanded

that the United States immediately stop the exercise. "Otherwise," the paper said, "the United States will be held responsible for all the serious consequences arising therefrom."

Western diplomats in Peking see the Chinese attack, coinciding with Mr Shultz's arrival as serving two functions. One is to reassure North Korea that China has its interests in mind; the other is to put added pressure on Washington at a time when there are differences in Sino-U.S. relations over issues such as textiles.

The attack is also an important reaffirmation that China wishes to put some distance between itself and the U.S. after the honeymoon

years that followed the normalisation of relations in 1979.

It seeks to do this while continuing talks with the Soviet Union in an attempt to repair the 20-year-old rift with its Communist neighbour.

Mr Shultz described China's action as "provocative." But he added: "I do not know of any reasons to expect any explosion from this."

At a banquet in honour of Mr Shultz, Mr Xueqian, China's Foreign Minister, called for further efforts to remove "dark clouds" from Sino-U.S. relations. Mr Wu said last August's Sino-U.S. communiqué on arms sales to Taiwan marked an important step towards removing obstacles, "however, that does not mean our relations have since embarked on a smooth path," he said.

The People's Daily said the "show of force" by the U.S. and South Korea had "aggravated tension in the Korean peninsula and gravely endangered peace and security in North-East Asia."

It said China supported the North Korean decision to put its forces on "semi-war state" in response to the military exercise and blamed increased tension in the peninsula on American participation in the exercise. The U.S. was accused of moving large quantities of arms into South Korea.

"This provoked the prospects for the independent and peaceful reunification of Korea, but has also seriously endangered stability in the Korean peninsula."

## French Socialists row over austerity threat

By David Marsh in Paris

A SHARP public row has broken out in the ranks of France's ruling Socialist Party over the possibility of a fresh package of government austerity measures which could be introduced after next month's municipal elections.

Testifying to the sensitivity of feelings in the party five weeks ahead of the first round of elections on March 6, some conspiracy-minded Socialists ascribe this week's rumours of further belt-tightening to a campaign by M Michel Rocard to undermine President Mitterrand. M Rocard heads the "pragmatic" wing of the Socialist Party from his outpost at the planning ministry.

The prospect of a further tightening of economic policy was paraded in front of the press on Monday by M Edmond Maire, the uncompromisingly individualistic leader of the pro-Socialist C.F.D.T. trade union.

After a meeting with President Mitterrand at the Elysée, he spoke of a "hypothesis" of a second plan of rigour which might have to be introduced in economic policy in coming months.

Coming at a time of gloomy news on the economy - a stream of recent reports from the national statistics institute show no sign of upturn from recession - M Maire's message was ill received.

M Lionel Jospin, first secretary of the Socialist Party, responded by saying that M Maire was not renowned as an economic specialist. Warning him to show more "prudence," he pointed out - in an elliptical statement designed to show that the Socialists were keeping all their options open - that "happily, the screwdriver was not the only instrument of economic policy."

M Jospin spoke of "uncertainty" over the world economy, the price of oil and the value of the dollar which affected an analysis of the French economy.

Government experts this week estimated that the latest fall in the oil price and the steadiness of the dollar could cut France's energy import bill by FF 20bn (\$2.8bn) this year - which would moderate the need for fresh efforts to cut consumption to lower the trade deficit.

The Socialists' discomfiture has been heightened by controversy over possible cuts in living standards this year whipped up by the right-wing opposition.

M Jacques Chirac, the swash-buckling mayor of Paris and former Prime Minister, taunted the Government at the weekend by warning that 1983 would be the first year of "social regression" since the Second World War.

M Pierre Mauroy, the Prime Minister, responded in best political tit-for-tat style that unemployment had doubled when M Chirac was in charge in 1974-76.

The possibility of a fresh "twist of the screw" to reduce the trade deficit from FF 95bn last year was first mooted in December by M Jacques Delors, the Finance Minister. Along with M Rocard, who called last month for workers with jobs to make pay sacrifices to help the unemployed, M Delors is the leading member of the band of "economic realists" who arouse hostility in the Socialist Party mainstream.

Contention over the economy was pressed this week by a leak to the press of a confidential draft report from the secretariat of the Organisation for Economic Cooperation and Development (OECD), criticising key aspects of the Government's policies.

THE LEX COLUMN

## Losing altitude at Boeing

The world's largest aircraft producer was projecting 202 completed commercial aircraft deliveries for 1982 as late as the middle of last year, so its final tally of 168 is a startling indication of the spending cuts of airline customers. Defence sales to the U.S. Government, however, are up almost 50 per cent to \$3.2bn, providing a crucial shield when the group is eating up cash.

Boeing's fixed overheads remained stable last year, but even so an 8 per cent fall in revenues has converted into a steep fall in operating margins from 4.4 to 2.5 per cent.

On top of that, the run-down of Boeing's cash balances from \$2.5bn a few years ago to a meagre \$300m now has been reflected in a deterioration of interest cover, leaving pre-tax profits for the year down 47 per cent at \$34m.

Most of the cash has gone to build up inventories - up 20 per cent in 1982 - as Boeing expands its 757 and 767 production programmes aggressively. It has lifted its projection for total aircraft deliveries in 1983 from 181 to 194 this week, which would add at least \$2bn to commercial revenues for the year.

It may be, however, that in the present climate Boeing feels rather more confident about its expectation of further growth in military sales.

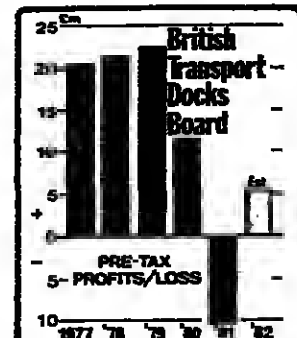
### Dunlop

The sale last July of Dunlop's 51 per cent share in Dunlop Malaysian Industries for £73m seemed at the time to be something of a coup. Yet in recent months, when the relative buoyancy of the Malay ringgit has lifted the sterling value of the deal to £86m amid persistent rumours that the sale might be falling through, it all looked a little too good to be quite true.

The deal has now been ingeniously reconstructed. In order to save Pegg, the Malaysian purchaser, the embarrassment of a forced bid for the minority holdings (raising the total outlay to £150m or more).

A newly designed corporate vehicle will raise three-fifths of the purchase price in bank loans, while Dunlop contributes another fifth in subscribing for half of the new vehicle's equity. Pegg now has immediately to find only MR 52.5m (about \$16m).

Dunlop still receives an instant cash injection of £38m, only £8m



less than its own market capitalisation, while retaining 25.5 per cent of a business with better long-term prospects than much else in the group.

### ABP

The Government could hardly have emphasised its political commitment to privatisation more emphatically than with the flotation of Associated British Ports. After trying to squeeze every last penny out of Britoil - and using up a fair measure of City goodwill in the process - it has reverted to conservative pricing and a conventional selling procedure. The proceeds of £22m are paltry compared with the political capital involved. ABP is being floated off at less than a third of book net worth and on a lowering yield of almost 9 per cent.

The price reflects what might turn out to be an extremely cautious view of medium-term profits after the company's sizeable reorganisation of the last two years. But it also underlines the unexciting image of a company in a mature industry. The return on current cost net worth of £328m has recently been negligible and ABP's most extravagant supporters could hardly claim that it has outstanding prospects for growth. UK port traffic has gone up slightly over the last decade, but is now feeling the full weight of recessionary pressures.

The main growth in ABP has come from increasing its share of UK port traffic.

The scope for further competitive volume gains is by no means clear in a market suffering from overcapacity and while ABP may be able to develop some of its property assets, they are not of the sort that lend themselves to stripping - particularly when the Government continues to hold 50 per cent of the equity. On this basis, the argument for pricing the company as an income stock looks overwhelming.

Adjusting for the capital reorganisation, the proposed 1983 dividends would be covered 1.5 times if fully taxed profits turned out the same as last year's. What fund managers may well be looking at, however, is ABP's potential as a recovery stock. The annual interest charge will now drop from around £7m to £2m, while operating costs, heavily geared to the size of the payrolls, have been trimmed by 1,000 payrolls. And ABP is one of those rare companies that would profit from any sort of growth, whether import or export led.

### Boots

The return on sales achieved by the UK retailing division of Boots has been in almost inexorable decline since the mid-1970s. Last year's net margin of 5.3 per cent is a mere shadow of the 8.7 per cent return obtained in 1971. And, if assets were marked to market, the return on capital would make dismal reading too.

So, before Bashernoster Holdings turns its attention to the problem, the new management team has announced a plan to incorporate its 138 houseware outlets, trading as Timothy Whites, into Boots the Chemist. Boots plundered the most attractive Whites sites after the merger of the late 1960s and, with its poor locations and small average store sizes, Whites has recently been making a negligible return.

The move fits neatly with the overall Boots strategy of providing clearer identities for individual departments within its stores, encouraging the crowds drawn in by low-margin toiletries to buy the more profitable discretionary items.

Disposal of the Whites sites should produce around £10m in gross cash over the next two years, together with a £35m profit over the next five years. This should help to fund the limited retail expansion and the cash flow deficits being experienced in the industrial division. Having conducted this thoroughly sensible rationalisation, the next test for Boots will be to put its marketing and merchandising policy right.

## U.S. shifts policy on trade safeguards

By Paul Chooseright in Geneva

THE U.S. has stiffened its position on the nature of new rules to curb imports, which will be negotiated this year.

This shift suggests a more liberal approach to trade by the U.S. but it will make the negotiations much more difficult, trade diplomats said. The U.S. is now more sharply at variance with the EEC on the issue.

After a policy review in Washington, the Reagan Administration has decided to oppose any new rules which would permit a country to put up import barriers against an individual supplier. In the General Agreement on Tariffs and Trade's jargon it is against selective safeguards.

The U.S. is now generally aligned with the developing countries, which consistently have opposed any official international approval of these safeguards. But it has moved into a camp opposite that of the EEC, which, since the 1970s, has sought a Gatt regime to permit the use of selective safeguards as a legal alternative to the use of Gatt's Article 19.

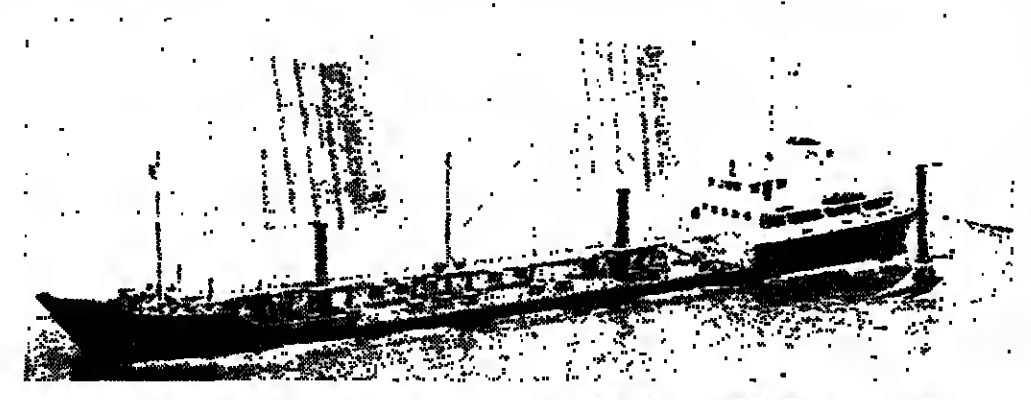
This article provides for a country injured by a surge of imports, to erect barriers against them. It has been traditionally interpreted as demanding that the barriers be imposed against all supplying countries, which then have the right to seek compensation.

In recent years, Article 19 actions have taken second place to quantitative restrictions and other non-tariff barriers. EEC nations, such as the UK, have argued that such bilateral arrangements distort trade less than the use of Article 19.

"The U.S. shift is effectively a move back to its traditional stance. In the months preceding the Gatt ministerial conference last November, the U.S. had adopted the notion of 'consensual selectivity,' which it presented as a compromise between conflicting EEC and developing countries' views.

Consensual selectivity, although never defined in minute detail, would have permitted one country to safeguard its industry against imports only when the supplying country agreed and the supplying country was subject to international scrutiny and a predetermined time limit.

Repeated attempts to resolve the safeguard issue failed, but led to a commitment by the last Gatt ministerial conference to end negotiations by next November.



A model of the aerofoil sail system which will be fitted to the tanker, The Oilman

## Sail-powered tanker for UK

By Raymond Snoddy in London

THE FIRST modern British commercial vessel to go to sea under partial wind power should sail into the North Sea early next year with the help of computer-controlled wingsails.

It is believed to be the first such use of sail power on a large modern commercial vessel in Europe.

Preliminary agreement has been reached between Rowbotham Tankships, a British-based tanker company, and Walker Wingsail Systems near Southampton for nine month sea trials of the auxiliary propulsion system.

The plan is to fit the aerofoil sails which give twice as much thrust as cloth, to The Oilman, a 1,560 dwt tanker, which is at the moment on dry six months old.

Although the financial details have yet to be agreed, the plan is that Walker Wingsail Systems will install a system costing about £160,000 (\$247,000) at no charge and will receive a proportion of the fuel savings.

"Depending on where the ship sails and the wind conditions, I would expect fuel savings of between £50,000 and £80,000 a year," says Mr John Walker, founder and managing director of Walker Wingsail. The payback period for the system, he says, could be as little as two years.

Fuel accounts for 40-50 per cent of a modern vessel's costs and Mr Walker estimates his wingsail system can save about 30 per cent of fuel costs. The rigid sails are made of Kevlar, a moulded plastics composite.

The Japanese have been experimenting with auxiliary sail power for several years, and there is a U.S. ship using a large cloth sail. Walker Wingsail has also been holding serious talks with F.T. Everard, one of Britain's leading shipowners.

Mr Walker, who combines a training as an aeronautical engineer with a love of sailing, says he believes that the British technology is the most advanced produced so far.

At the heart of the system is a purpose-built microprocessor which automatically controls the set of the sails to take advantage of any wind available and which links the sails and the conventional power system.

"The control is completely automatic and absolutely no training is needed to operate the system," says Mr Walker, who has been working on wind power for nearly 15 years.

The total investment in the project is around £1m. Captain Keith Barnett, a director of Rowbotham, which is a wholly-owned subsidiary of Inagran of New Orleans, said the idea merited further investigation and he was "cautiously optimistic" that the project would prove viable.

Mr Walker says his wingsails could be an important safety device - providing basic power if the main power system of a ship failed.

Last month Prutek, the high-technology venture funding subsidiary of Prudential Assurance, said it would be investing £125,000 in the wingsail project after evaluating a 7.5 metre wingsail research craft built by Walker Wingsail.

Mr Derek Allam, Prutek chief executive, said that although it was an unusual investment for Prutek, "there is every indication that such alternative methods of propulsion have exciting prospects."

## IH denies farm sale rumours

By Paul Betts in New York

INTERNATIONAL Harvester, the ailing U.S. farm equipment and truck manufacturer, last night denied rumours that it was negotiating the sale of its North American farm equipment business - one of its two core divisions with its U.S. truck operations.

Harvester said it had had discussions with other farm equipment companies in the U.S. and overseas on possible joint ventures, joint manufacturing and marketing agreements and would continue to have such discussions.

The company, whose stock had been actively traded in New York in the past 48 hours, was responding

to a flurry of market rumours about the sale of the farm equipment business.

The company said: "International Harvester is not engaged in negotiations with anyone for the sale of its North American agricultural operations."

The company also said it was unable to predict the eventual outcome of the joint venture discussions adding "there is no basis for speculation that any transaction is imminent." The company, whose stock has been trading sharply higher, said it knew of no news that would account for the stock activity.

Apart from the rumours about a possible deal involving the Chicago-based company, there have been some expectations on Wall Street that the company would report more moderate than expected losses for its latest three-month period ended December 31.

International Harvester lost \$1.01bn in its fiscal fourth quarter ended last October. For its latest fiscal year, the company's net loss totalled \$1.64bn.

Some analysts are predicting a loss for the quarter ended December of between \$150m and \$200m. Wall Street, Page 31

## Lockheed recovery

Continued from Page 1

Chief reason for the improvement in earnings was a sharp fall in interest costs, from \$196m to \$130m. With the help of substantial retentions - the company last paid a dividend on its common stock in the fourth quarter of 1980 - plus an equity issue earlier in the year, its shareholders' funds jumped from \$141m to \$247m over the year.

Long-term debt increased from \$757m to \$884m, mainly as a result of an increased investment in fixed assets and working capital.

The handed order backlog at the end of the year amounted to \$5.4bn, up from \$4.8bn in 1981. This excluded the \$600m contract to build the U.S. air force's new C-5B cargo aircraft.

## World Weather

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## Gulf prepares European withdrawal

Continued from Page 1

To add value to the company's stock, which like other oil company shares has been left behind in the current Wall Street bull market, Gulf has been buying back a substantial amount of its own shares.

Mr Lee said that since the buy-back programme was placed in the market last year, the company had bought 23m shares and had board authorisation to buy in another 7m shares.

When that is completed, Gulf will have reduced by 15 per cent its outstanding shares. But while the stock buy-back makes economic sense at present, Mr Lee emphasised that the programme was only viable as an interim action.

The priority at Gulf is to replace the company's domestic hydrocarbon reserves through discoveries or acquisitions. At one stage last year, Gulf offered to buy for \$5bn Cities Service, the large domestic oil company, but it had second thoughts and cancelled its bid.

Mr Lee said this week he had ordered a major change in exploration strategy. Considerable emphasis is now being placed in the frontiers, and the search for giant or elephant fields. He said that to continue searching in "the nook and crannies of the lower 48 states has

proven to be a stay alive strategy at best." Gulf wanted to do better than stay alive.

Thus, it was concentrating its efforts in the Alaskan frontier and in the new, highly promising offshore play in California's Santa Maria Basin and Santa Barbara Channel.

Nonetheless, the economies of the oil market have forced upon Gulf to cut back on capital spending programmes. Mr James Murdy, Gulf's senior vice-president of finance and planning, said the company spent \$3.7bn in capital expenditures last year, or \$600m less than 1981 capital spending. "Much of that cut came from U.S. exploration and production because that's where we've been spending the biggest chunk of our money," he said.

This year, Gulf expects to spend about \$3.5bn or a bit less than last year.

Much will inevitably depend on what happens to oil prices. Mr Lee was reluctant to make any detailed forecast except to say that oil prices were obviously heading down. Gulf led the latest cut in U.S. oil prices this week by lowering by \$1 a barrel the price it pays for U.S. crudes. On Tuesday, nine major domestic oil companies in the U.S. including Texaco and Shell Oil followed suit.

The worst possible picture contemplated by Gulf is a drop in oil prices to \$28 a barrel. Depending on what margins the company could retain in the market place, a drop in oil prices to this level could reduce profits by up to \$250m, Mr Lee suggested. In any event, even with a recovery in the U.S. economy and elsewhere, Gulf does not expect any dramatic pick-up in petroleum demand.

U.S. petroleum demand last year was nearly 20 per cent below its peak in 1978 and Mr Lee said: "We expect no increase over the next five years, despite some growth in real GNP." Natural gas consumption declined by 7 per cent last year. "He ended the year with 20 per cent of our producing capacity shut in, a factor which depressed earnings by \$50m, Mr Lee added.

Last year



## SECTION II - INTERNATIONAL COMPANIES

## FINANCIAL TIMES

Thursday February 3 1983

Venti-Axia

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U.S. EXPANSION HELPS TO LIFT SALES BY 16%

## Siemens boosts profits to record level

BY STEWART FLEMING IN FRANKFURT

SIEMENS, West Germany's leading electrical group, brought a three-year decline in its profitability to a halt in its financial year ended September 1982, boosting net profits from DM 508m to a record DM 738m (\$306m).

The figure is struck after increasing expenditures on pensions by almost DM 1bn. Siemens' previous earnings peak was DM 721m in 1978. Sales revenues for the year were DM 40bn.

In the first quarter of the current financial year despite stagnating sales of DM 8.9bn, profitability improved to DM 160m compared with DM 144m in the same period of 1981/2. Profit margins, moreover, were maintained at the level reached in the last quarter of 1981/2.

Financial factors such as, increased interest income and lower securities write-offs have contributed to the group's earnings recovery. The company's drive, however, aimed at raising productivity through cutting its workforce, trimming back product lines, and improving financial and stock controls, have also played a major part, helping the company to combat the recession in many of its markets.

IN A significant step to broaden its U.S. operations, Siemens has disclosed that it is buying from Gould, the Illinois-based electrical group, its distribution and controls division which has sales of DM 500m (\$202.5m). Siemens has also restructured its U.S. operations to give them greater independence.

The move would appear to reflect the company's decision to give greater priority to building up the U.S. operations. The problems which several major West German companies have run into with ambitious U.S. expansion

plans suggests, however, that Siemens is unlikely to abandon its traditionally cautious approach to developing new markets.

Questioned about the company's U.S. strategy, Dr Karlheinz Kaske, the chief executive, said that in spite of recent acquisitions Siemens was still very small in a market which accounts for half the world's electrical equipment market.

With the Gould acquisition, Siemens's sales revenues in the U.S. have reached DM 3bn, com-

pared with around DM 160m a decade ago.

The new divisional structure divides the U.S. operations into four: communications, medical systems, components and Siemens-Albis which makes turbines and electrical equipment, mainly for industry.

The newly acquired Gould operation will be managed by Siemens-Albis which makes turbines and electrical equipment, mainly for industry.

Commenting on the sharp rise of 18 per cent in its sales revenues for the 1981/2 financial year, Siemens makes it clear that exceptional factors, in particular the booking of sales and the consolidation of Siemens-Albis in the U.S., explain much of the increase, and that without these items sales grew by only 6 per cent.

have been handed over to the West German post office for testing.

Thus according to Herr Ernst Gerhardt the senior sales executive in the division, the company feels it is successfully making the change from analogue to digital technology in the public switching equipment market.

In the company's data processing division, too, losses have been very sharply reduced Dr Kaske said. Data processing remains, however, a major challenge for the company if it is to secure a bigger share of the growing office equipment market.

Equally important for the future will be Siemens' ability to build successfully upon its position in the fast-growing private telephone and office equipment markets which will require faster and more flexible reactions to changing market conditions.

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Market reaction, Page 31

## Sony halts building of U.S. TV plant

By Jurek Martin in Tokyo

SONY, the Japanese electronics group, announced yesterday that it was suspending construction of its newly completed U.S. colour television plant on the outskirts of Columbia, the capital of South Carolina.

The company said the decision was the result of slack consumer demand, brought on by the recession in the U.S. and in South America, which was also to have been supplied from the new plant.

Sony implied that market conditions would determine when work on the plant would be resumed. It said it had commitments to the state government and had no intention of abandoning the facility.

The decision comes as something of a blow to Sony's pride, though financial considerations clearly prevailed. Few, if any, Japanese companies have been so motivated as Sony by the philosophy that it is best to produce goods in the markets in which they are sold - as its operations from South Wales to California testify.

The company's ¥4.5bn (\$18.7m) investment in South Carolina was announced in September 1981. Its plan was initially to produce 20,000 sets a month, starting this spring.

Sony's other U.S. colour television factory, in San Diego, California, was established in 1972, and produces 750,000 colour sets a year, plus picture tubes.

Last year, Sony sold 850,000 colour TVs in the U.S., the same as in 1981. The company has a sizeable inventory backlog and clearly concluded that production in Columbia would only have compounded the problem, especially since South American demand is too weak to take up the slack.

Furthermore, Sony's 1982 annual report, released this week, points out that U.S. demand is shifting to smaller, cheaper colour TVs. Both the San Diego and the Columbia plants are designed to manufacture larger Trinitron sets of 17 inches and upwards.

## Dunlop keeps 25.5% of Pegi Malaysia in new agreement

BY CHARLES BATCHELOR IN LONDON AND WONG SULONG IN KUALA LUMPUR

DUNLOP HOLDINGS, the troubled UK tyre group, will retain a 25.5 per cent stake in its Malaysian operations under a revised agreement with Pegi Malaysia Berhad announced yesterday.

In a deal, announced last July, Dunlop intended to dispose of its entire 51 per cent stake in Dunlop Malaysian Industries Berhad for £73m payable over two years. It will now receive £58m (\$88.1m) in a lump sum after completion, which is expected to take place at the end of March.

"It is a better deal," said Mr Roy Marsh, corporate affairs director. "We have got the money up front". Dunlop's shares yesterday rose 2p to 47p valuing the company at £87.8m.

The two companies have decided on these changes because of financial constraints on Pegi, an investment group which could be required to buy out the 49 per cent minority on the same terms.

Pegi is also keen that Dunlop, which under the original agreement would have continued to provide management services, technical aid

and trade mark rights, should retain an equity stake, said Mr Marsh.

In retaining a 25.5 per cent holding, Dunlop is still well within the limits set by the Malaysian Government, whose Bumiputra policy aims at reducing foreign holdings in local companies to 30 per cent.

The stake in Dunlop Malaysian Industries will also give the UK group a basis for other joint ventures in the Far East, Dunlop said. "Although Malaysia has gone through a mini-recession we think there are growth prospects there," said Mr Marsh. "This may mean growth rates of 4 rather than 7 to 8 per cent under the national plan, however."

Dunlop hopes to use the £58m cash proceeds for general corporate financing purposes and should be able to save £6m on financing charges annually.

Exchange rates have moved in Dunlop's favour since the original deal which would now be worth £86m, an increase of £13m.

Lex, Page 22

## Bank of Helsinki plans issue

By Lance Keyworth in Helsinki

BANK OF HELSINKI, the Finnish commercial bank, reports a "relatively good" year in fiscal 1982. It foresees a similar result in the current year - the 70th year of the bank's activities - which will be marked by a rights issue.

The deposit total, including cheques, accounts and deposits in foreign currencies, increased, in 1982 by 10.8 per cent to FM 3,150m (\$562m). The profit after tax, after depreciation and provisions, the profit increased by about 25 per cent. The dividend will be maintained at 12 per cent.

Subject to the approval of the annual general meeting on March 8, Bank of Helsinki will launch a two for five rights issue, raising the share capital from the present FM 105m to FM 147m. Five old shares will receive an entitlement to one new share at FM 24 and one bonus share. The average price of the bank's shares on the Helsinki Stock Exchange in 1982 was FM 34, and the range FM 20 to FM 40.

## Name changes at Interfood

By John Wickes in Zurich

INTERFOOD, the Lausanne-based coffee and chocolate group, has changed its name to Jacobs Suchard. The original company, whose two main operating subsidiaries were the Suchard and Tobler chocolate concerns, had last year taken over Jacobs, Europe's leading coffee roaster. The move gave the Jacobs family a controlling interest in Interfood.

Mr Jörg von Wyss, the general manager, said the merged company expected net profits of over Sfr 79m for 1982.

## Arlabank earnings increase by 15%

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

ARLABANK, the Arab Latin American consortium bank, lifted 1982 net profits by 15 per cent to \$18.6m.

This is after an unchanged payment of \$4.5m into the reserve for portfolio protection and against the background of a very modest increase in total balance sheet footings. These rose only 4 per cent to \$2.2bn.

The bank has 57.3 per cent of its loan portfolio in Latin America, but Mr C. J. MacGillivray, its senior representative in London, said yesterday that its ratio of non-performing loans to total assets was still less than 1 per cent.

Mr MacGillivray said that the bank has had to work harder for its funds since the Latin American cri-

sis, but flatly denied that it had experienced problems in the inter-bank market. "We never did pay a premium in the Eurodeposit market, and we won't," he said.

But the bank is taking defensive steps. It is to increase its capital by \$25m to \$225m and is to restructure its interests under a new holding company in Bahrain.

The present head office in Lima will become a subsidiary, while the bank as a whole will come under the supervisory ambit of the Bahrain Monetary Authority.

Arlabank has improved its liquidity position. Cash and near-cash deposits almost doubled last year to \$383m, while its medium-term loan portfolio grew slowly to \$550m.

## ICI and Marley to merge PVC sectors

BY BRIAN GROOM AND CARLA RAPOPORT IN LONDON

IMPERIAL Chemical Industries and Marley, a UK building products group, said yesterday that they were negotiating a merger between their loss-making British PVC processing subsidiaries.

ICI told its 1,150 workers involved that they would have to take a pay cut as part of the deal. If the merger failed to go through, their factory at Hyde, Manchester, would almost certainly have to close.

A new company called Weston Hyde Products will be formed from ICI Hyde Products and Marley's Wallington Weston subsidiary. It is expected to have sales of about £55m (\$84m) when it starts trading, probably in the second quarter of

1983, giving it a dominant position in this depressed sector.

Wallington, based in Frome, Somerset, uses polyvinyl chloride to make plastic sheeting for upholstery and furniture. ICI's subsidiary, turns PVC into wallcoverings, sheeting and coated fabrics.

This is the third major rationalisation in Britain's PVC sector in the past eight months. In December the Bernard Waddle Group bought Stora's Industrial Products, a PVC processing subsidiary of Turner & Newall, resulting in the loss of about 650 jobs. Last June ICI and British Petroleum agreed on a swap of plastics capacity, which resulted in BP pulling out of the PVC market.

## NORTH AMERICAN RESULTS

## Hiram Walker moves ahead

BY OUR FINANCIAL STAFF

HIRAM WALKER Resources, the Canadian distiller, gas utility and natural resources group, has reported net profits for the first quarter ended December 31 of C\$48.7m (US\$36.6m), or 70 cents a share, against C\$37.1m, or 64 cents a share, earlier. Revenues were C\$995.9m against C\$932.6m a year earlier.

The improved results were largely due to increased operating income in the distilled spirits and Canadian natural resources segments where increased prices more than offset declining volumes.

The company, formed three years ago by the merger of Hiram Walker-Gooderham and Worts into Consumers Gas, reported depressed earnings for the year ended September 1982 of C\$1.43 a share on revenue of C\$3.4bn.

After slipping back earlier in the year, income from North American

Philips' continuing operations rose from \$27.9m to \$29.7m or \$2.14 a share in the final quarter of 1982. The increase stemmed from tax adjustments, lower interest costs, and improved results from the consumer electronics segment, partially offset by declines elsewhere in the business. The U.S. company is 81 per cent owned by the Dutch parent.

For the year as a whole income from continuing operations declined by 6 per cent to \$73.5m with declines in the electrical and electronics components and consumer electronics segments.

Fourth quarter sales slipped from \$906m to \$850m, but were marginally ahead for the year as a whole at \$3.2bn.

Lower annual profits for the third successive year are reported by Avon Products, the major U.S. cosme-

tics and fashion jewelry group, but the group expects 1983 results to show an improvement on 1982.

Net profit for the fourth quarter was \$83.6m against \$80.6m, making \$196.6m for the whole of 1982 against \$218.9m previously. Net earnings per share were \$2.75 against \$3.06 for the year and \$1.15 against \$1.34 for the fourth quarter, reflecting more shares in issue after the Mallicoed acquisition last March.

Sales totalled \$3bn for 1982 - up from \$2.61bn.

Despite a strong performance from its domestic operators, Scott Paper's net income fell from \$133.3m to \$74.5m in 1982, or \$1.61 per share. Net income in the final quarter plunged to just \$4.1m, compared with earnings of \$48.8m a year earlier.

## REEMTSMA TAKES LEGAL ACTION TO PROTECT CHEAP BRANDS

## Smoke signals herald price war

REEMTSMA, the Hamburg tobacco concern that leads the W. German market with some 28.9 per cent, has obtained two injunctions against BAT of Hamburg, a wholly-owned subsidiary of British-American Tobacco, to prevent interference with the sales of Reemtsma's new cheap brands of cigarettes.

On January 21, amid great fanfare, the price of Reemtsma's "West" cigarettes was cut from DM 3.80 a packet to DM 3.30 (\$1.34). The company's Herr Christian Vogel described the move as "a market offensive to maintain the position of the brand" at around 0.5 per cent of the market. Next Monday, the price of Reemtsma's almost forgotten Ju-no brand will be cut to DM 3.15 in shops.

In the first injunction, BAT is forbidden to offer incentives to vending machine operators not to stock West. In the second, BAT is forbidden to call on dealers not to carry the brand.

BAT said yesterday that it had made attempts to take over empty "vending" machines for its own brands, such as HB, the market leader, which are more expensive and offer operators a better return.

Dr Hermann Feldgen of BAT admitted that some company representatives "might have stepped out of line," but said BAT's marketing policy was no different from that of Reemtsma or the other majors.

James Bachan says that the first blows have fallen in what West German cigarette makers fear could be a ruinous price war in a declining market.

Martin Brinkmann, Philip Morris and Reynolds. German concerns generally offer vending machine operators a premium to take a new brand.

This exchange might seem unimportant if vending machines were as few and as vandalised as in some parts of Europe. There are however 700,000 of them in West Germany and they accounted for more than 40 per cent of a market of over 100bn cigarettes last year. This is partly an inheritance from the 1950s, when it was easier to install machines than rebuild shops, and partly a response to the iron punctuality with which all German shops shut at 6.30 pm.

The spur for Reemtsma's offensive is the fall in the market for the five majors, to 108bn cigarettes last year, against 124bn in 1981. In 1982, sales through vending machines fell from 44 per cent of the total to 40 per cent.

What is worrying the big companies most, however, was the tenfold increase, to 4.3m units last year, of sales of "no name" cigarettes, which still sell for as little as DM 2.90 a packet.

These are produced by 24 small companies, led by the Austrian tobacco monopoly, whose Munich subsidiary, Münchener Austria, turned over to cheap cigarettes last year when its "Milde Sorte" brand began to lose its place.

This change in smokers' habits is directly attributable to a 39 per cent increase in tobacco tax, introduced by the former Social Democrat-Liberal coalition, in an attempt to plug a hole in its budget last summer.

The tax was a failure. It was designed to raise DM1.4bn in the budget year, but brought in only DM 900m, as smokers balked at an average 80 Pfennig increase, and either

gave up or turned to cheaper brands.

The tobacco industry has approached the Finance Ministry, now in Christian Democrat hands,

## WEST GERMAN CIGARETTE MARKET (% share)

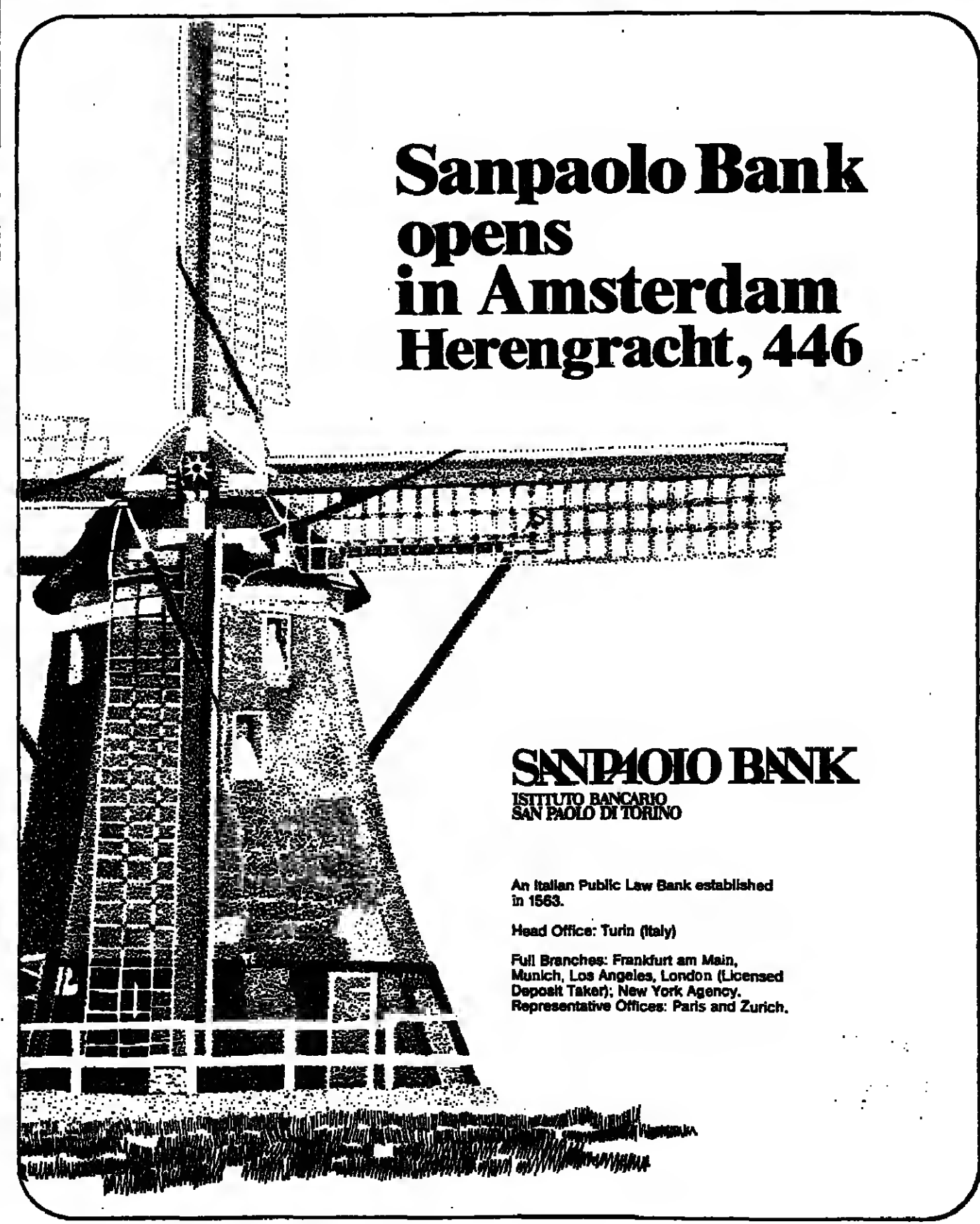
	1982	1981
Reemtsma	28.9	30.5
BAT	27.1	27.5
Martin Brinkmann	14.8	16.8
Philip Morris	14.8	14.5
Reynolds	10.6	9.9
Others	4.0	0.8

Source: Die Zeit

for special treatment when an increase in VAT of 1 per cent goes into force in the summer.

Philip Morris and Reynolds have improved their position because of the growing popularity in Germany of "American" cigarettes - Marlboro and Camel. Others in the industry fear that the market could fall into complete disorder this year. BAT's Dr Feldgen said yesterday: "We are now in a fiercely competitive situation. This isn't a young ladies' college now."

## Sanpaolo Bank opens in Amsterdam Herengracht, 446



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der österreichischen Sparkassen  
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— Girozentrale —**Kuwait Foreign Trading Contracting**  
and Investment Co. (S.A.K.)**Landesbank Rheinland-Pfalz**  
— Girozentrale —**McLeod Young Weir International**  
Limited**B. Metzler sohl. Sohn & Co.**  
Morgan Guaranty Ltd**Norddeutsche Landesbank**  
Girozentrale**Reuschel & Co.****Société Générale****Trinkaus & Burkhart****J. Vontobel & Co.****Westfälische Landesbank**  
Aktiengesellschaft**Al-Mai Group**  
Banca Commerciale Italiana  
Bank in Liechtenstein AG**Banque Nationale de Paris****Banque Worms**  
Bayerische Hypotheken-  
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Daiva Europe Limited**Deutsche Bank**  
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Deutsche Genossenschaftsbank**Enskilda Securities**  
Skandinaviska Enskilda Limited**First Chicago**  
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Limited**Standard Chartered Merchant Bank**  
Limited**Union Bank of Switzerland (Securities)**  
Limited**W. M. Warburg-Brinckmann,  
Wirtz & Co.****Yamaichi International (Europe)**  
LimitedCompanies  
and Markets**INTL. COMPANIES & FINANCE****Arabian Oil holds payout  
despite profit downturn**

BY YOKO SHIBATA IN TOKYO

ARABIAN OIL, Japan's only oil producing company, which has concessions in Saudi Arabia and Kuwait, posted a setback in its consolidated pre-tax profits of 20.2 per cent to ¥185.8bn (\$771m) in the year ended December 1982.

Net profits fell by 36 per cent to ¥1.7bn. Full year sales were ¥325bn, down by 3.8 per cent from the previous year. Profits per share for the year slipped to ¥34.63, from ¥54.12 but the company is paying an unchanged dividend of ¥30 per share.

During the year, sales of crude oil fell 6.2 per cent to 9.49m barrels. The company offset some of the fall in its crude oil sales by lifting sales of oil products to a total of 10.55m

litres, down by 2 per cent from the previous year.

Affected by both lower volume sales and the lower oil price, the total value of the company's sales in dollar terms fell 15 per cent. However, in yen terms sales were down by only 3.8 per cent to ¥325bn, due to the depreciation of the yen against the dollar.

The company was founded with support from Saudi Arabia (10 per cent shareholding) and Kuwait (10 per cent) and it has concessions in Khafuji oil fields in the neutral zone territory between the two countries. The company's higher repurchase costs of Khafuji crude oil from Kuwait and Saudi Arabia caused the cost to sales ratio to decline 7 per cent to 63.8 per cent.

**LB1 hopes  
for banking  
licence in  
Australia**

By Michael Thompson-Noel in Sydney

LOYD'S BANK INTERNATIONAL (LB1) is considering setting up an Australia-New Zealand trading bank in an attempt to help gain one of the ten foreign banking licences the Australian Government is expected to award later this year.

LB1 owns the National Bank of New Zealand, which has 196 branches and offices, and believes that a trans-Tasman bank proposal could win the approval of the Federal Australian Treasurer, Mr John Howard. Australia and New Zealand are already moving to forge closer economic relations.

Mr Eric Whittle, chief executive of LB1, stressed in Sydney yesterday that the trans-Tasman link was only one of numerous possibilities being considered.

Foreign banks have until May 31 to apply for an Australian licence, under a plan recently announced by the Government to open up the local market.

Mr Whittle said the international bank would introduce new skills, new capital, and increased competition and he was not impressed with claims that newcomers would simply skim the cream.

"You won't see great profitability among the new banks," he said. "We want to get into Australia because there is little doubt that one day it will be a powerful economic unit. Banks look to the long term."

Australian-owned equity in the new banking ventures was not necessarily a good thing, he maintained.

**Advance by  
Citicorp  
Australia**

By Our Sydney Correspondent

CITICORP AUSTRALIA Holdings, a 100 per cent-owned subsidiary of Citicorp of the U.S., boosted earnings by 22 per cent in the year to December 31, from A\$16.8m (US\$16.5m) to A\$20.6m.

Involved in a wide range of businesses, from merchant banking to money shops, the group is a prime contender for one of the ten Australian banking licences expected to be awarded by the Government later this year.

Business was virtually static last year, with net receivables finishing just 0.1 per cent higher at A\$1.63bn. The group's return on total assets last year was 1.12 per cent, which, it says, compares with an average of 1.9 per cent for finance subsidiaries of Australian banks.

Total income was 28 per cent higher, at A\$349m, while staff and operating costs were 21 per cent higher, at A\$544m.

Tax payments came to A\$12.2m, up 23 per cent. Total assets grew by A\$9m, to A\$1.84bn, and shareholders' funds rose A\$20m to A\$197m.

The directors said the group's progress was satisfactory, following its reconstruction in the mid-1970s.

**Partly-paid bonds fail in Japan**

BY OUR TOKYO CORRESPONDENT

JAPAN'S FOUR securities houses have discovered that the good business experienced with zero-coupon bonds has not been repeated in sales of partly-paid bonds.

Partly-paid bonds have been issued in the Eurodollar market, with 10 per cent to 30 per cent of the purchase price payable at the time of issue and the balance due around six months later.

From last December until a few weeks ago the expectation of falling U.S. interest rates and the yen's appreciation against the dollar encouraged the securities houses to attempt to rekindle the boom seen in "zero-coupon bond" sales a year ago.

The houses have been canvassing domestic investors, especially large corporations, to speculate on the bonds in the hope of foreign exchange gains

from the yen's appreciation and an increase in the price of the bonds by the time payment of the balance was due.

Since the end of 1982 securities houses have participated in several such issues as a lead manager or co-manager, and have taken a large proportion of the issues to place for Japanese subscribers. There are said to have been 17 placements worth \$1.73bn in January alone.

However, partly-paid bonds have received a cool response from Japanese investors because of a sudden increase in the value of the U.S. dollar against the yen, followed by the uncertain outlook for the dollar as a result of the U.S. Federal Reserve's failure to cut its discount rate, and the recent upward trend of Eurodollar interest rates.

Sales of the bonds in Japan have been extraordinarily

small, standing at less than \$100m, the Securities Bureau of the Ministry of Finance says.

The unplaced bonds have caused considerable difficulties to the securities houses, and most of the bonds seem to have been brought straight back to the Eurodollar market and have contributed to the depressed state of the secondary market.

A cool reception has also been given to sales of zero-coupon bonds, which were resumed on February 1, coinciding with a sharp fall in the value of the yen against the dollar.

The enthusiasm of Japanese investors was subdued partly because of a recent decision to postpone the Green card saver identification system for three years. Severe conditions attached to resumption of such sales also dampened the investor interest.

**Singaporean  
group in Thai  
joint venture**

By Jonathan Sharp in Bangkok

THAILAND has granted "promotional privileges," a package of tax and other concessions, to a new Thai-Singaporean joint venture which is being set up to build platforms and other heavy equipment suitable for the gas drilling programme in the Gulf of Thailand.

The partners in the venture are Thailand's Siam Gulf Corporation, which will hold 51 per cent of the initial registered capital of 50m baht (\$2.2m) and Singapore's Promet Pty, which will hold the remainder and also provide the technological know-how for the project.

The company, the first of its kind in Thailand, aims to start production in one year's time with the domestic market as the prime target. Union Oil of California, which is producing gas from the Gulf of Thailand, needs 13 new platforms for its 1983-84 operations.

The joint venture will be based in Thailand's eastern seaboard south-east of Bangkok,

**Agrico Chemical sets up  
Sri Lankan phosphate deal**

BY MEVYN DE SILVA IN COLOMBO

AGRICO CHEMICAL of the U.S. has joined the Sri Lanka Mining and Mineral Development Corporation in a \$40m venture to exploit the massive rock phosphate deposits discovered in Eppawala, south Sri Lanka, and to convert the state corporation will hold 51 per cent of the shares.

Agrico Chemical says that it will start constructing a factory in Trincomalee, the north-eastern port, to convert the insoluble rock phosphate to soluble phosphate chemicals, diammonium phosphate and

triple super-phosphate. The factory will have the capacity to process 585,000 tons a year of which all but 50,000 tons will be for export.

At the end of the first phase, which will take eleven months and cost \$3m, borne entirely by Agrico Chemical, the joint-venture will approach international leading agencies for loans. Only 20 per cent of the capital is in equity. Agrico Chemical will also participate in the construction of an 84-mile rail link between Eppawala and Trincomalee.

**Carrian denies Singapore sales**

The Carrian Group has made no decision to sell its properties in Singapore, according to Mr Ted Tan, the company's chief executive in the country. Reuters reports from Singapore.

Local reports have it that a decision on the sale of the properties was taken in the last few days and that Carrian was expected to realise HK\$600m (US\$92m), mainly from the sale of an office block and an undeveloped residential site.

In Hong Kong Wardley, the financial adviser to the Carrian Group, said the disposal of overseas assets is one of the proposals to meet Carrian's liabilities. It denied any actual sales yet in Singapore.

**Air-India chief forecasts  
record earnings this year**

BY R. C. MURTHY IN BOMBAY

AIR-INDIA, the country's flag carrier, has managed to stage a major fight back and turn losses into a long time to bite. Mr Raghu Raj says the company tried to improve its "product" by lifting its flight punctuality index, improving in-flight cabin service and cutting overheads.

The package helped Air-India to get back into black and make a net profit of Rs 100m last year. The break-even point for the airline dropped 1.5 per cent to 59.5 per cent in 1981-82 from 61 per cent the previous year. Its passenger load factor was 64.9 per cent in 1981-82 against 64.3 per cent previously and the overall load factor rose to 63.4 per cent in 1981-82 from 60.5 per cent the previous year.

Air-India formulated a three-pronged strategy to break out of the vicious circle: it took a calculated risk of reducing discounts on its fares so as to increase the yield per seat mile; it increased fares by 3 to 10 per cent, boosting earnings; and it finally stabilised world oil prices enabled the airline to control costs and oil price discounts now being offered are expected to cut operating costs further.

The average yield per passenger in the half-year to September 1982 was 15.8 per cent higher than in April to September 1981. As a result, there is a sea-change in route profitability. For years, the Gulf sector was the only source of profits. In the first half of 1982-83, even the highly competitive trans-Asian sector became, for the first time in many years, a paying proposition for Air-India. Similarly, with the India-East Africa route, Mr Raghu Raj says even the India-Australia services will break even soon.

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**VONTOBEL EUROBOONDINDIZES**

WEIGHTED AVERAGE YIELDS PER FEBRUARY 1 1983

	Today	Last week	Year's Low	Year's High
US\$ Eurobonds	12.14	12.16	12.07	12.16
DM Eurobonds (excluding)	12.14	12.16	12.07	12.16
YFL (Saver Notes)	7.88	7.70	6.07	7.43
Cent Eurobonds	13.21	13.10	13.05	13.11

J. Vontobel &amp; Co. Bankers, Zurich - Tel: 01-888 7111

**PSP & COMPANY  
(U.K.) LIMITED****P****Extract from Audited Accounts  
at 31st December, 1982**

	1982 GBP 000	1981 GBP 000
Paid-up Share Capital.....	15,000	7,500
Retained Profits.....	937	81
Subordinated Loan.....	6,211	5,236
Deposits.....	226,561	102,259
Loans.....	152,807	103,932
Total Assets.....	280,205	144,613
Operating Profit before Taxation...	1,391	407

The extracts above are abridged versions of the Company's full accounts on which the Company's auditors gave unqualified reports. The accounts for the year ended 31st December, 1981 have been filed with the Registrar of Companies, and the accounts for the year ended 31st December, 1982 are to be filed with the Registrar of Companies.

**PSP & COMPANY  
(U.K.) LIMITED**

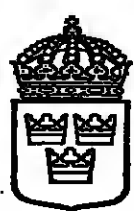
Registered Office:

14-18 Copthall Avenue, LONDON EC2R 7DD Registered in England No. 1502268  
Tel. 01-638 6433 Telex: 894818 FINBK-G Cables FINNINT LONDON EC2

Shareholders:

POSTFANIKKI, Helsinki • POHJOLA INSURANCE Co. Ltd., Helsinki  
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U.S. \$1,200,000,000

**Kingdom of Sweden**

Floating Rate Notes Due 1993

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 3rd February, 1983 to 3rd August, 1983 the Notes will carry an Interest Rate of 10.2% per annum and the Interest Amount per U.S. \$10,000 will be U.S. \$512.20.

Credit Suisse First Boston Limited  
Agent Bank**U.S. \$50,000,000  
Hapoalim International N.V.**

Guaranteed Floating Rate Notes 1986

For the six months

4 February 1983 to 4 August 1983

The Notes will carry an

interest rate of 10.1% per annum

Coupon Value US\$508.00

Listed on The Stock Exchange, London

Agent Bank — National Westminster Bank PLC, London



Companies  
and Markets

## INTL. COMPANIES & FINANCE

# Nokia quits Finland's forests

BY LANCE KEYWORTH IN HELSINKI

NOKIA, Finland's largest private sector company is moving further and further away from its beginnings in the timber industry.

It is already the leading electronics group in Finland, and is one of the country's most diversified groups. Its products range from high technology to diapers, and from cable-making machines to plastic floor coverings. Its markets span the globe, and it has achieved a market capitalisation putting it among Europe's top 300 companies.

Like many other large Finnish companies, Nokia began with wood, in 1865, and forest products is one of the eight divisions into which the company was reorganised at the beginning of last year.

After wood came rubber and cables, and the fusion of these three main sectors followed in 1966. Seemingly unending growth came subsequently, even during the economic depression of the mid-1970s, the worst that Finland has experienced since the war.

The eight divisions of the 1982 reorganisation took apart from forest products—rubber, cables, machinery, metal products, engineering, electronics and plastics. Each division was set up with its own subsidiaries and affiliated companies. A few subsidiaries not subordinate into the divisions make electric lamps and hunting rifles, as well as blades for woodworking machinery, and there is a printing house.

### Financial strength

Mr Kari Kairamo, president and chief executive of Nokia, sums up the company's present strategy as lying in growth, high technology, and internationalisation. "There were some doubts back in the early 1970s," he says. "Some of the management suggested that Nokia might be becoming too diversified, that perhaps we should concentrate on just a few branches and products. But by the depression of the mid-1970s we felt that our original idea of expansion by diversification was correct. It gave us financial strength, evening out the fluctuations of sales and profits."

"There was always one division at least that was in a position to expand, to invest, or

to increase its research and development input. But, even more important, it gave us the possibility of taking what I like to call positive action. The opportunities for growth are hard to find in the world of today, so we should take them when we find them. We had a bit of luck, but we came through the depression. Diversification helped us to keep on a positive action course."

In 1976, at the bottom of the economic downturn, Nokia booked group sales of FM 2.17bn (\$400m), the profit was

we are concentrating on soft tissues and household papers, and the future is now a marketing rather than a production problem. In short, we're reducing the risks by securing our supplies in the forest products sector."

Nokia has acquired control of British Tissues and production units in Ireland and France. To secure its pulp supplies when its own pulp production is phased out in 1985, Nokia has a 24.5 per cent interest in Metsä-Botnia Oy, which is now doubling its pulp production

established in Finland. But Nokia maintains its lead in the electronics sector. Mr Kurt Wikström, managing director of Nokia Electronics, says: "Our sales volume curve has shown a constant rising trend since 1970, even during the depression years. Our thinking used to be shaped around the three Cs (computers, communications and controls). Now we've added a fourth C, components. We aim to be self-sufficient."

### Growth in electronics

The electronics division, the fastest growing of the eight divisions, has risen to third place in Nokia group sales, after forest products and cables. The takeover of Mobira Oy, which is the largest maker of mobile telephones in Finland, will push its sales up to over FM 1bn by the end of the year. Its research and development expenditure runs at over 10 per cent of sales.

Finnish economic policy is growth oriented. Since the population of the country is only 4.5m, continued growth must be export led. Nokia's foreign operations, exports and the activity of foreign subsidiaries combined, accounted for 52 per cent of group sales in 1981, compared with 32 per cent 10 years earlier. "Internationalism is now usually, though still not always, taken for granted," says Mr Kairamo. "We believe in adapting our international activities to the local markets. We're not out to blazon the name Nokia itself."

Many users of the Airam light bulb, for instance, may be unaware that Airam is a Nokia subsidiary. The same applies to the Sako hunting rifle in the U.S. and elsewhere, made by Oy Sako, part of the Nokia group. British Tissues was the principal sponsor of the European Open golf tournament at Hoylake in 1981, which went under the title, The Dixel Tissues European Open, after British Tissues' main brand name.

Nokia's studded winter tyres, however, still sell internationally under its own name. So do its cable making machines and a couple of million pairs a year of rubber boots and shoes. "We are an international corporation, but we are not about to become a multinational corporation, at least not now or in the near future," says Mr Kairamo.

'Nokia's strategy lies in growth, high technology and internationalisation,' says Mr Kari Kairamo (left), chief executive of the diversifying Finnish forest products group, which has shown growth even at times of severe economic depression



FM 34.2m (\$64m), and the dividend distribution 8 per cent. In 1981, sales came to FM 5.9bn, yielding a net profit of FM 57m, and the dividend was 11 per cent on a share capital of FM 327.8m. Sales rose a further 13 per cent in 1982, to FM 6.7bn, and profitability is said also to have risen.

Nokia's investment budget for this year is FM 810m—compared with FM 500m in 1982—with research and development accounting for FM 260m.

The application of Nokia's philosophy can be seen in the forest industries division. "The traditional part of the forest industry of Nokia is dying," says Mr Simo Vuorilehto, managing director of the division. "We're moving further and further away from the forest."

"We'll probably sell our last sawmill this year, and we're phasing out our own pulp production. In the paper branch

capacity to 800,000 tonnes a year.

Mechanical pulp production is a heavy consumer of energy, so Nokia has bought into several power facilities, including TVO Power Company, the nuclear power station in Oikiluoto on the west coast of Finland. With its own pulp production running down, Nokia thus has power to spare for Finnish Chemicals Oy, which it bought when it came on the market recently. Finnish Chemicals is a heavy user of power and Metsä-Botnia needs chlorine for bleaching its pulp. Nokia started designing computers in 1972. On May 25 last year, Telenokia Oy, a subsidiary of the electronics division, delivered the first fully digital public telephone exchange in Europe to the northern Finnish town of Kokkola.

The division is up against considerable competition in its own backyard. International heavyweights like Ericsson, IBM, Siemens and ITT are

All of these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

January, 1983

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U.S. \$50,000,000

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Z-BANK OF VIENNA

(Founded as a savings institution by resolution of the City Council of Vienna)



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Bayerische Landesbank Girozentrale

County Bank Limited Crédit Lyonnais

Manufacturers Hanover Limited

Orion Royal Bank Limited

S. G. Warburg & Co. Ltd.

Bank of Tokyo International Limited

Banque Nationale de Paris

Citicorp International Bank Limited

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Salomon Brothers International

Yamaichi International (Europe) Limited

The issue price of the Bonds is 100 per cent. The Bonds have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Bond.

Interest is payable annually on 15th February, the first payment being made on 15th February, 1984.

Full particulars of the Bonds are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 17th February, 1983 from the brokers to the issue:

Cazenove & Co.,  
12 Tokenhouse Yard,  
London EC2R 7AN  
3rd February, 1983

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on 31st January, 1983, U.S.\$62.64

Listed on the Amsterdam Stock Exchange

Information: Pierson, Holding & Pierson N.V.,  
Herengracht 214, 1016 BS Amsterdam.



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The relevant interest payment date will be  
29th APRIL 1983

Bankers Trust Company, London  
Fiscal Agent

All these Securities having been sold, this announcement appears as a matter of record only.

New Issue

January 1983

# CNT

## Caisse Nationale des Télécommunications

ECU 125,000,000 Notes and Bonds

comprising

ECU 35,000,000 12 per cent. 1983-1986 Notes
ECU 35,000,000 12.25 per cent. 1983-1989 Notes
ECU 30,000,000 12.375 per cent. 1983-1992 Bonds
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Crédit Industriel d'Alsace et de Lorraine Crédit Industriel et Commercial Crédit du Nord Credito Italiano Daiwa Europe Limited  
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## UK COMPANY NEWS

## Henlys losses trebled in year

By Our Financial Staff

HENLYS, the motor distribution group, has been hard hit by branch closures and group reorganisation in the 12 months ended September 30 1982. Following sharply increased midway losses of £2.45m, against £0.67m, the re-tax deficit for the year reached £5.91m - more than treble the previous year's £1.92m.

Most of the deterioration in the group's performance was accounted for by its motor trading activities where there was further streamlining of operations in the second half. A total of 21 locations, which were unprofitable or where market area overlapped with continuing branches, were closed in the full year.

Despite the closures, Henlys sold nearly as many new cars as in the previous year. Group turnover, excluding car tax and VAT, moved up from £194.1m to £208.6m. However, there was a further substantial fall in margins, reflecting the very competitive market conditions experienced in most of the group's franchises.

The directors are recommending only a nominal dividend of 0.1p per share for the year. Previously payments totalled 6p split equally between the interim and final distributions.

Trading loss for the period was £2.58m as against a profit of £0.74m last time, which was struck before interest and stock finance charges amounting to £3.35m (£2.60m). Credits were lower at £2,000 (£22,000) after writing off ACT of £880,000 (£986,000) while extraordinary credits came to £377,000 (£361,000).

Costs of £1.88m (nil) directly related to closures and reorganisation have been included in extraordinary items. As a result of the group's poor trading performance, its financial position deteriorated during the year, although the impact was substantially offset by property sales - where extraordinary profits of £2.88m were made on proceeds of £3.75m.

Ray Maughan looks at a major retail group's bid for the catalogue sales market

## Sears Holdings posts a mail order challenge

SEARS HOLDINGS, one of Britain's leading retail groups, has been considering a move into the mail order market for the best part of a year. This week it has unveiled its plans to take a minority stake in a new company which it hopes, will successfully challenge the leaders in the industry.

To form the new company, Sears wants two of the smaller mail order operators to surrender their independence and join it in the quest for what is called a "new force" in the sector.

Its proposals are these: Sears will inject £16m (£25m) of new capital into its new venture Newco, in return for a 20 per cent holding. Sears wants Gratian and Empire Stores (Bradford) to subscribe to Newco through a direct share swap on terms which would give Gratian shareholders a 44.8 per cent stake in Newco and former Empire shareholders a 32.6 per cent holding.

Sears already owns 7.05 per cent of Empire and a handful of shares in Gratian. Converting these holdings into the new company, Sears would control 24 per cent of Newco which, it estimates, would command 16 per cent of the £2.2bn mail order market.

These proposals are in outline form only and Sears plans raise as many questions as they answer. The issue which the three companies must address are:

● Will Newco run into a Monopolies Commission reference?

● Will shareholders in Gratian and Empire accept the Newco plan?

● What would be the effects on employment in Bradford, home of both Empire and Gratian?

● What has persuaded Sears - successful owner of such cash generating retailers as Selfridges, Wallis Shops, the British Shoe Corporation chain and the William Hill betting shop operation, to enter a business whose root is the costly provision of credit to home shoppers?

● Why does Sears shun the chance of bidding for both Gratian and Empire outright?

The last two questions are the easiest to answer. A bid for both companies would cost £100m, 00 Sears estimates, which would just about drain its cash resources.

Instead, for £16m down, Sears buys a fifth of Newco (let us hope it thinks of a better name) with a future option of buying more if the newcomer gets a quote and when

Sears has properly tested the temperature of the mail order market.

The attractions for Sears of mail order itself are not quite so obvious. Mail order is one of the biggest hidden employers in the British economy. The Monopolies Commission found, when examining the industry at the time of Great Universal Stores' £37m bid for Empire, that no less than 4.8m people (around one in 12 of the population) acted as agents for one or more mail order companies.

Mail order companies have to give bounteous credit to customers and try to match this with trade terms from its suppliers. In general, it gets this equation right but as Henry Cooke Lumsden, the Manchester stockbroker firm, discovered two months ago, cover is not always available.

Last year, Henry Cooke found, Gratian's stock was 21 per cent of its turnover, up from 14 per cent on the previous year. Rumours that Gratian has overbought from the Far East abound and the least that should be said is that the stock turn at Freemans, a leading South London company with a 13 per cent stake in the market, was 15.7 per

cent last year. At Empire the turn was only 12.1 per cent.

It is a big market, worth £2.2bn in 1981 terms, but neither Gratian or Empire can claim to have succeeded in it recently. Empire lost almost £2m in the six months to last August and says that it will be in the red for the year as a whole.

It is getting the position straight, says the chairman, Mr John Gratwick, but better controls of debtors, the agency systems and stocks will not be enough to pull Empire round before the second half of the current financial year which is just starting.

Gratian's interim profits to end July fell 62 per cent to just £1m, largely as a result of high inventories, warehouse modernisation and rationalisation costs. A restructuring of joint warehousing arrangements is clearly one card Sears must wish to play and reductions must be a consequence of Newco's creation.

Gratian and Empire employ some 8,600 direct staff between them, half of which is in warehousing. Both operations are in or near Bradford and, although Gratian has been modernising fast, Empire offers the unused space and claims

the efficiency to make integration on one site a feasible option for Newco management.

The Monopolies Commission found indications, if not definite proof, of economies of scale in the mail order business, but also examined the probability that mail order was losing its share of the total retail market - down from 8.3 per cent to 5.8 per cent between 1979 and 1981 - through the increased competition from stores and, perhaps, hypermarket operators.

Sears has clearly examined the distribution advantages of pushing its own brand names through the agency network - clothing and shoes, the Commission found, are among the biggest mail order items - and likes the potential. It must also be looking further ahead. What if agents, and their attendant debt risks, could be side-stepped? What if the expense of producing a thick catalogue, which ties the industry into fixed prices for six months, could be avoided? Sears, as much as any other retailer, knows that telecommunications electronics should give the shopper ample opportunity to order goods from a television display in the not too distant future.

## Increased losses at Quest Automation

By David Dodwell

QUEST AUTOMATION, the computer systems company, has unveiled pre-tax losses of £1.88m (£2.8m) in the six months to August 31 last year. This compares with losses of £1.48m in the comparable 1981 period.

In an unaudited statement prepared for shareholders, who are being asked to approve what amounts to a joint venture with Arab-backed interests, Mr Tony Abel, Quest chairman, blamed "disappointingly low" order levels for the losses.

Mr Abel added that orders had picked up in the UK, West Germany and Northern Europe, but the recovery was not expected to be sufficient to eliminate losses at the year end.

The losses were made on sales of £5.05m, almost 17 per cent up on the £4.33m for the comparable period in 1981.

Just over two weeks ago, Mr Abel announced a deal involving a much-needed cash injection of £2m in which 51 per cent of the share capital of Quest's principal subsidiary, Quest CAE, would be transferred to Gaborpharm Transducers and United Technologies Massachusetts UK.

These two private companies specialise in the design, manufacture and marketing of transducers. Principal shareholder is the Arab Research and Development Trust, whose UK representative is Mr Sead Gabor.

The collapse in October last year of government-backed merger talks with Rascal Redas and Compels left Quest with an urgent need to find fresh funds.

## Privatisation of UK ports to raise £22m

By Andrew Fisher, Shipping Correspondent

THE GOVERNMENT will raise some £22m from the sale of half its share in Associated British Ports, the country's largest ports group with over a quarter of the market.

The price is far less than the £40m or so some analysts had expected, but Mr Keith Stuart, ABP's chairman, said: "It is a fair price, reflecting current profitability as shown in the 1982 results."

Asked if it was fair for the UK taxpayer, Mr Hugh Ashton, a director of merchant bank J. Henry Schroder Wagg, answered: "I think so."

The bank has been advising the government on the sale and Mr Ashton said the price did not reflect special caution after the failure of last year's Britoil privatisation.

The Britoil sale, which was by tender offer, unlike previous fixed

price arrangements, resulted in only 27 per cent of the available shares being taken up. Their price has since fallen sharply.

A year ago, the government was criticised for underpricing the fixed price offer of shares in Amersham International, the radioactive-isotope company. Here, the investor response was huge and the shares climbed.

ABP, formerly known as the British Transport Docks Board, is currently profitable but suffered badly in 1981 from both recession and labour disputes at Southampton, its major port. These have now been sorted out.

The 19.6m shares in ABP, 40 per cent of the total, will be offered to investors at 112p a share on Wednesday, February 9. Employees - ABP has reduced its labour force by

2,000 to 9,250 over the past two years - will be able to acquire up to 1m shares free.

Pre-tax profits for 1982 of ABP, which operates 19 ports around the UK, are estimated in the offer prospectus at £2.8m 00 revenues of £149.5m.

This takes account of recent payments by British Steel for future use of Port Talbot in South Wales and of ABP payments into its pension fund and into British Rail to settle liabilities under an employees' travel scheme.

Before these adjustments, the 1982 profits emerge at £5.4m. This compares with a £10.3m pre-tax loss in 1981, as the effects of recession combined with the labour problems, and a profit of £11.5m in 1980, well down on the £22.4m of 1979.

ABP is making no forecasts for

1983 and says there is no evidence of an overall economic upturn. But when one occurred, Mr Stuart said, "the potential effect on profitability is very exciting indeed."

He added that ABP could handle a much higher volume of business with no significant rise in costs. Last year, cargo handled at its ports totalled over 78m tonnes.

The prospectus states that at least 7p in dividends will be paid for 1983 if profits "turn out broadly similar to the adjusted profits for 1982."

This would cost £2.8m out of the £2.8m profits after tax of £3.9m. ABP's government debt of £81m has been cancelled ahead of the sale, for which underwriting by Schroder Wagg and Kleinwort, Benson began yesterday. Brokers to the issue are W. Greenwell and Cazenove. Lex. Page 22

## Row over control of Charles Hill board

By David Dodwell

MR ALEXANDER Johnstone, who was due to be appointed chairman and chief executive of Charles Hill of Bristol following its merger with Kennedy Smale in November last year, will now not be joining the board, "due to differences which have emerged."

Charles Hill is a ship-repairing and engineering group that has been reporting losses for the past four years. It was hoped that with financial backing from various institutions it could return to profitability through a merger with the larger, and profitable, Kennedy Smale group.

Kennedy Smale, an electro-mechanical, telecommunications and knitted-gloves manufacturer with growing property interests, is headed by Mr Johnstone.

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## Public Works Loan Board rates

Years	by EPT	As maturity	Non-quota loans A* repaid	As maturity
Up to 3 years	111	111	121	121
Over 3, up to 4	111	111	121	121
Over 4, up to 5	111	111	121	121
Over 5, up to 6	111	111	121	121
Over 6, up to 7	111	111	121	121
Over 7, up to 8	111	111	121	121
Over 8, up to 9	111	111	121	121
Over 9, up to 10	111	111	121	121
Over 10, up to 15	121	121	121	121
Over 15, up to 25	121	121	121	121
Over 25	121	121	121	121

\* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only

## M. J. H. Nightingale &amp; Co. Limited

1982-83	High Low	Ass. Int. Ind. CULS	Prices Change	Gross Yield	Fully P/E
137 120	Ass. Int. Ind. CULS	154	+2	6.4	8.0
154 77	Ass. Int. Ind. CULS	67	+1	10.0	6.5
74 57	Airsprung Group	67	+1	6.1	7.6
46 38	Armstrong & Rhodes	37	+1	4.3	11.0
121 107	Bardon Hill	231	+1	11.4	3.9
231 190	CCIL Type Conv. Prod.	121	+1	15.7	12.4
230 240	Cordis Group	242	+1	17.2	7.3
96 55	Deborah Services	55	+1	6.0	10.8
77 79	Frank Hovell Frd. 87	79	+1	8.7	11.3
83 81	Frederick Parker	81	+1	6.4	9.3
35 35	George Blair	35	+1	7.3	8.7
100 75	Ind. Precision Castings	75	+1	7.3	9.6
136 100	Jas. Conv. Prod.	136	+1	15.7	11.5
129 94	Jackson Group	129	+1	7.5	5.8
175 111	James Burrough	175	+1	8.5	5.8
260 168	Robert Jenkins	172	+2	20.0	11.6
167 115	Torday & Carlisle	115	+1	5.7	9.8
29 21	Unilock Holdings	29	+1	0.46	1.8
255 214	W. S. Yates	255	+1	14.5	5.7

Prices now available on Prestel page 49146.

## Edelman drops Rico Act suit in Canal bid

By David Dodwell

MR ASHER EDELMAN, the U.S. businessman battling to wrest control of the real estate company Canal-Randolph from Sir Walter Salom of Rea Brothers, the London merchant bank, has withdrawn suits filed against Sir Walter under the Racketeer Influences and Corrupt Practices (RICO) act.

The suit under the RICO Act had created an aura that I preferred not to create," Mr Edelman said. Suits filed in the Delaware Court alleging violations of federal securities laws by Sir Walter, Rea Brothers and a number of investment trusts managed by them, have not been withdrawn.

Rea Brothers' lawyers are putting the finishing touches to dispositions related to these cases, which will be presented by Mr Edelman's lawyers to the Delaware Court in the next few days.

Mr Edelman added: "If we can gain control of the company without going through the whole court motion, then we would accept that."

Commenting on the rejection on Tuesday of a \$70 a share offer to Canal-Randolph stockholders represented by Montagu Investment Trust, Mr Edelman said: "I don't call their response a complete rejection. It seems implicit that they are calling for further talks."

## DRG to collect £19.5m for South African arm

By Ray Maughan

DRG, the UK paper and packaging group, has agreed to sell its interests in Southern Africa to Kohler, a quoted subsidiary of General Mining Union Corporation, for £19.5m (\$30m) payable in cash.

Taken together with DRG's current borrowings in Southern Africa, the disposal is expected to cut the group's indebtedness by some £30m. Its borrowings at December last year is not thought to be markedly different from the level of net debt of just over £80m shown at the end of 1981.

Kohler, a major force in the South African packaging industry, is buying assets which produced net profits of £1.5m last year on the first-in-first-out method of stock

valuation. On a UK accounting basis, profits would have been lower.

The South African business lost £2.4m in the first half of last year which was cut to £1.7m for the year as a whole. The nine companies in Zimbabwe have shown a healthy level of profitability but remittances to the UK, limited to 50 per cent of the attributable surplus, also attract a 20 per cent withholding tax.

DRG said yesterday that the sale provides a "lot more financial elbow room" for further related U.S. or European acquisitions, although nothing immediate is planned, and brings to a halt the recent disposal programme.

## Vantona extends offer

VANTONA, the Manchester textiles group, is extending its £18m bid for Carrington Viyella for a further week to February 9 in an attempt to gain 90 per cent level of acceptance.

Acceptances have been received from the holders of 155m shares or 87 per cent of the equity, N.M. Rothschild announced yesterday. More than 9,800 shareholders - some 73 per cent of the 13,300 total - have accepted the offer.

chief executive, said he was "very relaxed" about the prospects for success.

"We are still receiving acceptances at a good rate," Vantona said. "There is no sign of opposition from anyone except Joe Hyman."

Mr Hyman, who holds nearly 7 per cent of the shares, said yesterday he would have expected Vantona to have gained a higher level of acceptances given the support of major shareholder TCI and of the institutions for the deal.

## RESULTS IN BRIEF

## TR CITY OF LONDON TRUST

Investment trust	1982	1981
Half-year to Dec 31	1982	1981

Pre-tax revenue	2,96m	1,79m
Tax	87,000	594,000
Dividend	131.5p	105.5p
NAV per share	131.5p	105.5p

## WELLMAN

Thermal and mechanical engineering	1982	1981
Half-year to Sept 30	1982	1981

Sales	17,13m	15,71m
Pre-tax profit	1,21m	41,03m
Attributable	219,00m	111,00m
Earnings per share	1.43m	300,80m
Dividend	10.85p	2.25p
Loss		

## WESTMINSTER PROPERTY GROUP

Property development and investment	1982	1981
Year to Sept 30	1982	1981

Sales	1,29m	1.3m
Pre-tax profit	248,00m	431,00m
Attributable	94,00m	111,00m
Earnings per share	1.43m	300,80m
Dividend	10.85p	2.25p
Loss		

## BROOKE TOOL ENGINEERING

Manufacture of mining equipment and cutting tools	1982	1981
Year to Sept 30	1982	1981

Sales	8.44m	8.19m
Pre-tax profit	332,00m	114,50m
Attributable	5,50m	8,30m
Earnings per share	3.99m	1.01m
Dividend		
Loss		

## PARKFIELD FOUNDRIES

Manufacture of iron castings	1982	1981
Half-year to Oct 30	1982	1981

Sales	1,72m	2,39m
Pre-tax profit	46,00m	15,00m
Attributable	46,00m	4,90m
Earnings per share	44,00m	11,00m
Dividend	1.32p	2.87p
Loss		

## GREENFAIR INVESTMENT

Investment trust	1982	1981
Year to Dec 31	1982	1981

Sales	353,218	413,330
Pre-tax profit	157,326	178,077
Attributable	47,951	60,184
Earnings per share	87,143	118,883
Dividend	2.73p	2.87p
Loss		

## LADBROKE INDEX

based on FT Index	1982	1981
Year to Dec 31	1982	1981

Sales	226.2	224.3
Pre-tax profit	244.9	242.0
Attributable	244.9	242.0
Earnings per share	219.7	235.7
Dividend	2.3p	2.3p
Loss		

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.

Ind.	Ind.	Ind.	Ind.	Ind.	Ind.	Ind.	Ind.	Ind.	Ind.
prod.	output	order	vol.	value	unemp.	vac.	unemp.	vac.	unemp.

1st qtr.	100.7	89.2	92	106.6	141.2	2,679	112
2nd qtr.	101.1	88.9	89	106.2	145.4	2,745	107
3rd qtr.	101.5	88.2	84	106.7	151.0	2,837	101
4th qtr.				110.0		2,913	101
March	101.7	89.8	89	106.6	142.3	2,688	107
April	101.3	89.1	97	105.9	146.1	2,715	101



## UK COMPANY NEWS

THE COLLAPSE OF A NORWEGIAN SHIPPER IS DRAINING HAMBROS BANK'S RESERVES

## Haunted by Reksten's ghost

BY ALAN FRIEDMAN

THE GHOST of Hambros Bank's unhappy Norwegian shipper, now a decade old, continues to haunt this sceptical house.

Hambros' accounts for the year to March 31, 1983, showed an after-tax shipping loss provision of £15.9m, covered by a transfer from the bank's hidden reserves. In the year which ends this March, the pre-tax shipping provision is likely to be around £12m.

This, says Hambros, is the end of the Reksten saga. But clearing up exercises now involve the raising of £38m through the placement of 13.8m shares of Hambros Life, bringing the bank's stake down by around 10 per cent to 25.4 per cent.

Mr John Clay, Hambros deputy chairman, says quite openly that "the real capital in the bank has been shrinking rather than expanding."

He explains the sizeable disposal of Hambros Life shares as being

a consequence of further shipping provisions and the desire to bolster the bank's capital base.

This base stood at £72m in the bank's last published accounts. But additional hidden reserves could make the real total significantly higher. Of the £39m cash proceeds realised by the Hambros Life disposal, the bank expects to allocate between £5m and £10m to pay off short-term group borrowings.

Much of the balance, will then go into hidden reserves, presumably to help deal with the 1983-84 shipping provision. Total shipping provisions are believed to be between £60m and £70m after-tax, demonstrating graphically the potential cost of one big problem.

The £38m Hambros Life disposal, the last one contemplated for the foreseeable future according to Mr Clay, follows other asset disposals by the bank in recent years which total more than £25m. These in-

clude a £13m sale of convertible preference stock in Town and City properties, a £5m sale of Mills & Allen advertising shares and a £3.5m disposal of Hambros Life shares owned by Hellenic & General.

So where is Hambros Bank headed? It still has interests in diamond trading, advertising and other associated companies, but Mr Rupert Hambros, a joint deputy chairman with Mr Clay, says the core activity must be banking.

Mr Hambros says the £38m Hambros Life disposal will help the bank to "set our sails for the future." He says the bank's future lies in specialty areas, such as Scandinavian currencies, fee earning deals and "UK entrepreneurial" activities (placements and direct holdings in UK companies), rather than in "straight banking" (taking deposits and lending).

The extra cash derived from the

£39m share placement will come in handy for the bank's capital base. "People don't come in unless we've got a proper bank. If the bank is weak, the rest (of Hambros' activities) won't work," he explains.

With this strengthening of the bank's base in mind, Hambros is believed to have raised more than £20m of fixed-rate long-term dollar capital last December through the Prudential Insurance Company of America, the big brother which owns 8.4 per cent of the bank.

The bank also needs to strengthen its international banking department after seven senior executives defected last June to Scandinavian Bank (SDB). Everything is under control, says Mr Hambros - a view not necessarily shared by some City stockbrokers.

As one follower of Hambros Bank put it: "My assessment is they are replacing high quality Hambros Life assets with less certain banking profits."

## Prestel aims to halt loss

BY RAYMOND SNODDY

PRESTEL, British Telecom's loss-making public viewdata service, has set itself the target of breaking even in the 1983-84 financial year.

Already between £40m and £50m has been invested in the development of a system which could be seen on 24,000 television sets by the end of January.

In contrast to early expectations of attracting a large residential market, 85 per cent of the users have turned out to be businessmen.

The unrealistic early expectations have meant that £20m has

had to be cut from costs in the past two financial years. That has included redundancy for 150 staff and part of the 20 Prestel computers.

British Telecom is now hopeful that the consumer interest in new technology, expressed through soaring purchases of personal computers and videorecorders, will make it possible to have another try at tackling the residential market.

This time it will be aimed at specific users - in particular the 600,000 estimated owners of personal computers.

MINING: EDITED BY KENNETH MARSTON

## Gold mining hopes rise in Upper Volta

BY GEORGE MILLING-STANLEY

UPPER VOLTA, one of the poorest countries in the world, plans to turn to gold production in an attempt to reduce the country's dependence on agriculture.

The biggest project, the reopening of the old Poursa gold mine about 100 miles south-west of the West African country's capital Ouagadougou, has been under way for about two years.

In the latest development, the government announced plans to open three further gold mines in the northern part of the country.

The Poursa mine is expected to reopen early next year at an estimated cost of U.S.\$100m (£68m). The mine was in production between 1959 and 1960, but was forced to close after poor management and the depressed gold price had caused heavy losses.

Mr Pierre Adama Treore, deputy director-general of Upper Volta's Geology and Mines Office, said that the richness of Poursa's ore, which grades an average of 15 grammes of gold per tonne, means relatively low infrastructure and transport costs because only small quantities have to be mined.

Reserves are put at 23m tonnes of ore, and annual output should be about 2.5m tonnes a year. The discovery of other gold deposits on the same site by several years.

The project is managed by the state-controlled Societe de Recherche et d'Exploitation Miniere (Sorem), France's Compagnie Francaise des Mines (Coltramine), and has a 20 per cent stake in Sorem.

## Stronger price lifts silver producers

BY JOHN SOGANICH IN TORONTO

THE IMPACT on company results of the renewed strength in the world silver price is shown clearly by the latest report from Canada's Equity Silver Mines.

The higher price, coupled with an increase in sales volumes, more than offset the losses suffered during the first nine months, and enabled the British Columbia silver producer to report a profit for the full year.

Net profits for 1982 came out at C\$8.1m (£2.2m) or 73 cents a share, against C\$4.3m or 52 cents a share in 1981.

Placer Development, owned one-third by Canada's leading natural resources group Noranda Mines, holds 70 per cent of Equity Silver Mines.

Another key Placer subsidiary, the 72 per cent-owned Gibraltar Mines, was less fortunate, with a net loss of C\$3.9m.

Gibraltar, also based in British Columbia, suffered from lower prices for copper and molybdenum. Copper prices averaged 67 U.S. cents a pound, well below economic levels, and mining operations had to be suspended last year.

## Union ban keeps new Drayton coal mine idle

THE NEW A\$100m (£113.7m) Drayton open-cut coal mine in the Hunter Valley of New South Wales belonging to Australia's CSR has still not started production as a result of a recruitment ban by Australian mining unions, who fear that Drayton could affect the job security of men employed in the underground collieries in the region.

The ban was imposed last year and the mine has thus been unable to make its first deliveries which were due in October. CSR also reports that design capacity at the treat-

ment plant at its Paringa gold mine in Western Australia has been expanded to 180,000 tonnes a year.

A contract between the Continental Lime subsidiary of Steel Brothers Holdings and Ansonada Copper for the supply of lime to Ansonada in Montana has been terminated at the request of Ansonada on payment of U.S.\$12m (£7.88m) liquidated damages. The new lime plant was completed in September last year and most of its output was intended for the Ansonada supply contract.

## NOTICE OF REDEMPTION

7½% Guaranteed Sinking Fund Debentures due March 1, 1984

## Occidental Overseas Capital Corporation

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of March 1, 1980 between Occidental Overseas Capital Corporation, Occidental Petroleum Corporation, Guarantor, and The Chase Manhattan Bank (National Association), Fiscal Agent \$2,285,000 in aggregate principal amount of the above-captioned Debentures will be redeemed for the sinking fund on March 1, 1983 at the redemption price of 100% of the principal amount thereof, together with accrued interest to March 1, 1983.

The numbers of the Debentures to be redeemed are as follows:

1	1140	2305	4135	4442	6777	6891	9008	11106	12138	13169	14181	15768	16148	16450	16889	17279	17742	18085	18600	19116
2	1141	2306	4136	4443	6778	6892	9009	11110	12139	13170	14182	15769	16149	16451	16890	17280	17743	18086	18601	19117
3	1142	2307	4137	4444	6779	6893	9010	11111	12140	13171	14183	15770	16150	16452	16891	17281	17744	18087	18602	19118
4	1143	2308	4138	4445	6780	6894	9011	11112	12141	13172	14184	15771	16151	16453	16892	17282	17745	18088	18603	19119
5	1144	2309	4139	4446	6781	6895	9012	11113	12142	13173	14185	15772	16152	16454	16893	17283	17746	18089	18604	19120
6	1145	2310	4140	4447	6782	6896	9013	11114	12143	13174	14186	15773	16153	16455	16894	17284	17747	18090	18605	19121
7	1146	2311	4141	4448	6783	6897	9014	11115	12144	13175	14187	15774	16154	16456	16895	17285	17748	18091	18606	19122
8	1147	2312	4142	4449	6784	6898	9015	11116	12145	13176	14188	15775	16155	16457	16896	17286	17749	18092	18607	19123
9	1148	2313	4143	4450	6785	6899	9016	11117	12146	13177	14189	15776	16156	16458	16897	17287	17750	18093	18608	19124
10	1149	2314	4144	4451	6786	6900	9017	11118	12147	13178	14190	15777	16157	16459	16898	17288	17751	18094	18609	19125
11	1150	2315	4145	4452	6787	6901	9018	11119	12148	13179	14191	15778	16158	16460	16899	17289	17752	18095	18610	19126
12	1151	2316	4146	4453	6788	6902	9019	11120	12149	13180	14192	15779	16159	16461	16900	17290	17753	18096	18611	19127
13	1152	2317	4147	4454	6789	6903	9020	11121	12150	13181	14193	15780	16160	16462	16901	17291	17754	18097	18612	19128
14	1153	2318	4148	4455	6790	6904	9021	11122	12151	13182	14194	15781	16161	16463	16902	17292	17755	18098	18613	19129
15	1154	2319	4149	4456	6791	6905	9022	11123	12152	13183	14195	15782	16162	16464	16903	17293	17756	18099	18614	19130
16	1155	2320	4150	4457	6792	6906	9023	11124	12153	13184	14196	15783	16163	16465	16904	17294	17757	18100	18615	19131
17	1156	2321	4151	4458	6793	6907	9024	11125	12154	13185	14197	15784	16164	16466	16905	17295	17758	18101	18616	19132
18	1157	2322	4152	4459	6794	6908	9025	11126	12155	13186	14198	15785	16165	16467	16906	17296	17759	18102	18617	19133
19	1158	2323	4153	4460	6795	6909	9026	11127	12156	13187	14199	15786	16166	16468	16907	17297	17760	18103	18618	19134
20	1159	2324	4154	4461	6796	6910	9027	11128	12157	13188	14200	15787	16167	16469	16908	17298	17761	18104	18619	19135
21	1160	2325	4155	4462	6797	6911	9028	11129	12158	13189	14201	15788	16168	16470	16909	17299	17762	18105	18620	19136
22	1161	2326	4156	4463	6798	6912	9029	11130	12159	13190	14202	15789	16169	16471	16910	17300	17763	18106	18621	19137
23	1162	2327	4157	4464	6799	6913	9030	11131	12160	13191	14203	15790	16170	16472	16911	17301	17764	18107	18622	19138
24	1163	2328	4158	4465	6800	6914	9031	11132	12161	13192	14204	15791	16171	16473	16912	17302	17765	18108	18623	19139
25	1164	2329	4159	4466	6801	6915	9032	11133	12162	13193	14205	15792	16172	16474	16913	17303	17766	18109	18624	19140
26	1165	2330	4160	4467	6802	6916	9033	11134	12163	13194	14206	15793	16173	16475	16914	17304	17767	18110	18625	19141
27	1166	2331	4161	4468	6803	6917	9034	11135	12164	13195	14207	15794	16174	16476	16915	17305	17768	18111	18626	19142
28	1167	2332	4162	4469	6804	6918	9035	11136	12165	13196	14208	15795	16175	16477	16916	17306	17769	18112	18627	19143
29	1168	2333	4163	4470	6805	6919	9036	11137	12166	13197	14209	15796	16176	16478	16917	17307	17770	18113	18628	19144
30	1169	2334	4164	4471	6806	6920	9037	11138	12167	13198	14210	15797	16177	16479	16918	17308	17771	18114	18629	19145
31	1170	2335	4165	4472	6807	6921	9038	11139	12168	13199	14211	15798	16178	16480	16919	17309	17772	18115	18630	19146
32	1171	2336	4166	4473	6808	6922	9039	11140	12169	13200	14212	15799	16179	16481	16920	17310	17773	18116	18631	19147
33	1172	2337	4167	4474	6809	6923	9040	11141	12170	13201	14213	15800	16180	16482	16921	17311	17774	18117	18632	19148
34	1173	2338	4168	4475	6810	6924	9041	11142	12171	13202	14214	15801	16181	16483	16922	17312	17775	18118	18633	19149
35	1174	2339	4169	4476	6811	6925	9042	11143	12172	13203	14215	15802	16182	16484	16923	17313	17776	18119	18634	19150
36	1175	2340	4170	4477	6812	6926	9043	11144	12173	13204	14216	15803	16183	16485	16924	17314	17777	18120	18635	19151
37	1176	2341	4171	4478	6813	6927	9044	11145	12174	13205	14217	15804	16184	16486	16925	17315	17778	18121	18636	19152
38	1177	2342	4172	4479	6814	6928	9045	11146	12175	13206	14218	15805	16185	16487	16926	17316	17779	18122	18637	19153
39	1178	2343	4173	4480	6815	6929	9046	11147	12176	13207	14219	15806	16186	16488	16927	17317	17780	18123	18638	19154
40	1179	2344	4174	4481	6816	6930	9047	11148	12177	13208	14220	15807	16187	16489	16928	17318	17781	18124	18639	19155
41	1180	2345	4175	4482	6817	6931	9048	11149	12178	13209	14221	15808	16188	16490	16929	17319	17782	18125	18640	19156
42	1181	2346	4176	4483	6818	6932	9049	11150	12179	13210	14222	15809	16189	16491	16930	17320	17783	18126	18641	19157
43	1182	2347	4177	4484	6819	6933	9050	11151	12180	13211	14223	15810	16190	16492	16931	17321	17784	18127	18642	19158
44	1183	2348	4178	4485	6820	6934	9051	11152	12181	13212	14224	15811	16191	16493	16932	17322	17785	18128	18643	19159
45	1184	2349	4179	4486	6821	6935	9052	11153	12182	13213	14225	15812	16192	16494	16933	17323	17786	18129	18644	19160
46	1185	2350	4180	4487	6822	6936	9053	11154	12183	13214	14226	15813	16193	16495	16934	17324	17787	18130	18645	19161
47	1186	2351	4181	4488	6823	6937	9054	11155	12184	13215	14227	15814	16194	16496	16935	17325	17788	18131	18646	19162
48	1187	2352	4182	4489	6824	6938	9055	11156	12185	13216	14228	15815	16195	16497	16936	17326	17789	18132	18647	19163
49	1188	2353	4183	4490	6825	6939	9056	11157	12186	13217	14229	15816	16196	16498	16937	17327	17790	18133	18648	19164
50	1189	2354	4184	4491	6826	6940	9057	11158	12187	13218	14230	15817	16197	16499	16938	17328	17791	18134	18649	19165
51	1190	2355	4185	4492	6827	6941	9058	11159	12188	13219	14231	15818	16198	16500	16939	17329	17792	18135	18650	19166
52	1191	2356	4186	4493	6828	6942	9059	11160	12189	13220	14232	15819	16199	16501	16940	17330	17793	18136	18651	19167
53	1192	2357	4187	4494	6829	6943	9060	11161	12190	13221	14233	15820	16200	16502	16941	17331	17794	18137	18652	19168
54	1193	2358	4188	4495	6830	6944	9061	11162	12191	13222	14234	15821	16201	16503	16942	17332	17795	18138	18653	19169
55	1194	2359	4189	4496	6831	6945	9062	11163	12192	13223	14235	15822	16202	16504	16943	17333	17796	18139	18654	19170
56	1195	2360	4190	4497	6832	6946	9063	11164	12193	13224	14236	15823	16203	16505	16944	17334	17797	18140	18655	19171
57	1196	2361	4191	4498	6833	6947	9064	11165	12194	13225	14237	15824	16204	16506	16945	17335	17798	18141	18656	19172
58	1197	2362	4192	4499	6834	6948	9065	11166	12195	13226	14238	15825	16205	16507	16946	17336	17799	18142	18657	19173
59	1198	2363	4193	4500	6835	6949	9066	11167	12196	13227	14239	15826	16206	16508	16947	17337	17800	18143	18658	19174
60	1199	2364	4194	4501	6836	6950	9067	11168	12197	13228	14240	15827	16207	16509	16948	17338	17801	18144	18659	19175
61	1200	2365	4195	4502	6837	6951	9068	11169	12198	13229	14241	15828	16208	16510	16949					



**AUTHORISED  
UNIT TRUSTS**[illegible]**ET UNIT TRUST INFORMATION SERVICE**

<p><b>Duncan Lawrie Ltd. Mgrs. (a)</b> 1. Home Plan, London SW1W 0HH. 01-245 9231 Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Edinburgh Capital Funds</b> 1. Edinburgh Capital Funds ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Equity &amp; Law Unit Trst. Mgrs. (a) (c) (f)</b> 1. Equity &amp; Law Unit Trst. Mgrs. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Financial International Management Ltd.</b> 1. Financial International Management Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Global Services Ltd. (a) (c) (f)</b> 1. Global Services Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Harbour Investment Services Ltd. (a) (c) (f)</b> 1. Harbour Investment Services Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Heritage Investment Services Ltd. (a) (c) (f)</b> 1. Heritage Investment Services Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Investment Services Ltd. (a) (c) (f)</b> 1. Investment Services Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Life Insurance Co. Ltd. (a) (c) (f)</b> 1. Life Insurance Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>London &amp; Lancashire Unit Trst. Mgrs. Ltd. (a) (c) (f)</b> 1. London &amp; Lancashire Unit Trst. Mgrs. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Manulife Management Ltd. (a) (c) (f)</b> 1. Manulife Management Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>MetLife Insurance Co. Ltd. (a) (c) (f)</b> 1. MetLife Insurance Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Prudential Insurance Co. Ltd. (a) (c) (f)</b> 1. Prudential Insurance Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Rockefeller Insurance Co. Ltd. (a) (c) (f)</b> 1. Rockefeller Insurance Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Standard Life Insurance Co. Ltd. (a) (c) (f)</b> 1. Standard Life Insurance Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Swiss Life Insurance Co. Ltd. (a) (c) (f)</b> 1. Swiss Life Insurance Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Target Insurance Co. Ltd. (a) (c) (f)</b> 1. Target Insurance Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Unit Trust Managers Ltd. (a) (c) (f)</b> 1. Unit Trust Managers Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p>	<p><b>Henderson Administration Ltd. (a)</b> 1. Home Plan, London SW1W 0HH. 01-245 9231 Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>High Income Funds</b> 1. High Income Funds ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>M &amp; C Group (a) (c) (f)</b> 1. M &amp; C Group (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>MEL Trust Managers Ltd. (a) (c) (f)</b> 1. MEL Trust Managers Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Northgate Unit Trust Managers Ltd. (a) (c) (f)</b> 1. Northgate Unit Trust Managers Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Peel Unit Trust Managers Ltd. (a) (c) (f)</b> 1. Peel Unit Trust Managers Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Scottish Widows' Fund Management</b> 1. Scottish Widows' Fund Management ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Standard Life Trust Managers Ltd. (a) (c) (f)</b> 1. Standard Life Trust Managers Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Stewart Unit Trust Managers Ltd. (a) (c) (f)</b> 1. Stewart Unit Trust Managers Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Swiss Life Pension Trst. Man. Co. Ltd. (a) (c) (f)</b> 1. Swiss Life Pension Trst. Man. Co. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Target Trst. Mgrs. Ltd. (a) (c) (f)</b> 1. Target Trst. Mgrs. Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Trades Union Unit Trust Managers</b> 1. Trades Union Unit Trust Managers ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Unit Trust Managers Ltd. (a) (c) (f)</b> 1. Unit Trust Managers Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Windsor Investment Services Ltd. (a) (c) (f)</b> 1. Windsor Investment Services Ltd. (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p>	<p><b>Local Authority Mutual Invest. Trst.</b> 1. Local Authority Mutual Invest. Trst. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>National Westminster Bank Ltd.</b> 1. National Westminster Bank Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Schroder Unit Trust Managers Ltd.</b> 1. Schroder Unit Trust Managers Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>TSB Unit Funds (a) (c) (f)</b> 1. TSB Unit Funds (a) (c) (f) ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>AA Friendly Society</b> 1. AA Friendly Society ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Abbey Life Assurance Co. Ltd.</b> 1. Abbey Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Albany Life Assurance Co. Ltd.</b> 1. Albany Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>AMEV Life Assurance Ltd.</b> 1. AMEV Life Assurance Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bancassurance Ltd.</b> 1. Bancassurance Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Barnard's Life Assurance Co. Ltd.</b> 1. Barnard's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Baxendale's Life Assurance Co. Ltd.</b> 1. Baxendale's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. 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Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ... 100.00 Dividend ... 10.00 Total ... 110.00</p> <p><b>Bell's Life Assurance Co. Ltd.</b> 1. Bell's Life Assurance Co. Ltd. ... Income Units ...</p>
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## INSURANCES

[illegible]

## TRADED OPTIONS

## EUROPEAN OPTIONS EXCHANGE

Series		Mar.		Jun.		Sept.		Stock
		Vol.	Last	Vol.	Last	Vol.	Last	
O	F	F.275	20	3.30	B	—	—	F.272.85
C	F	F.270	1	3.20	—	—	—	"
O	F	F.275	3	2.50	B	—	—	"
C	F	F.280	—	1.50	B	—	—	"
O	F	F.280	8	2	4	3.30	—	"
C	F	F.285	183	4	12	7.50	—	"
O	F	F.270	—	—	2	10	—	"
C	F	F.275	—	3.20	5	112.20	—	"
Feb.								
C		5300	25	200	B	—	—	\$498.50
C		8325	50	175	—	—	—	"
C		8300	25	150	—	—	—	"
C		8400	3	104	—	—	—	"
C		8485	27	75	B	—	—	"
C		8450	—	—	—	—	—	"
C		8475	5	28	17	68	4	77
C		8500	43	52	83	93	25	38
C		8550	138	2.50	122	22 B	—	"
C		8600	—	—	87	22.50	—	"
C		8625	—	—	—	—	2	9.50
C		8650	—	—	—	—	8	15
C		8675	20	4.50	24	19	—	15.50
C		8900	8	12 B	138	28	—	"
12½ NL 81 87.21								
C	F	F.127.50	—	—	11	4 A	—	F.111.20
C	F	F.130	255	1.80	—	—	—	"
C	F	F.135	800	0.50	1090	1.80	55	3
C	F	F.127.50	28	0.80	108	1.80	—	"
C	F	F.135	407	4.70	—	—	17	4
10½ NL 80 85.95								
C	F	F.119.50	30	1	—	—	—	F.113.40
11¼ NL 83 81.92								
C	F	F.100	—	—	—	—	20	3
C	F	F.112.50	—	—	—	—	19	4.30
C	F	F.117.50	—	—	245	1.50 A	—	"
C	F	F.115	62	0.90	—	—	—	"
C	F	F.117.50	100	2.80	—	—	—	"

10 NL 82-11 86-89  
C F.102.50 20 8.50 - - - - - F.110.70

	C	F.119.90				80	0.70	80	1.70	
	P	F.105				1,000	0.70			
74	NL	88	89-83							
	C	F.100.00								
	C	F.102.50					51	0.80		F.100
	P	F.100					10	1.80		"
74 1/2	NL	58	87-90							
	C	F.100					32	1.30		F.99.30
	P	F.100					32	1.70		"
				April					Oct.	
ABN C	F.300	31	8							F.297
AKZO	F.40	23	10							F.39.60
AKZO	F.63.50		7.50							"
AKZO	F.23	106	5							"
AKZO	F.40	222	2.80				90	3.50		"
AKZO	F.62.50		0.50 A							"
AKZO	F.40	73	2.80							"
ANRO	F.15	20	0.70			118	1.30			F.42.50
ANRO	F.50		8.70							F.13.40
KLM C	F.150	80	25							F.150.50
KLM C	F.140	44	18			70	24			"
KLM C	F.180	111	13.00							"
KLM C	F.180	111	8.10							"
KLM C	F.110	28	1.70							"
KLM P	F.180	118	3.50							"
KLM P	F.130	48	3.30			27	14			"
KLM P	F.140	31	9							"
KLM P	F.150	54	18.50			49	3.50			"
NEU P	F.100	66	11							F80
PHIL C	F.27.50	137	5.40			28	3.40	9	3.80	F.32.80
PHIL C	F.30	988	3.20			810	3.30	228	4.50	"
PHIL C	F.28.50	110	1.80			87	1.80	288	2.50	"
PHIL C	F.27.50	5	0.30			34	0.90			"
PHIL C	F.28	87	3.30			84	8.70			"
RO C	F.58	115	9							F.92.30
RO C	F.90	142	3.80			15	8	18	2.50	"
RO C	F.100	271	2			3	0.20 B			"
RO P	F.80	24	0.70			43	1.80			"
RO P	F.90	102	2.50			09	4.80	59	3.80	"
TOTAL	VALUE	IN	CONTRACTS	11,569						
	A=Aak		B=Bid			C=Cell			P=Pul	

## LONDON TRADED OPTIONS

CALLS							PUTS			Option		Feb.	May	Aug.	Feb.	May	Aug.	
Option	April	July	Oct.	April	July	Oct.												
BP (USP 305)	250	55	—	—	5	—				BRL (USP 455)	350	—	75	—	—	1	12	
" "	250	65	—	—	5	—				" "	355	—	80	—	1	5	—	
" "	300	22	—	—	—	—				" "	390	—	—	87	1	2	—	
" "	330	3	14	92	35	46	50	50	50	" "	420	15	22	40	7	22	20	
" "	350	3	—	—	64	66	—	—	—	" "	—	—	—	—	—	—	—	
GGF (USP 544)	420	180	125	—	8	8	—	—	—	IMP (USP 126)	90	27	—	—	0 1/2	1	—	
" "	450	160	100	—	8	8	—	—	—	" "	110	27	—	—	0 1/2	1	—	
" "	500	50	77	87	22	30	25	25	25	" "	127	17	17	20	1	8	7	
" "	550	57	70	87	43	47	60	60	60	" "	130	8	8	10	14	4	15	
" "	—	—	—	—	—	—	—	—	—	" "	150	—	—	—	—	—	—	
CTD (USP 80)	70	15	7	12	2	3	4	2	2	LMO (USP 237)	350	10	33	42	12	22	27	
" "	70	10	10	15	4	5	4	—	—	" "	380	5	30	38	12	22	27	
" "	90	2 1/2	—	12	—	—	—	—	—	" "	200	—	—	18	90	47	52	
CVA (USP 145)	130	22	31	—	4	5	—	—	—	" "	250	2	8	14	7	27	32	
" "	130	20	24	—	—	—	—	—	—	" "	360	2	8	—	107	107	—	
" "	140	14	17	20	10	12	15	15	15	" "	390	2	8	—	137	127	—	
" "	150	5 1/2	2	11	24	25	—	—	—	" "	—	—	—	—	—	—	—	
GEC (USP 195)	180	22	35	44	5	8	11	—	—	LNN (USP 29)	50	41	—	—	0 1/2	—	—	
" "	197	14	29	50	12	16	—	—	—	" "	70	31	—	—	1	—	—	
" "	217	3	—	—	22	—	—	—	—	" "	80	21	24	1	2	—	—	
" "	220	10	—	—	22	—	—	—	—	" "	80	11	12	15	1	4 1/2	8	
" "	237	3	—	—	42	—	—	—	—	" "	100	4	8	10	1	11	15	
" "	240	—	7	—	—	—	—	—	—	P & O (USP 114)	110	17	81	24	18	7	5	
" "	250	2	—	—	64	64	—	—	—	" "	120	18	8	15	1	8	9	
" "	—	—	—	—	—	—	—	—	—	" "	130	2	12	8	2	10	15	
" "	—	—	—	—	—	—	—	—	—	" "	140	1	5	—	17	12	25	
" "	—	—	—	—	—	—	—	—	—	" "	150	1	5	—	46	47	—	
CMH (USP 239)	250	80	—	—	2	—	—	—	—	RCL (USP 464)	390	75	—	—	—	—	—	
" "	250	90	—	—	3	—	—	—	—	" "	420	45	—	—	1	—	—	
" "	300	40	48	—	3	7	—	—	—	" "	450	12	25	45	12	25	30	
" "	330	91	25	05	15	18	20	20	20	" "	500	3	17	25	3	46	46	
" "	350	8	18	21	52	55	50	50	50	" "	550	9	9	12	99	94	94	
" "	—	—	—	—	—	—	—	—	—	" "	600	9	9	8	144	144	144	
ICI (USP 332)	230	120	—	—	2	—	—	—	—	" "	650	1	2	—	126	124	—	
" "	250	110	—	—	2	—	—	—	—	RTZ (USP 544)	350	217	—	—	—	—	—	
" "	300	90	98	—	2	2	—	—	—	" "	390	187	—	—	1	—	—	
" "	330	60	28	—	2	—	—	—	—	" "	420	157	162	—	1	—	—	
" "	350	34	40	48	10	17	20	20	20	" "	450	129	129	125	1	2	5	
" "	370	18	28	24	25	30	25	25	25	" "	480	87	55	106	2	6	14	
" "	420	8	18	22	42	39	26	26	26	" "	500	47	70	72	10	18	48	
" "	—	—	—	—	—	—	—	—	—	" "	550	12	40	50	18	28	27	
LS (USP 285)	940	50	—	—	8	—	—	—	—	VRP (USP 112)	40	2	—	—	0 1/2	—	—	
" "	950	20	—	—	—	—	—	—	—	" "	45	3	—	—	0 1/2	—	—	
" "	980	17	24	31	10	15	19	—	—	" "	50	25 1/2	—	—	0 1/2	1	—	
" "	500	7	11	—	22	26	—	—	—	" "	55	20 1/2	—	—	0 1/2	1	—	
M & S (USP 911)	150	55	24	45	1 1/2	4	—	—	—	" "	60	25 1/2	55 1/2	46	0 1/2	1	—	
" "	170	23	—	—	—	—	—	—	—	" "	70	25 1/2	55 1/2	46	0 1/2	1	—	
" "	200	23	26	33	7	10	14	—	—	" "	80	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
" "	220	11	17	22	15	19	24	—	—	" "	90	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
" "	240	4	7	—	25	26	—	—	—	" "	100	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
SHL (USP 400)	360	50	—	—	4	—	—	—	—	" "	110	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
" "	390	22	34	—	44	14	13	—	—	" "	120	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
" "	410	18	30	80	—	19	20	—	—	" "	130	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
" "	460	7	10	—	62	70	40	—	—	" "	140	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
" "	—	—	—	—	—	—	—	—	—	" "	150	25 1/2	55 1/2	23	0 1/2	1 1/2	—	
Feb. 2 Total Contracts	2,721										Call: 3,025				Put: 596			

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## BUSINESS LAW

## The 'perversity' of U.S. antitrust

BY A. H. HERMANN, Legal Correspondent

IT IS one of the objectives of President Reagan's competition policy to overcome what Mr. William F. Baxter, his Assistant Attorney General, calls "the economic perversity" of the populist antitrust doctrine developed by the U.S. courts. Mr. Baxter, who spoke last week in Brussels about the U.S. antitrust policy, trusts the big business and doubts the self-sufficiency of law. One of his first moves after taking charge of the Antitrust Division of the Department of Justice was to introduce an economic course for the department's lawyers: he says they think it is "great fun" and enjoy it.

In contrast with the decision of his views and the upheaval these must have caused in the antitrust community, Mr. Baxter is soft-spoken, unassuming and prefers the language of sweet reason and persuasion to forceful declarations. One has to keep reminding oneself that he is now a politician and no longer a disinterested academic. He has lost no time in making the department's brain-force recent. There are no fewer than 1,300 old decrees on record—many, he thinks, wrong from the beginning and others which have ceased to have the desired effect with the lapse of time. Mr. Baxter wants them revoked.

Mr. Baxter prefers a hard look at the business reality of each case to legalistic screening of commercial behaviour against the absolute per se prohibitions. He protests that this does not mean any laxity of antitrust enforcement: once prevented from pursuing economically unsound cases, lawyers have turned their attention to sound cases. As a result, half of his division's budget is now provided for by the fines which it collects.

Even so, prosecution by federal agencies, the Department of Justice and the Federal Trade Commission, represents only a small fraction of antitrust enforcement. Ninety per cent of cases are private actions aimed at treble damages, and Mr. Baxter's view these were "less

economically perverse than the judicial doctrine," but still much too destructive. As a broad rule, Mr. Baxter would rather eliminate friendly mergers than unfriendly takeovers. In Wall Street quoted companies, the shareholders of acquired firms do very well—better than the shareholders of the acquiring firms—and this is seen as evidence that either the target company has been badly managed or that there was an important advantage in combining capacities. The fact that the shareholders of the acquiring companies do less well can be explained by the existence

of several potential acquirers who push up the price paid for the target company. Also, institutional shareholders seem to view the danger of a takeover as an excellent means for concentrating the mind of the management. In several instances apparently when the companies wanted to include anti-takeover clauses in their articles of association, the institutional shareholders stepped in, threatening that they would sell their shares and that, consequently, the company would have to pay more for its capital.

As always, one of the worst problems of merger control is the definition of the market. Mr. Baxter thinks that U.S. courts err by a too narrow definition. He suggests that the proper definition of the relevant market, both territorially and

in terms of products, should be such that an imaginary monopoly supplier should be able in such a market to increase prices profitably. The Antitrust Division has also replaced the conventional consideration of market shares by a more sophisticated calculation.

The new method obtains the concentration ratio of a given market by adding up the squares of market shares of all competitors. If there is only one company which controls 100 per cent of the market, the concentration ratio will be 10,000. If there are 100 competitors, each with a 1 per cent share, the concentration ratio will be 100. The Antitrust Division is not troubled much about markets with a post-merger concentration ratio of less than 1,000. When it is between 1,000 and 1,800 any merger which increases the concentration ratio by 100 is likely to be challenged. If the ratio is over 1,800, an increase of 50 might lead to a challenge.

Let us try to apply the U.S. guidelines to the now proposed UK mail order industry merger. The table sets out market shares in the catalogue market and shows a concentration ratio of 2,897 — way above the 1,800 mark, when even a change of 50 is likely to trigger an investigation, while here it is 126. One can assume, therefore, that the Antitrust Division would investigate such a merger. It would, however, also take other factors into consideration.

One of these would be the great ease of entry and exit into a market where the main investment is in typewriters, office and warehouse space which can easily be converted into other uses, and in advertising which is short-lived anyway. Going by the new doctrine, the Department of Justice might leave such a project well alone. But as Caesar was *supra graticulos*, so politics might prevail over economics.

\*A conference on U.S. antitrust policy sponsored by the Swiss Review of International Law

UK MAIL ORDER MARKET CONCENTRATION			
according to U.S. Antitrust Division guidelines			
	Market shares	Square of shares	Market shares
GUS	40	1,600	
Littlewoods	29.5	870	
Freemans	13	169	
N. Brown	1.5	2.25	
Grattan	19	361	
Empire	17	289	
Grattan plus Empire	36	1,296	
Market concentration ratio		2,897.25	
Increase due to merger		126	

are likely to come from the territorial proximity of the courts or from the Supreme Court. The numerous per se prohibitions developed by courts will hardly be removed without legislation. Such legislation dealing with vertical restraints — for example, exclusive dealing and selective distribution — is now being drafted. One possibility envisaged is to remove per se prohibitions from this field altogether, and give the businessmen a chance to explain to the court why they did what they did. The other possibility would be to retain the prohibitions but to allow for exceptions.

The other major programme of the Antitrust Division has been the re-shaping of the 1963 merger guidelines. In Mr. Baxter's view these were "less

## Setback for bond market

By Alan Friedman in London

THE EURODOLLAR bond market continued to suffer price mark-downs yesterday as underwriters attempted to unload issues dating back in November of last year.

Prices of a number of Eurodollar bonds fell by 1/2 to one point yesterday, with heavy retail selling pressure reported on some World Bank issues.

The World Bank 10 1/2 per cent 1988 paper was down 1/2 point last night at 9 1/2. Issues for Gulf Oil, General Electric and Warner Lambert — dating back to last autumn — suffered price falls of 1/2 to one point and offered yields at around 11 per cent.

Price quotes were virtually unobtainable in some issues, an illustration of how depressed the market remains.

One new issue manager said: "This market is overpriced and it is going down. The amount of turnover on the new issues is almost non-existent."

All eyes remain fixed on New York, where the U.S. Treasury auction is going ahead. Around \$4.5bn of 10-year Treasury paper was expected to provide a yield at close to 11 per cent.

This week's only new Eurodollar issue, \$48.6m 1 1/4 per cent 10-year deal for Austria's Donaukraftwerke, was quoted at price discounts ranging up to 1/2 per cent (from par). The signs were that investors are leaving the Donaukraftwerke paper, along with most other new and recent issues, untouched.

In West Germany, where prices of Euro D-Mark bonds were marked lower by around 1/2 point, the stronger dollar continues to inhibit buyers of D-Mark issues.

Italy's Ferrovie dello Stato, the state railway, yesterday launched a DM 150m five-year deal through Comibank. The bonds are priced with a coupon of 8 1/2 per cent at 99 1/2, yielding 8.85 per cent and reflecting both the difficult state of the market and Ferrovie's continuing need to pay a premium in order to attract investors.

In Switzerland prices of foreign bonds were down 1/2 to 1 point.

## Eurocredit margins increase

By Peter Montagnon in London

FURTHER confirmation that margins in the Eurocredit market are rising across the board has come with the terms of the \$1.2bn loan package, being arranged for the State Electricity Commission of Western Australia, by Westpac Banking Corporation.

The Commission has managed to retain a typically Australian loan maturity of 15 years on the \$800m Eurocurrency portion of the package, but the margins start at 1/2 per cent and rise in stages to 3/4 per cent over London Eurodollar rates. This is markedly above levels on Australian state sector loans before the Mexican debt crisis, which usually ranged from around 1/4 per cent to 1/2 per cent.

What was yesterday assembling a lead management group for the credit, which is likely to be seen as a benchmark for Australian public sector borrowers. These rank among the most popular customers of the Eurocredit market.

The loan package also includes U.S. \$300m equivalent of local currency financing, to be raised partly through the issue of long term securities and partly through a 12-year bankers acceptance facility, being syndicated among Australian banks.

Proceeds will be used to finance the Damper to Perth pipeline through which will be delivered the natural gas which the Commission has contracted to buy from the Woodside project on Australia's North West Shelf.

Deliveries of the gas will run at 385m cubic feet a day, for which the Commission will pay an adjustable price related to that of alternative energy sources such as coal and oil.

## U.S. QUARTERLIES

AVON PRODUCTS			
Fourth quarter	1982	1981	%
Revenue	\$24.6m	\$22.7m	
Net profits	\$3.6m	\$3.0m	
Net per share	1.15	1.34	
Year			
Revenue	\$96.0m	\$88.0m	
Net profits	\$15.0m	\$12.0m	
Net per share	2.75	3.00	

IO INDUSTRIES			
Fourth quarter	1982	1981	%
Revenue	\$1.2m	\$1.0m	
Net profits	\$0.2m	\$0.1m	
Net per share	1.54	2.37	
Year			
Revenue	\$3.7m	\$4.0m	
Net profits	\$0.5m	\$0.6m	
Net per share	3.32	5.74	

NATOMAS			
Fourth quarter	1982	1981	%
Revenue	\$41.3m	\$41.4m	
Net profits	\$8.4m	\$8.0m	
Net per share	1.00	0.90	
Year			
Revenue	\$160.0m	\$150.0m	
Net profits	\$30.0m	\$28.0m	
Net per share	3.50	3.20	

† Loss

## FT INTERNATIONAL CAPITAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month. The following are closing prices for February 2.

U.S. DOLLAR				Change on		Yield		New Zealand 9 1/2 87		15	10 1/2 87	9 1/2 87	9 1/2 87	9 1/2 87
STRAIGHTS				Issued	Red	Offer	day week	11 1/2 87	World Bank 9 1/2 82	15	10 1/2 87	9 1/2 87	9 1/2 87	9 1/2 87
per cent change on day - on week 8														
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## SECTION III CONTENTS

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SECTION III - INTERNATIONAL MARKETS  
FINANCIAL TIMES

Thursday February 3 1983

## WALL STREET

Blue chips  
in search  
of support

SUPPORT arrived for many blue chip stocks early yesterday afternoon after moderate trading on the New York Stock Exchange, had pushed share prices broadly lower in the first two hours, writes *Duncan Campbell-Smith* in New York.

The reversal was still narrowly based by 2pm, however. The Dow Jones industrial average, which had fallen by as much as 1.73 at one stage, was up 1.74 points to 1062.53 but declining stocks still outnumbered advancing stocks by 858 to 604. It closed up 2.85 at 1062.64.

The two most actively traded stocks at midsession were Pan American, up 3/4 to \$55 and International Harvester, up 3/4 to \$74. As on Tuesday, Harvester insisted that it knew of no explanation for the heavy trading in its shares and denied speculation that it was planning to sell its core farm equipment business.

In the bond and money markets the weekly settlement day for bank reserves saw the Federal Funds rate open higher at 8 1/2 per cent. It moved up to 9 1/4 per cent and stayed at that level after two customer repurchase agreements in the

bill market were announced by the Federal Reserve totalling \$1.4bn. Dealers in midsession anticipated that further pressure on the rate would test the 9 per cent level.

Treasury bill rates rose sharply in the morning but later fell back to leave short-term rates only marginally higher by shortly after 2pm. Three-month bills on a bond-equivalent basis were yielding around 8.43 per cent and the six-months around 8.72 per cent, in both cases just a couple of basis points above their average levels set in Monday's weekly Treasury auction.

Prices in the Government debt markets moved lower, with dealers expressing some concern about the apparent lack of retail demand for this week's major Treasury funding programme. The intermediate and long-dated bonds lost 1/4 and 1/2 of a point respectively during the morning although, as in the bill market, prices firmed later in the session.

Tuesday's new 9 1/4 per cent notes due 1986, which attracted an average annual yield of 9.98 per cent in the auction, were trading yesterday at around 99 1/2 to yield 10.03 per cent.

The sale was scheduled for the late afternoon of \$4.5bn of 10-year notes. Dealers said trading in the notes on a when-issued basis pointed to expectations of an offering yield around 10.95 per cent or even slightly higher. This brought them to the yield levels available on the current 30-year bonds, they said, which made the relative lack of interest from retail buyers particularly disappointing. By early afternoon the 10 1/4 per cent

notes due 1992 were around 97 1/2 to yield 10.81 per cent and the 10 1/4 per cent bonds due 2012 around 94 1/2 to yield 10.94 per cent.

Following in the Treasury market's tracks, corporate bonds were generally about a quarter-point lower. But, in the recent prolonged absence of new issues, dealers said demand for existing corporate bonds was sufficient to have reduced the premium available over Treasury yields from about 1.5 per cent to between 1 per cent and 1.2 per cent in many cases.

Opening weakness in Toronto shares was followed by a cautious revival, although many leading issues were slow to come off their lows. Golds and oils were sold persistently. Banks showed above average strength in Montreal, however.

## LONDON

Glory in  
adversity  
for many

ANOTHER impressive overall performance was achieved yesterday by London equities: although closing gains were generally moderate, they were achieved in the face of a hatch of adverse influences. These included continuing sterling and oil price worries, the unresolved water workers' dispute and fears about the inflationary effects of the U.S. budget deficit.

UK budget hopes, which stimulated leading share prices, were the lone favourable pointer.

Blue chips and many other industrial shares did move easier initially. Simultaneously, interest in secondary and situation issues slowed noticeably only to expand again as offerings of leading stocks were absorbed. Speculative demand centred on existing market favourites - especially International Petroleum, which shot up 12 1/2 to 195p on drilling hopes - and later broadened to add several newcomers to an already crowded list.

Oil shares made a relatively steady showing despite the uncertainty about a cut in crude prices. Quotations were inclined a few pence harder before drifting back to close around the overnight levels.

Several constituents of the FT Industrial Ordinary share index moved lower against the trend, notably engineering concerns GKN and TI, which had staged a welcome revival over the two previous days, and Glaxo.

The index, down 2.5 at 11a.m. managed to close a net 3.8 up at the day's best of 632.2 - just 5.2 short of last November's record high of 637.4.

Exchange rate uncertainties continued to inhibit government stocks. Quotations followed sterling's weakness against the dollar, sometimes to the extent of a half-point among longer dated issues, before reverting to overnight levels on the pound's firmness against major currencies as a whole.

The shorts fluctuated either side of Tuesday's closing prices prior to firming late and settling around an eighth better on the day. Index-linked stocks revived, with the accent on £25-paid Treasury 2 1/2 per cent 2016, which the authorities supplied at 25% before withdrawing.

The recent upsurge in mining markets came to a halt as both precious and base metal markets faltered. South African golds fell sharply on overnight American selling coupled with substantial profit-taking from European sources following the \$8 reaction in the bullion price to \$499.50 an ounce.

## AUSTRALIA

## Oils weaken

A WEAK oil sector undercut a generally firm Sydney market, and while golds met considerable interest from London investors their prices too ended mixed.

Brokers said price cuts by U.S. oil majors had affected Australian resource issues, and two-way activity continued in the golds as the bullion price clung precariously to the \$500 level.

Banks moved lower in barely steady Melbourne.

## SOUTH AFRICA

## Cheaper golds

BY THE close of Johannesburg trading some hours later than the Australian markets, world bullion prices had begun to turn lower and gold shares finished easier, despite a late resurgence of buying as bargains became apparent.

In mining financials Gold Fields of South Africa moved assertively upward against the trend, in further reaction to its good half-year results. Strong demand was also in evidence for De Beers, which ended 80 cents above its R9 Tuesday close, while platinum retained some firmness.

## EUROPE

Rate fears  
cut a  
wide swathe

WORRIES over the course of interest rates, combined with Wall Street's overnight slide and shaky opening yesterday, brought renewed weakness to stock and bond prices throughout Continental Europe's major financial centres. Exacerbating this trend in Belgium and West Germany, concern manifested itself over the durability of the countries' governing coalitions.

In Frankfurt, where commercial bank economists were quoted as detecting a growing conviction that a further relaxation of the Bundesbank's monetary policy would not be possible before the federal elections of March 8, profit-taking was the order of the day on the bourse.

Even strong results from Siemens, the electrical major, failed to inspire much fervour. Its stock ended a bare 80 pf up at DM 257.30, while the Commerzbank index finished 3.5 lower at 750.3 and the FAZ index 1.3 softer at 249.54.

Vehicle issues weakened after a warning by Herr Horst Backmann, president of VDA, the industry association, that improved output figures for 1982 were unlikely to be repeated this year as domestic demand remained poor.

The weaker domestic bond market led to setbacks for banking issues, with Deutsche Bank down DM 1.50 at DM 260.50 and Dresdner a full DM 4 at DM 135.

Noce the less, falls among bond issues were generally kept below a half-point and trading was quiet as the dollar continued strongly.

Amid the regional and logistic pressures on the Martens coalition, holding company stocks led Brussels values down. Bruxelles Lambert ended Bfr 20 off at Bfr 1,580 and Société Générale Bfr 36 to Bfr 1,296.

Nearly all Paris sectors were lower, with Matra a particularly weak feature after its production accord with the state-owned Renault group. Temporarily

suspended with a limit fall, it ended FFf 151 down at FFf 1,184.

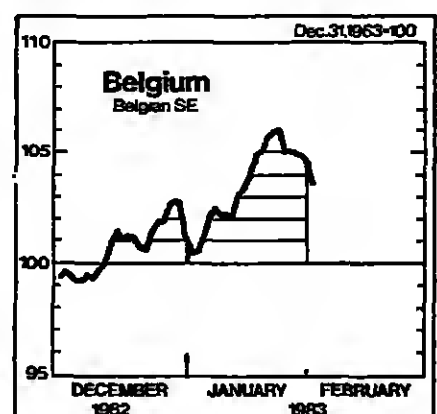
A third successive daily raise in call money, leaving the rate at 12 1/2 per cent, also depressed sentiment.

Financial issues were well maintained in Amsterdam and some Dutch internationalists managed to trim losses in late trading. But KLM was among those not to benefit from this, and ended Fl 7.50 weaker at Fl 151.

A barely steady picture emerged in Zurich as buyers made a hesitant return towards the close. Interfood, being renamed Jacobs Suchard, added SwFr 25 to SwFr 5,650.

A similar trend of opening setback followed by selective rally was the experience in Milan, where Rinascente and Interbanca did well. Active bond market trading left treasury bills and certificates mixed.

Mining group Boliden was notably weak in Stockholm, where leading shares showed a slender majority of gains. Volvo added SKr 20 to SKr 310. Madrid turned dull after a good performance on Tuesday.



## FAR EAST

Foreigners  
turn to  
Tokyo steels

FOREIGN buying provided Tokyo steel issues with a far brighter finish yesterday.

day, but otherwise the market was irregularly mixed as international populars were pushed further into the background.

Nippon Steel rose Y13 to Y152, Sumitomo Metal Y10 to Y160 and Kawasaki Steel Y8 to Y139. In addition Nippon Light Metal, which had been languishing in the morning, began an advance on reports that the company had sold 630,000 Alcan Aluminium shares in New York - prompting speculation that it might be moving to sever its ties with Alcan, which holds half the Japanese company's stock.

Despite gains by several shipbuilders, dealers were not convinced that a sustained upturn for that sector was justified. Earnings in the industry have been worsening for some time, they pointed out, reflecting sluggish world trade amid the recession.

Light electricals, precision, vehicle and drug manufacturers moved lower, but the Nikkei-Dow Jones Market average edged 2.53 upward to 8,108.05 in heavy volume of 730m shares. The Tokyo SE index gained proportionately more, up 1.36 to 588.71.

Buying interest in Keisei Electric Railway was momentarily daunted by a decision of the exchange authorities to tighten limits on margin trading in the stock following its recent climb.

The Japanese bond market continued to rise as the Finance Ministry intervened for the second consecutive day to buy benchmark 7.7 per cent 10-year national bonds from securities houses.

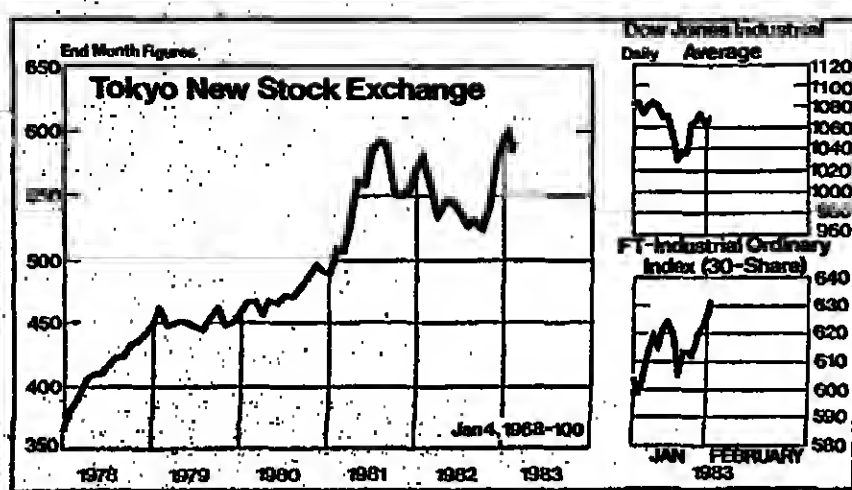
Overseas support also gave initial firmness to Hong Kong, but was outweighed by the now almost traditional halt called by local investors, quick to absorb the gains. Trading in the half-day midweek session was lacklustre and Hongkong Land was the only leader to rise, up 2 1/2 cents at HK\$4.10, in what dealers attributed partly to its recent successful arrangement of a HK\$4bn credit facility.

Other properties weakened: Sun Hung Kai was off 10 cents to HK\$5.80.

Renewed buying interest was active, if selective, in Singapore where hotels, properties and commodities all moved higher and Malaysian issues provided a good part of the motivating force.

Pan Malayan Cement was up 15 cents to S\$5.40 while the Public Bank and Malayan Bank each gained 10 cents to S\$5.30 and S\$6.60 respectively.

## KEY MARKET MONITORS



NEW YORK			
	Feb 2	Previous	Year ago
DJ Industrials	1062.64	1059.79	852.55
DJ Transport	461.88	461.01	355.36
DJ Utilities	124.40	123.94	107.51
S&P Composite	142.41	142.96	118.01

LONDON			
	Feb 2	Previous	Year ago
FT All-Ord	632.2	628.4	578.0
FT-A All-share	397.51	396.17	380.12
FT-A 500	429.92	428.04	350.61
FT-A Ind	405.16	403.1	319.78
FT Gold mines	673.3	669.0	282.7
FT Govt sec	77.18	77.23	64.79

TOKYO			
	Feb 2	Previous	Year ago
Nikkei-Dow	8,108.05	8,105.52	7,828.00
Tokyo SE	588.71	587.35	576.45

AUSTRALIA			
	Feb 2	Previous	Year ago
All Ord	545.1	543.6	548.0
Metals & Mins	502.2	496.4	595.2

AUSTRIA			
	Feb 2	Previous	Year ago
Credit Aktien	49.22	49.26	55.94

BELGIUM			
	Feb 2	Previous	Year ago
Belgian SE	103.62	104.57	94.18

CANADA			
	Feb 2	Previous	Year ago
Toronto Composite	2012.4	2022.2	1750.0

FRANCE			
	Feb 2	Previous	Year ago
CAC Gen	104.2	104.9	105.3
Ind. Tendance	107.5	108.5	113.2

WEST GERMANY			
	Feb 2	Previous	Year ago
FAZ-Aldien	249.54	250.84	226.98
Commerzbank	750.3	753.8	686.1

HONG KONG			
	Feb 2	Previous	Year ago
Hong Kong	894.81	895.53	1390.15

ITALY			
	Feb 2	Previous	Year ago
Banca Com.	n/b	184.59	190.86

NETHERLANDS			
	Feb 2	Previous	Year ago
ANP-CBS Gen	105.0	105.7	87.6
ANP-CBS Ind	91.1	92.0	88.5

NORWAY			
	Feb 2	Previous	Year ago
Oslo SE	128.68	127.16	113.48

SINGAPORE			
	Feb 2	Previous	Year ago
Strait Times	779.26	775.65	785.17

SOUTH AFRICA			
	Feb 2	Previous	Year ago
Gold	1068.8	1037.8	551.0
Industrial	820.1	818.4	705.3

SPAIN			
	Feb 2	Previous	Year ago
Madrid SE	104.15	104.5	104.13

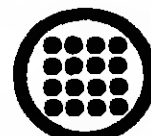
SWEDEN			
	Feb 2	Previous	Year ago
J & P	1044.82	1050.71	602.1

SWITZERLAND			
	Feb 2	Previous	Year ago
Swiss Bank	299.9	301.2	249.2

GOLD (per ounce)			
	Feb 2	Previous	Year ago
London	\$498.50	\$507.50	\$507.50
Frankfurt	\$498.50	\$506.50	\$506.50
Zurich	\$498.50	\$506.50	\$506.50
Paris	\$502.85	\$510.79	\$510.79
New York futures (Feb)	\$503.50*	\$503.70	\$503.70

\* Indicates latest pre-close figure

All these securities having been sold, this announcement appears as a matter of record only.



## New Zealand Steel Development Limited

(Incorporated in New Zealand under the Companies Act 1955)

Issue of up to

U.S. \$300,000,000

Guaranteed Floating Rate Notes 1992

unconditionally and irrevocably guaranteed by

New Zealand

of which U.S. \$175,000,000 has been issued as the Initial Tranche

S. G. Warburg & Co. Ltd.

Manufacturers Hanover Limited

Bank of Tokyo International Limited

Commerzbank Aktiengesellschaft

Deutsche Bank Aktiengesellschaft

IBJ International Limited

Lloyds Bank International Limited

Morgan Stanley International

Sumitomo Finance International

Development Finance Corporation of New Zealand

Amro International Limited

Citicorp International Group

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

Kidder, Peabody International Limited

Morgan Guaranty Ltd

Orion Royal Bank Limited

Bank of New Zealand



## NEW YORK STOCK EXCHANGE CLOSING PRICES

[illegible]

## Foreign Exchange Risk – 1983

**London 16 & 17 February, 1983**

**A major Financial Times conference being held at a time when the foreign exchange outlook is a subject of intense interest with changes taking place in the relationship among various important currencies. Speakers include:**

<p><b>Mr H Baschnagel</b> Swiss Bank Corp</p> <p><b>Prof. Alexandre Lamfalussy</b> Bank for International Settlements</p> <p><b>Mr Scott E Pardee</b> Discount Corp of New York</p> <p><b>Dr David Lomax</b> National Westminster Bank</p> <p><b>Mr Robert A Perlman</b> Commodities Research Unit</p>	<p><b>Mr Jess Tigar</b> Marshall Rouse Woodstock</p> <p><b>Mr Peter M Gallant</b> Citibank NA</p> <p><b>Dr Erik Hoffmeyer</b> Danmarks Nationalbank</p> <p><b>Mr J A Donaldson</b> Imperial Chemical Industries plc</p> <p><b>Mr Henry E Hubbe</b> European American Bank</p>
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Contact the Financial Times Conference Organisation on Telephone 01-621 1355 or Telex London 27347 to obtain details.

Continued on Page 32



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**Continued on Page 34**

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**Continued on Page 34**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25% or more has occurred since the last year's closing price, dividends are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

r—dividend also extra(s); b—annual rate of dividend plus stock; c—liquidating dividend; d/c—called d—new yearly; d—dividend declared or paid in preceding 12 months; g—dividend in Canadian funds, subject to 15% non-residence tax; l—dividend in U.S. funds, subject to 30% non-residence tax; m—paid this year, omitted, deferred, or no action taken at latest dividend meeting; k—dividend declared or paid this year, an accumulation of dividends from prior years; n—no dividend in past 52 weeks. The low-high range begins with the start of trading n-next day delivery P/E—price-earnings ratio r—dividend declared or paid in preceding 12 months, plus stock dividend; s—stock dividend only; t—total return; u—yearly high; v—yearly low; w—dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date; x—new yearly high; y—dividend paid in cash in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date; z—new yearly high.

Legend: — = not available; a—advised by company; b—company organized under the Bankruptcy Act, or securities assumed by such companies; d—when distributed w—when listed; wex—when ex-dividend; wexd—when ex-dividend and ex-distributed; wexw—without warrants; y—ex-dividend and sales in full; yd—yield; z—sales in full.



## WORLD STOCK MARKETS

## CANADA

Stock

Jan. 31

Feb. 2

Price

Change

High

Low

Open

Close

Settle

Bid

Ask

Volume

Value

Turnover

Index

Points

Change

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Settle

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## DENMARK

Stock

Jan. 31

Feb. 2

Price

Change

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Volume

Value

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## HOLLAND (continued)

Stock

Jan. 31

Feb. 2

Price

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## AUSTRALIA

Stock

Jan. 31

Feb. 2

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## JAPAN (continued)

Stock

Jan. 31

Feb. 2

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## Malaysia: 'We can write off this year'

**COMMODITY PRICES (\$ Malaysian)**

	1980	1981	1982	1983
Rubber (per kilo)	3.12	2.58	2.05	2.20
Palm oil (per tonne)	1,172	1,177	990	1,050
Saw logs (cu m)	173	156	180	190
Tin (per kilo)	35.71	32.34	30.20	30.00

Source: Malaysian Finance Ministry, 1983; Ministry estimates

UP of an International Tropical Timber Association.

It feels many participating governments do not have the political will to make it work, and there are too many species of timber.

Malaysian timber prices are doing reasonably well, compared with rubber and tin, although timber prices have hardly moved in recent years after accounting for inflation.

Palm oil prices eased considerably during 1982, as a result of an abundance of seedable oils in the world market.

Crude palm oil output in the last year surged ahead to 3.5m tonnes, from 2.65m in 1981.

For this year, crude palm oil prices, fob is expected to be around \$31,000-1,100 (£—) per tonne, which is low, but like rubber will still bring in a reasonable return to growers.

Malaysia's palm oil production for this year is expected to move ahead, probably to 4m tonnes, so that the concern is that the greater increase in new areas for the increasing

## Cocoa support on agenda

## Cocoa supply

**THE QUESTION** of supporting buying of cocoa under the International Cocos Agreement (ICCO) in an attempt to boost world cocoa revenues is the ICCO executive committee meeting in London this week, according to committee delegates.

Price support operations by the agreement's buffer stock manager ceased in March last year when its funds ran out. Since then, however, a \$75m (\$48.7m) loan has been negotiated with a group of Brazilian banks and another \$30m has been accrued from export levies.

But the ICCO has not yet decided how to use this money

and following the recent price rise to 16-month highs the delegates do not expect an early decision. They think the matter will be carried over into the full ICCO council meeting scheduled for March 14-25.

Part of the money will have to go to finance rotating stock exchange (to be decided later), but there is also a suggestion for using the fund to buy up to 150,000 tonnes from producers on deferred payment terms.

Current cocoa prices are about 20 per cent below the agreement's official "floor" price of 106 cents a pound.

● **WORLD COFFEE** stocks are expected to be about 10% above about nine months world supply — says the ICO.

## ■ AMERICAN MARKETS

**NEW YORK, Feb 24**—Precious metals opened weak but gradually recovered on reports of export curbs by the Federal Reserve and reports of new skirmishes in Lebanon. The market for gold futures, the price-taking plus arbitrage selling put great pressure on the market early in the session. The substantial improvement in the March future proceeded in an orderly manner, the market began to recover from early lows on the uncertainty about crude oil prices as well as on technical buying. Trade supported.

**NEW YORK**

	Close	High	Low	Prev
March	1750	1760	1740	1750
May	1820	1830	1810	1820
July	1840	1856	1840	1836
Sept	1860	1870	1850	1860
Dec	1870	1887	1870	1866
March '90	1890	1895	1880	1888
May '90	1910	1915	1900	1900

**COFFEE** "C" 37,000 lbs. cants/lb.

	Close	High	Low	Prev
March	122.45	122.50	122.30	122.45
May	122.45	122.50	122.30	122.45

appeared in anticipation of a bullish export report. Cattle prices were lower on a mediocre slaughter and on improvement in soybean prices. Hogs were mixed. Pork prices finished higher on better reaction to interest in the northern positions while the market was under pressure from the pressure from commodity houses selling. Sugar prices advanced as France indicated the market was on active buyers' report of a lower South African export also helped attract new buyers. Lard finished the market as the market turned a higher market into more losses in grain and soybeans.

**SUGAR WORLD** 111 112.00, lbs. cents/lb.

March	Close	High	Low	Prev.
Jan	0.50	0.50	0.50	0.50
May	7.04	7.11	6.93	6.95
Sept	7.66	7.75	7.59	7.63
Dec	7.87	7.94	7.78	7.85
Oct	7.58	7.70	7.58	7.55
Nov	7.67	7.78	7.60	7.65
Mar	8.87	8.98	8.84	8.85

**CHICAGO**

<b>LIVE CATTLE</b> 40,000 lbs., cents/lb.				
March	Close	High	Low	Prev.
Jan	10.50	10.50	10.50	10.50
May	10.64	10.71	10.59	10.63
Sept	11.07	11.14	11.00	11.05
Dec	11.28	11.35	11.15	11.25
Oct	10.98	11.05	10.85	10.95
Nov	11.07	11.14	10.95	11.05
Mar	11.87	11.94	11.75	11.85

£6.00, codlings £4.50-5.50; large ha  
dock £3.40-£6.50; large gloice £4.80-5.6  
medium £4.50-5.00, bag? small £4.2

**CONSUM. GARDEN**—Prices for the bulk of produce, in storing per basket, except where otherwise stated, Import Product Satsumas—Spain: 1 lb. 2.50. 3.50. Minnesota—Jaffa: 4.00-6.00. Occasional size, Oregon—S: 2.00-3.00. Navela: 3.50. Navela: Shamouti 4.00 5.10 5.00 5.00 6.75, 7.50 8.85, 8.50 10.50 5.10 1.40 4.90 1.40 4.90 1.40 4.90, Navela 68 63 105 5.00, 123 5.40, 145 5.00, 105 5.00, Moscowin Navela 3.40-5.00, Sevilleta

**INDICES**

**FINANCIAL TIMES**

Feb. 1 Jan. 31 Mth ago Yr ago  
855.73 805.45 239.73 449.9 2

1962 Jan. 1 1962 Jan. 1

LIVE HOGS 30,000 lb., cents/lb.					
	Feb	Mar	Apr	May	June
Close	54.30	54.95	54.90	54.22	54.31
High	55.00	55.50	55.50	55.50	55.50
Low	53.50	54.50	54.50	53.50	53.50
Settle	54.50	55.00	55.00	54.50	54.50
Dec	54.50	55.00	55.00	54.50	54.50
Jan	54.50	55.00	55.00	54.50	54.50
Feb	54.50	55.00	55.00	54.50	54.50
Mar	54.50	55.00	55.00	54.50	54.50
Apr	54.50	55.00	55.00	54.50	54.50

MAIZE 5,000 bu min., cents/50-lb bushels					
	March	April	May	June	July
Close	277.4	280.2	280.2	279.8	279.8
High	277.4	280.2	280.2	279.8	279.8
Low	277.4	280.2	280.2	279.8	279.8
Settle	277.4	280.2	280.2	279.8	279.8
Dec	277.4	280.2	280.2	279.8	279.8
Jan	277.4	280.2	280.2	279.8	279.8
Feb	277.4	280.2	280.2	279.8	279.8
Mar	277.4	280.2	280.2	279.8	279.8
Apr	277.4	280.2	280.2	279.8	279.8

trade buying encouraged gains of about £20 by midday, reports Olexo

**MOODY'S**  
(Base: September 18 1931 = 100)

	Jan.	Feb.	Mar.	Apr.	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.	Year
1071.5	1064.5	1005.8	1018.6										
(December 31 1931 = 100)													

**DOW JONES**

	Jan.	Feb.	Jan.	Feb.	Mar.	Apr.	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.	Year
Spot	148.07	146.07	146.07	130.084	127.53										
Futrs	150.87	151.00	150.140	170.115	175.78										
(Base: December 31 1974 = 100)															

Spanish: 40 lb 4.50-5.00; Lemons  
Turkish: 50/150 3.50-4.00; Cyprus: S  
2.80-4.00; Spain: 1 tray 5 kg 2.50  
1.80-4.00; Cyprus: 1 tray 5 kg 2.50  
2.80-4.00; Jafa: 40 5.40; 48 5.80

		Low	High	1 year	Frst
March	601.0	604.4	597.4	610.0	610.0
May	615.4	618.4	612.0	618.0	618.0
July	627.0	624.0	626.0	626.0	626.0
Sept	634.0	636.0	629.0	630.0	630.0
Nov	640.0	644.4	636.4	640.0	640.0
March	655.0	658.0	649.0	652.0	652.0
March	668.0	669.0	662.0	667.0	667.0

		Low	High	Low	High
March	129.0	131.0	127.0	129.0	131.0
May	130.0	131.0	127.0	129.0	131.0
July	130.0	131.0	127.0	129.0	131.0
Sept	130.0	131.0	127.0	129.0	131.0
Nov	130.0	131.0	127.0	129.0	131.0
March	130.0	131.0	127.0	129.0	131.0

Zinc—Morning: Three months £472  
71, 70, 69, 68.5, 68, 67.0. Kerb: Three

9.50-8.00; U.S.: Red Ocelotlous 2.50-2.00  
12.50; Canadian: 11.00-12.50; Poland:  
Sootan 12 kg per pound 0.12-0.10  
Pears-Cape: Williams Bon Christi  
3 lb 9.00-9.50; Outch: Comes 14  
3.85-4.20, Conference 12 kg 5.  
Italian: Pascearaana 12/14 lb  
pound 0.14-0.18. Peaches-Cape: 3.  
4.50, Nectarines-Chilean: single lay  
trays 5.00; Cape: 5.50-6.00. Sher  
fruit - Israeli: 3.00-3.20. Capes  
Spanish: Almarie 2.20-3.40, Napoli  
2.80-3.50; Cape: Queen pl the Vineys  
11 lb 8.50-6.80, Ellen Donne 6.00-8.  
Sulfane 12.00; South African: Thompa  
11 lb 11.00; Brazilian: Itello 11 lb 10.

Jan	196.0	198.0	194.0	186.0
March	198.8	198.9	198.0	189.0
<b>SOYABEAN 09L 00.000 lb. cents/lb</b>				
	Close	High	Low	Prev
March	17.50	17.62	17.46	17.61
May	17.89	17.99	17.82	18.00
July	18.29	18.38	18.22	18.30
Aug	18.46	18.65	18.28	18.50
Sept	18.65	18.70	18.55	18.60
Oct	18.76	18.75	18.70	18.70
Dec	19.00	19.10	18.94	19.00
Jan	19.15	19.20	19.15	19.20
<b>WHEAT hybrid 5,000 bu min. cents/50 lb</b>				
March	19.00	19.00	19.00	19.00

76, 76.5, 76, 75, 78.5. Afternoon: Three months 77.9, 80, 81, 80.5, 80, 82, 83, 84, 85, 84, 86, 85, 84.0, 84, 83.5, 84

100.00 3,000.00, 0.00  
 1.00 1.00, 0.00, 0.00  
 yellow 7:50-8:00; Grape: White 8:50-7:00  
 yellow 7:50-8:00; Bananas: green 15  
 14:00-15:00; Braaihaus: yellow 10  
 7.0-9.00; Paruvian: 15 kg boxes green  
 10.00-12.00. Pineapples — Ivory Coast  
 20% 0.40, 12% C 0.80, 12% B 0.75, 1.4  
 1.20; Chenien: each 0.80-1.00, according  
 to size. — Colombia: 0.80-1.00  
 boxes 5:30-8:00. Avocado: 5:30; 8:00  
 7:00; Israeli: 3:30-4:20; Ganery: 4:10  
 5.50. Pawpaws—Brazilian 7:00. Kh  
 fruit—New Zealand: 8:00-8:50. 1.00  
 7:30-8:30. Mangoes — Brazilian: 7:30  
 7:00-8:00. Pears — African: 5:00  
 7:00. South African: per pound  
 0.80-1.00. Bismarck: 5:30; per cou  
 2.00-2.50. Fennel — Italian: 2.00

Dec	387.4	366.0	365.2	370.
Jan	384.4	364.5	361.2	368.
March	399.0	398.0	396.0	400.
SPOT Prices—Chicago loose leaf				
15.75 (same)	cents per pound, <i>Hand</i>			
	and <i>Harmen</i> bullion silver, 1385.			
	15.60 cents per tray ounce, <i>Cont.</i>			
York	on 500.0-57.0 (552.0-57.0) cents			
24's 4.80-5.80. Calery—Spanish: 5.00				
0.00; Italian: 5.50-5.80. Antioch:				
Egyptian: 24's 6.00-6.50; Cyprus: 12's 5.20				
Spain: 24's 6.00-6.50. Antwerp:				
Canary: 6-8s 5.00. Onions—Spanish:				
Gran 5.80-6.00.				











